

# 2014 half year results presentation

Bondien Bank h

LeveragedEquities X RURAL BANK ) Sambardinan

17 February 2014

Mike Hirst Managing Director Richard Fennell Chief Financial Officer This document is a presentation of general background information about the Group's activities current at the date of the presentation. It is information in a summary form and no representation or warranty is made as to the accuracy, completeness or reliability of the information. It is to be read in conjunction with the Bank's half year results filed with the Australian Securities Exchange on 17 February 2014. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice, when deciding if an investment is appropriate.

This presentation may contain certain "forward-looking statements". The words "anticipate", "believe", "expect", "project", "forecast", "estimate", "likely", "intend", "should", "could", "may", "target", "plan" and other similar expressions are intended to identify forward-looking statements. Indications of, and guidance on, future earnings and financial position and performance are also forward-looking statements. Such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors, many of which are beyond the control of the Group that may cause actual results to differ materially from those expressed or implied in such statements. There can be no assurance that actual outcomes will not differ materially from these statements. You are cautioned not to place undue reliance on forward-looking statements. Such forward-looking statements. Such forward-looking statements. Such forward-looking statements.

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Non-IFRS Financial Information: The discussion and analysis discloses the net profit after tax on both a 'statutory basis' and a 'cash basis'. The statutory basis is prepared in accordance with the Corporations Act 2001 and the Australian Accounting Standards, which comply with International Financial Reporting Standards (IFRS). The cash basis is used by management to present a clear view of the Group's underlying operating results, excluding a number of items that are deemed to be outside of our core activities and such items are not considered to be representative of the Group's ongoing financial performance. Refer to the Appendix 4D for reconciliation to statutory profit.

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### **Disclaimer**

- Overview
- Financial performance
- Outlook
- Appendices



Mike Hirst

Group Managing Director



### **Overview**

#### Our half year result

Financial performance - statutory profit after tax	Financial performance - cash basis earnings
Statutory profit after tax \$180.7m	Cash earnings of \$185.9m
<ul> <li>Half year dividend of 31.0¢, fully franked<sup>1</sup></li> </ul>	•Cash earnings per share 45.0¢
	<ul> <li>Return on average tangible equity 13.3%</li> </ul>
	<ul> <li>Return on average ordinary equity 8.8%</li> </ul>
Balance sheet management	Credit
<ul> <li>4 basis point NIM improvement half-on-half</li> </ul>	<ul> <li>Increasing collective provision</li> </ul>
<ul> <li>Funding flexibility underpinning margin growth</li> </ul>	<ul> <li>90 days arrears down 38bps half-on-half</li> </ul>
Basel III CET1 ratio increased to 7.86%	• QLD cattle property values continue to fall
<ul> <li>\$300m Basel III compliant Tier 2 sub debt issued in January 2014</li> </ul>	<ul> <li>Impaired loans increased due to three large exposures, all have been adequately provided for</li> </ul>

1.Ex-dividend date is 21 February 2014, record date is 27 February 2014, and dividend payment date is 31 March 2014.





#### **Consolidation to investment**

#### Consolidation

- Rating agency upgrades (Fitch "A-", S&P "A-")
- BEN's securitisation program used to support funding and capital
- Balance sheet strength through strong retail deposit base and demand for our wholesale funding programs
- Improvement in Capital position through Tier 1 and Tier 2 issuances

### Strengthening

- BEN buys Australian arm of Bank of Cyprus – later naming it Delphi Bank
- BEN buys Southern Finance and HD&C Securities portfolio's
- BEN acquires 100% of Community Telco and Rural Bank
- Flexible liability strategy
- Position Margin Lending business for growth

## $\Rightarrow$

 Basel II Advanced Accreditation

Investment

- Opportunity for future acquisitions
- New Adelaide Office for 1000+ staff
- Increased investment in online channels
- Third Party lending systems platform



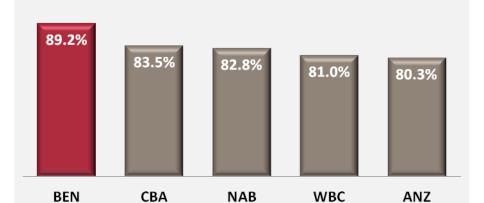
### **Overview**

#### A unique and valued customer proposition

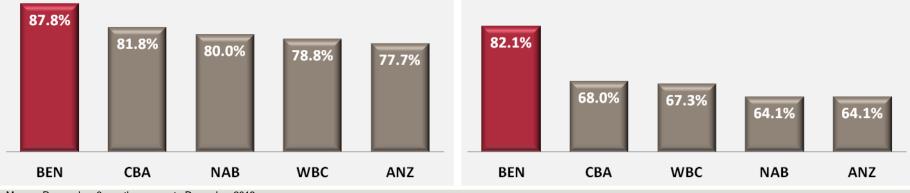
- Brand and customer advocacy
  - ★ Leading financial institution for customer loyalty 2013<sup>2</sup>
  - ★ Top 100 fastest growing bank followings on Facebook
- Continued maturation of Community Bank® and retail network

**Consumer Banking Satisfaction<sup>1</sup>** 

#### Main Financial Institution (MFI) Satisfaction<sup>1</sup>



#### Business Banking Satisfaction<sup>1</sup>



1. Roy Morgan Research - 6 month average to December 2013

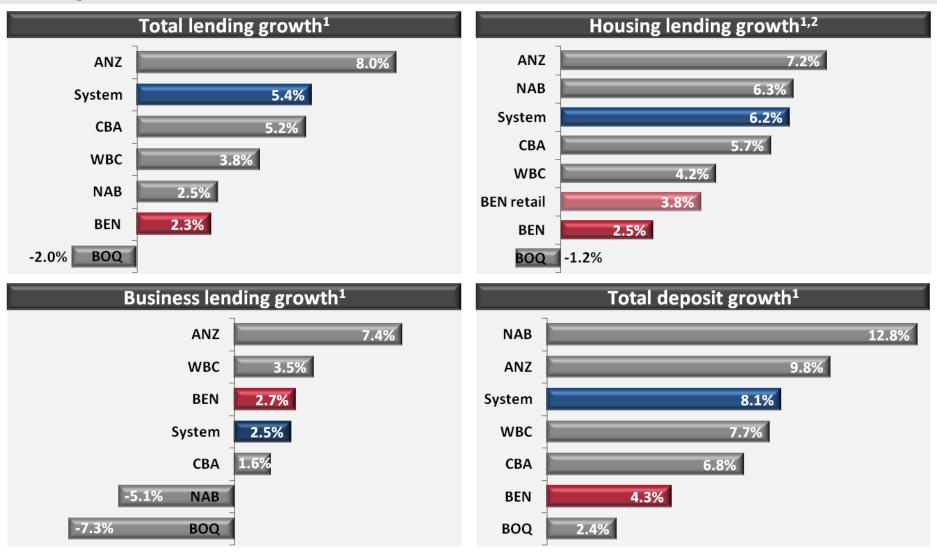
2. Engaged Marketing - 2013 financial institution consumer recommendation & loyalty study

### **Overview**

**Bendigo**and

delaideBank

#### Low growth environment



Source: APRA statistics December 2013, Nomura research

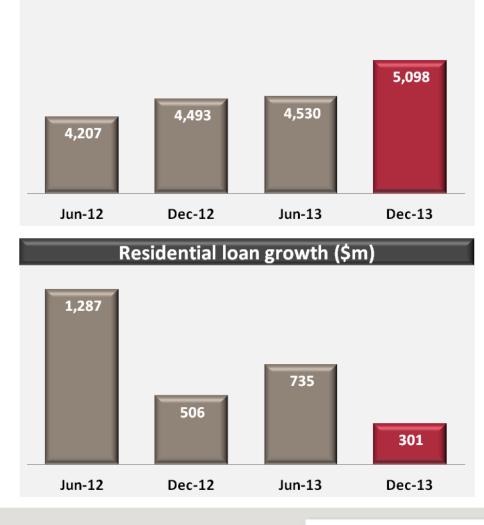
1. Data is based on 6 month growth annualised

2. BEN retail growth of 3.8% is for retail origination channel only

**Overview** 



#### Loan approvals continue to grow



New residential loan approvals (\$m)

➢ Bendigoand AdelaideBank

- Continued growth in new loan approvals
- Accelerated amortisation of back book impacting net growth
- No discernible increase in outward refinances
- Some element of half-on-half seasonality evident in loan growth

#### Pipeline to improve customer's digital experience



- Launch of our new version of Bendigo Bank
   mobile e-banking
- Bendigo Bank website enhancements to accelerate customer acquisition and product sales with online account opening
- Launch of "redy" a new payment solution developed in conjunction with Community Telco and our payment switch, Strategic Payment Services
- Mobile POS Solution (mobile payments platform for merchants)
- Bendigo Bank eWallet

### **Overview**



**Richard Fennell** 

**Chief Financial Officer** 





#### At a glance

	1H14	2H13	1H13	Change 1H13 – 1H14	Change 2H13 – 1H14
Cash earnings	\$185.9m	\$178.3m	\$169.7m	9.5%	4.3%
Statutory NPAT	\$180.7m	\$162.9m	\$189.4m	(4.6%)	10.9%
Cash EPS	45.0¢	43.5¢	41.9¢	3.1¢	1.5¢
Net interest margin	2.24%	2.20%	2.19%	5 bps	4 bps
Expense to income ratio	55.4%	56.2%	57.8%	(240 bps)	(80 bps)
Expense to average assets	1.30%	1.28%	1.30%	-	2 bps
Return on tangible equity <sup>1</sup>	13.30%	13.57%	13.38%	(8 bps)	(27 bps)
Return on equity <sup>1</sup>	8.83%	8.77%	8.38%	45 bps	6 bps
Dividend per share	31.0¢	31.0¢	30.0¢	1.0¢	-

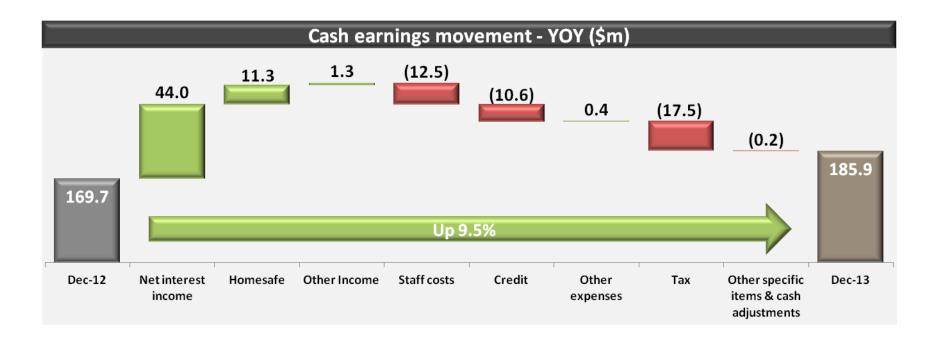
Balance Sheet	1H14	Change 1H13 – 1H14	Change 2H13 – 1H14	Capital and funding	1H14	Change 1H13 – 1H14	Change 2H13 – 1H14
Total assets	\$60.4b	3.3%	0.2%	Tier 1 capital	9.24%	(7 bps)	(1 bps)
Total liabilities	\$55.9b	3.2%	0.1%	Total capital	10.72%	(35 bps)	1 bps
RWA's	\$31.1b	5.8%	1.7%	Deposit funding <sup>2</sup>	78.7%	(130 bps)	20 bps

Cash earnings basis
 Total funding position



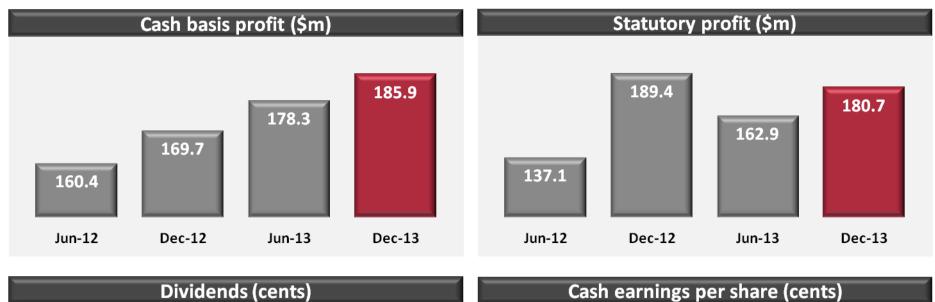
#### Solid cash earnings growth

- Margin management a continued focus
- Strong contribution from Homesafe portfolio
- Staff costs impacted by Community Telco and salary adjustments
- North Queensland cattle property exposures continue to impact credit outcome



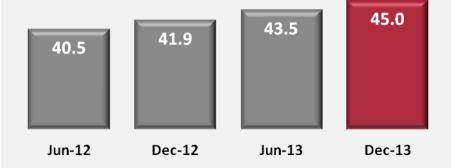


#### **Positive earnings performance**



#### Cash earnings per share (cents)

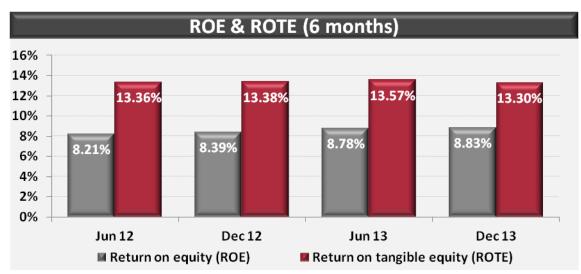


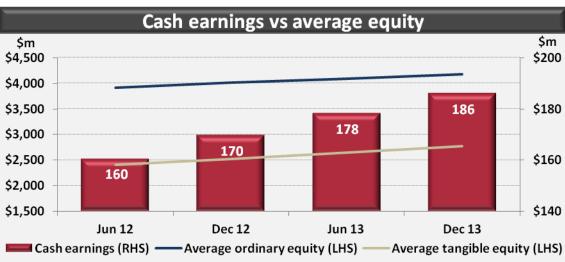


**Bendigo**and > **Adelaide**Bank

#### Steady growth in ROE

- Steady ROE & ROTE outcome
- Strong growth in revenue
- Capital base increasing for Basel III environment





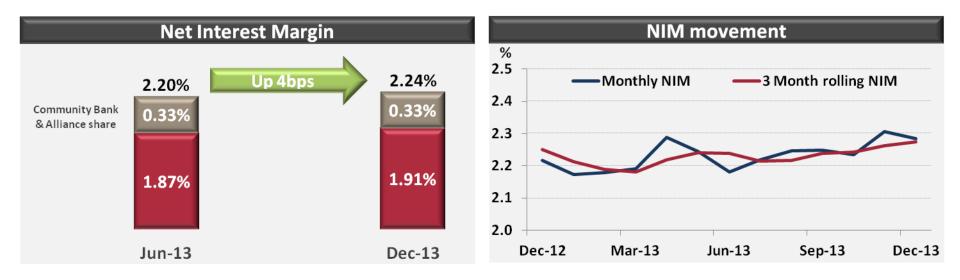
•Return on Equity (ROE) is the net income returned as a percentage of shareholders equity

•Return on Tangible Equity (ROTE) is the net income returned as a percentage of shareholders equity excluding intangible assets such as goodwill



#### Net interest margin

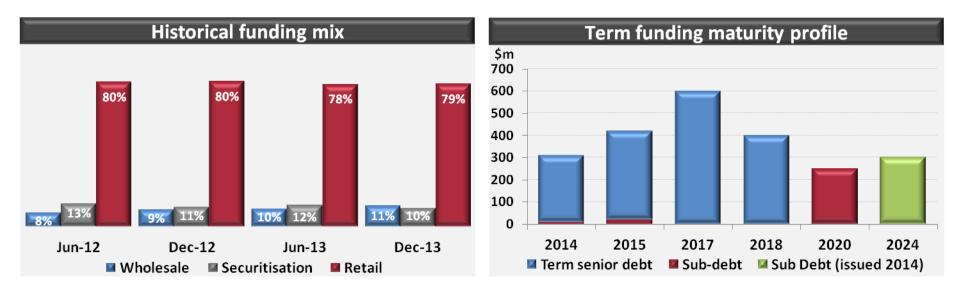
- Proactive and disciplined approach to pricing drives NIM improvement
- Customer proposition and brand positioning provide tangible funding benefits
- Continuing to utilise improved wholesale markets where appropriate





#### **Flexible funding position**

- Continued wholesale issuance provides diversity, tenor and pricing benefits
- Leveraging core strengths of the retail business and market conditions
- No RMBS issued in 1H14

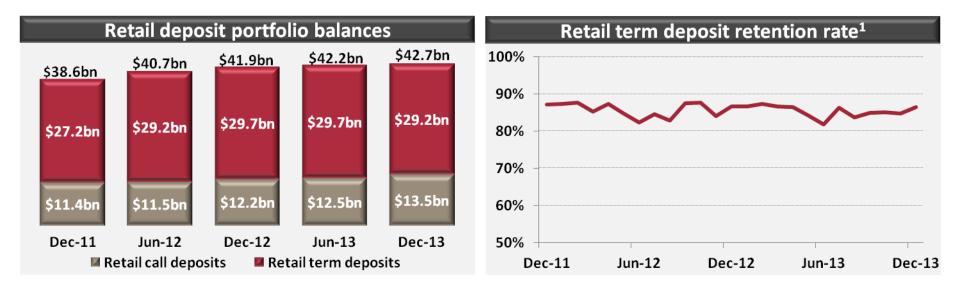


Note : Term funding maturity profile as at 31 December 2013, with Jan 2014 sub debt



#### **Retail deposits**

- Management target of 75-80% retail funding remains
- Term deposit retention rate consistently above 80%
- Strong growth in call deposits, with movement from term deposits a contributing factor



<sup>1</sup>Source: Company data



#### **Efficiency focus remains**

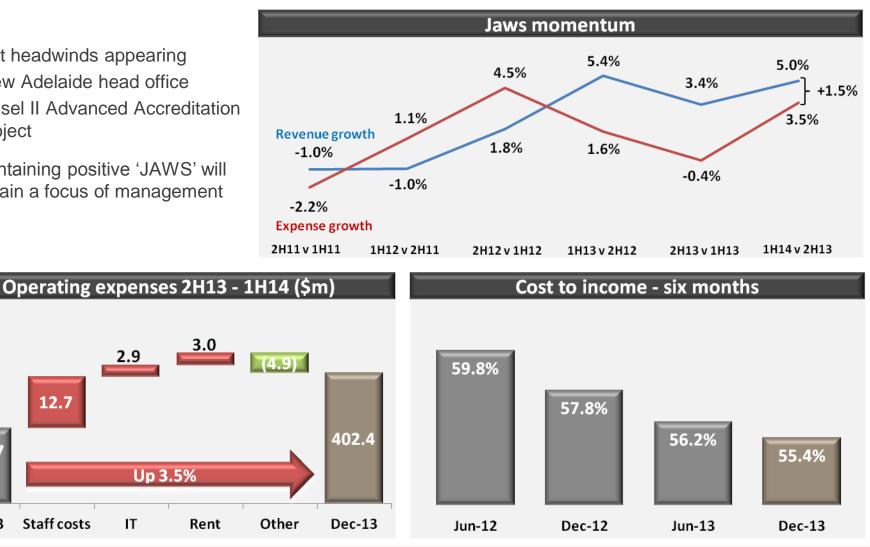
- Cost headwinds appearing
  - New Adelaide head office
  - Basel II Advanced Accreditation project
- Maintaining positive 'JAWS' will • remain a focus of management

12.7

Staff costs

388.7

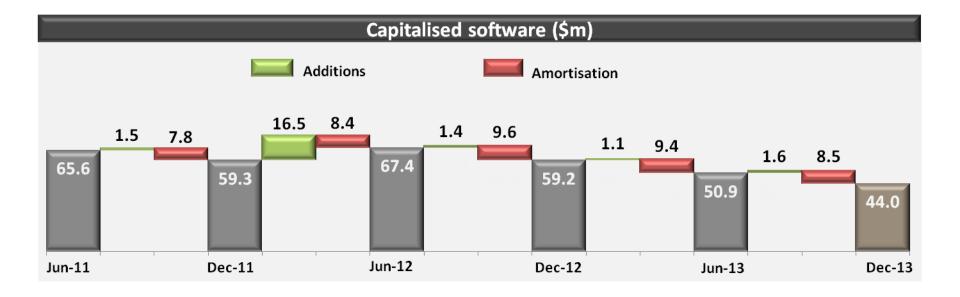
Jun-13





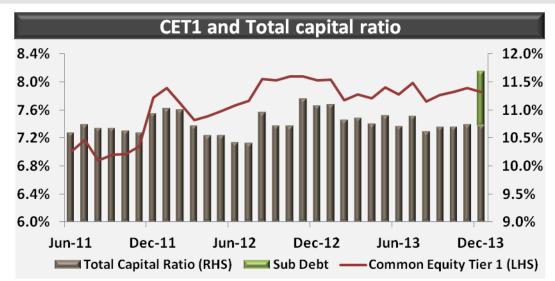
#### **Capitalised software**

- Capitalised software balance continues to reduce
- Levels will increase as strategic initiatives are finalised including Basel II Advanced
   Accreditation
- \$22m of Basel II costs yet to be added to capitalised software



#### Stable capital position

- Common equity Tier 1 capital improved to 7.86%
- Negative impact from net RMBS
   movement



#### Capital movement

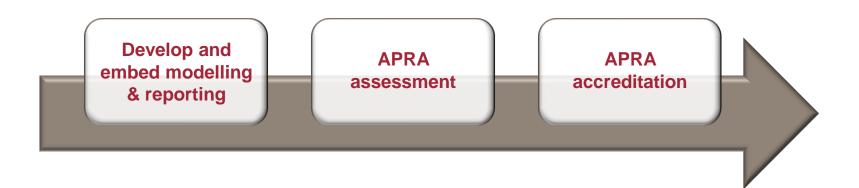




#### **Basel II Advanced Accreditation**

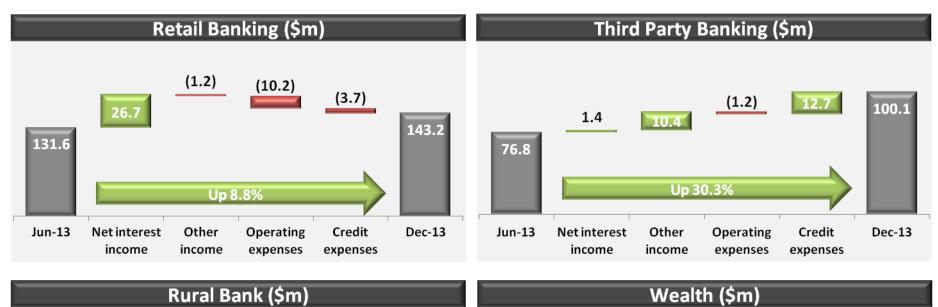
- Continuing to develop and embed the use of enhanced models - Credit Risk, Operational Risk and IRRBB
- Developing internal, external and regulatory reporting required of an Advanced institution.
- Introducing enhanced risk-adjusted performance measures, risk-based pricing and information for risk-aware management.
- Enhancing methodology for determining the cost of capital and setting hurdle rates

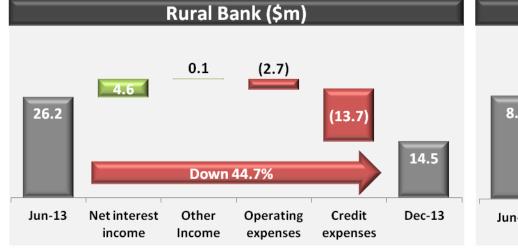






#### **Business segment performance**







Note - Graphs refer to segment performance on p44 in 4D, excludes central functions.



#### Homesafe investment property portfolio



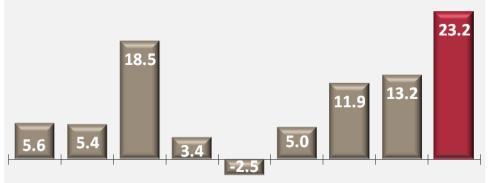
- New business (properties acquired)
- Portfolio revaluation (income contribution)
  - Change in property prices residex index increase for 6 months<sup>1</sup>;

Melbourne +4.7%

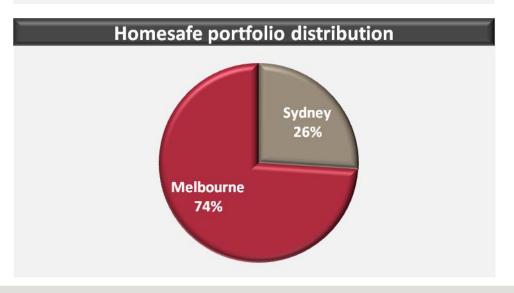
Sydney +7.8%

- Ageing of portfolio
- Net average annual return on completed contracts since inception 7.9%





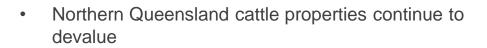
Dec-09 Jun-10 Dec-10 Jun-11 Dec-11 Jun-12 Dec-12 Jun-13 Dec-13



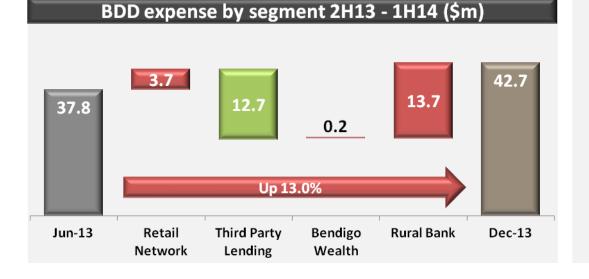
1.6 months July – December 2013

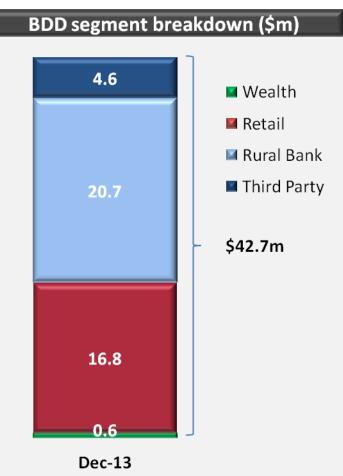


#### Bad and doubtful debts



 Improvement in Third Party Lending predominantly due to Great Southern MIS portfolio

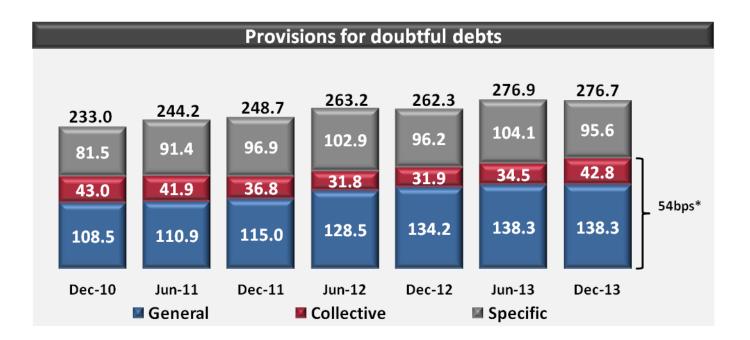






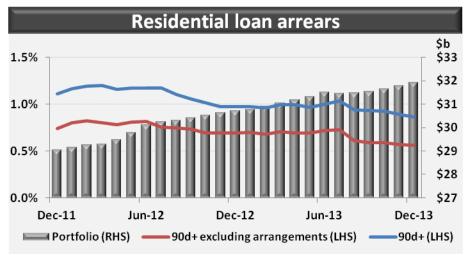
#### Bad and doubtful debts cont

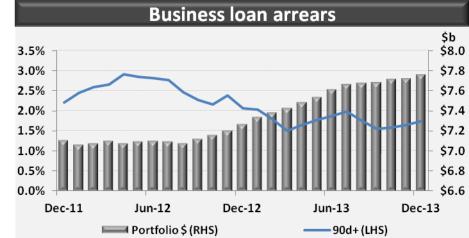
- Increase in collective provisions
- · Portfolio remains well secured, with low LVR's

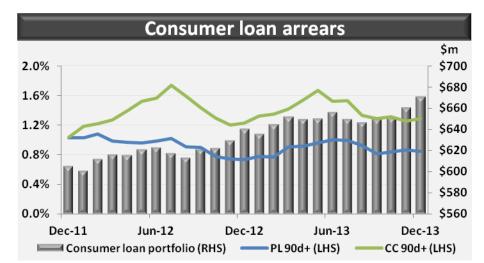


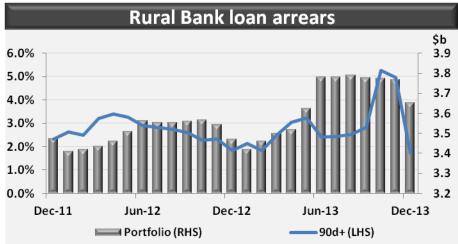
\* Collective provision (adjusted for tax) & GRCL to risk weighted assets











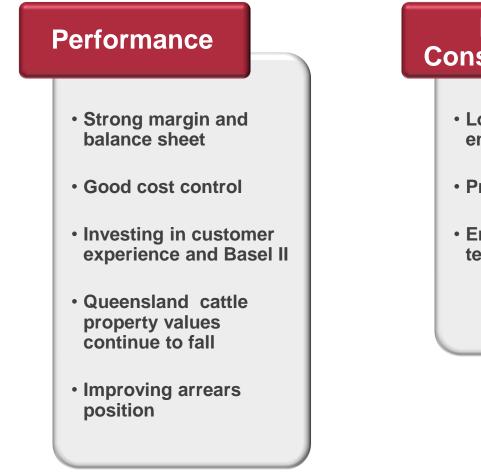
#### ➢ Bendigoand AdelaideBank

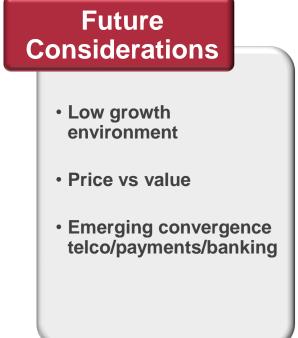
Mike Hirst

Group Managing Director



### Outlook







### Outlook

### Questions



### Appendices



#### A portfolio of diverse businesses

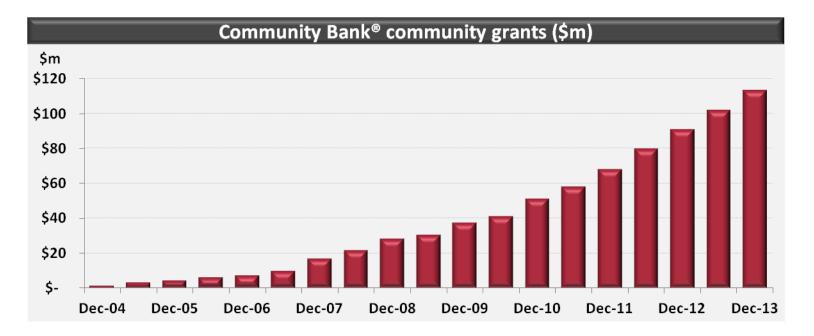
Business	Segment	Business conditions
➢ Bendigoand AdelaideBank	Domestic bank operating five distinct brands	<ul> <li>Difficult and uncertain market conditions remain</li> <li>Unique community, customer, and partner proposition</li> </ul>
🕑 Bendigo Bank	Consumer and SME banking	<ul> <li>#1 banking brand for customer and business satisfaction, and advocacy</li> <li>Unique business model – positioned for growth through business cycle</li> <li>Valued and unique customer proposition</li> </ul>
AdelaideBank	Third party channel	<ul> <li>Strong independent brand</li> <li>Upgrading key systems</li> <li>Origination channel of choice for many consumers</li> </ul>
Bendigo Wealth	Margin lending, wealth management, superannuation	<ul> <li>Independent provider of choice in select products</li> <li>Increased investment in IT and distribution capability</li> <li>Margin lending positioned for growth</li> </ul>
<b>X</b> RURAL BANK	Agri-business banking	<ul> <li>Growing brand and distribution</li> <li>Long-term prospects for agricultural services strong</li> </ul>
Delphi <mark>Bank</mark>	Consumer and SME banking for Hellenic communities	<ul> <li>Strategic fit with BEN business model</li> <li>Solid loan growth and deposit retention</li> </ul>

### **Appendices**



#### The Community Bank® model 15 years old

- More than \$110m in community grants since inception delivering tangible benefits for these communities and our business
- Circa 300 Community Bank branches with more than 90 in communities where there is no alternative provider
- Proven, reliable and cost effective distribution strategy

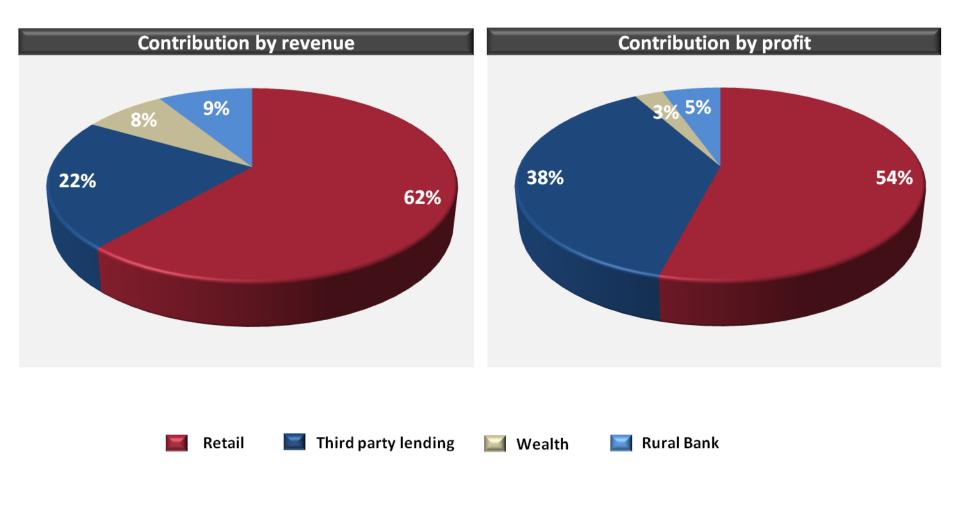


Note: Includes total sponsorships, donations and contributions

### **Overview**

**Bendigo**and

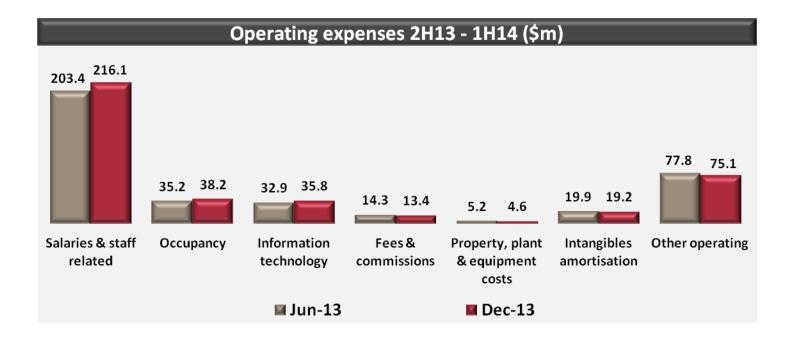
#### Diversity of revenue and profit contribution



Note - Graphs refer to segment performance on p44 in 4D, excludes central functions.

### **Appendices**





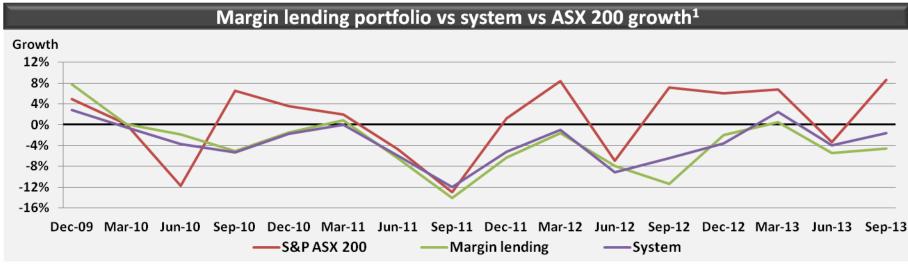
### **Appendices**



#### Margin Lending portfolio

- Margin lending portfolio stabilised
- Restablished our commitment to our customers and partners
- Positioned to take advantaged of upswing in equities and renewed interest in leveraging products





<sup>1</sup>Source: RBA/APRA/Thomson one

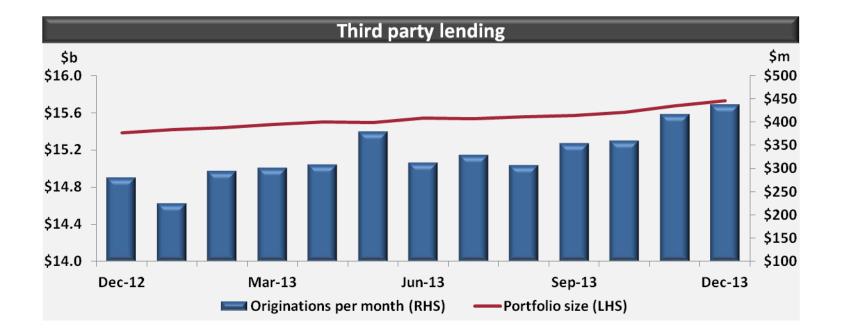
### **Appendices**

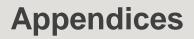
**Bendigo**and

**delaide**Bank

### Third party banking

- Investment in Adelaide Bank brand starting to show benefit in originations
- Market conditions remain highly competitive, especially in the broker channel

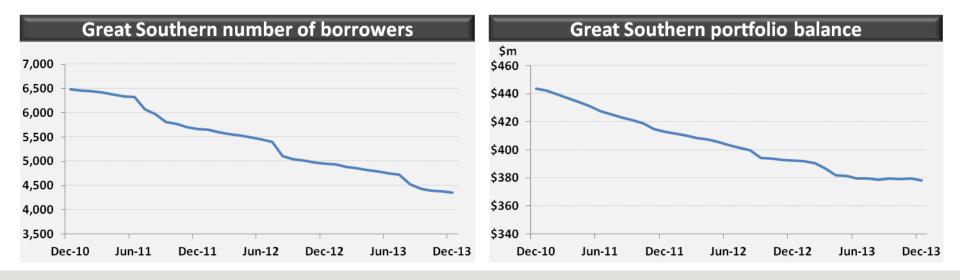




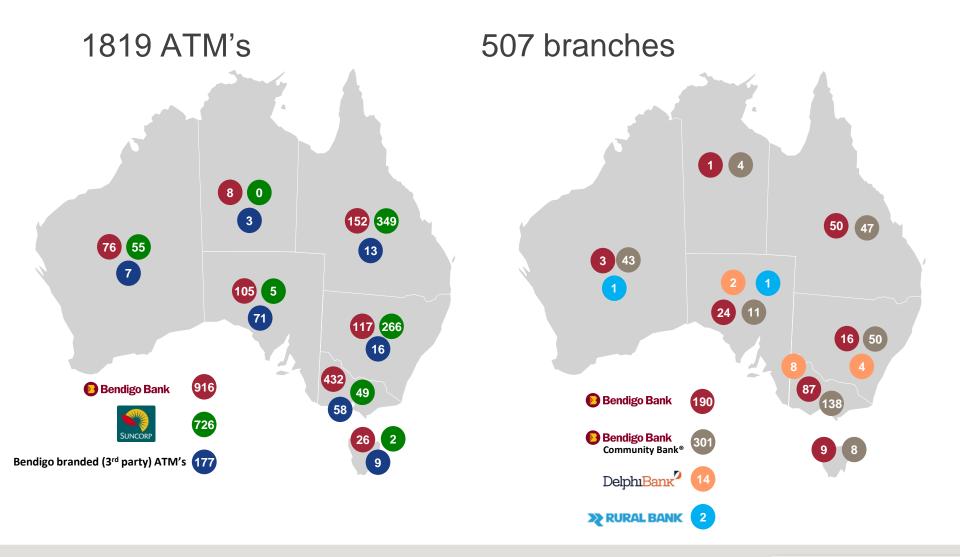


### **Great Southern**

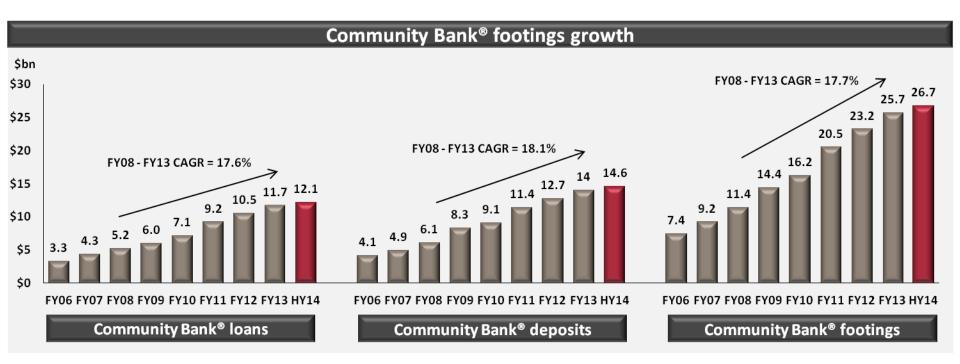
- The trial of group proceedings concluded on 25 October 2013 with judgement anticipated in the first half of 2014
- Borrowers are generally high net worth that sought to take advantage of the upfront tax benefit from investing in MIS
- All loans are full recourse
- The balance of loans was \$379m as at December 2013, down from \$582m at May 2009
- Total number of borrowers as at December 2013 was 4,352, down from approximately 8,200 at May 2009
- Total arrears \$298m at December 2013
- Specific and collective provisions at December 2013 were \$11.1m and \$11.8m respectively





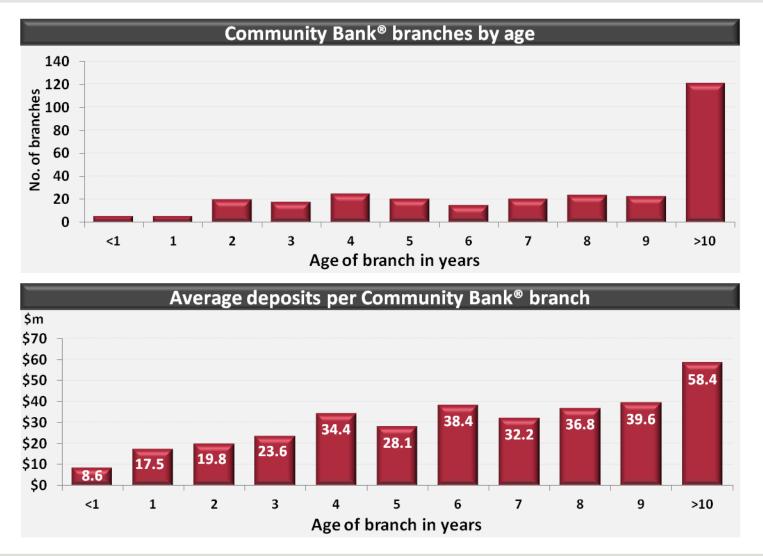








### **Community Bank® maturing**



**Appendices** 

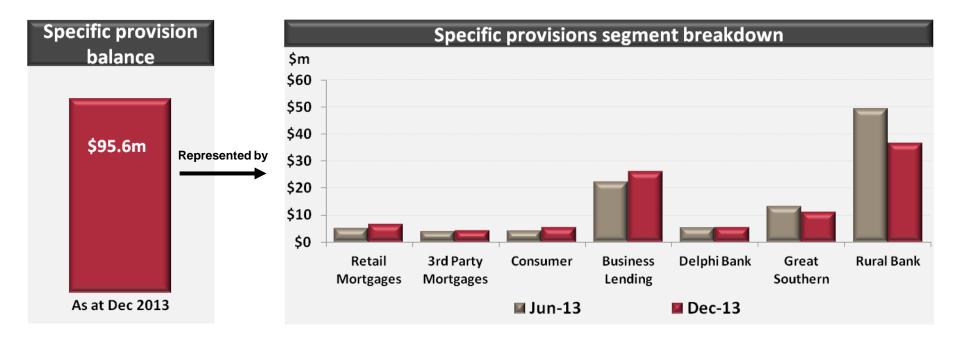


**Bendigo**and

**Adelaide**Bank

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#### **Specific provisions**

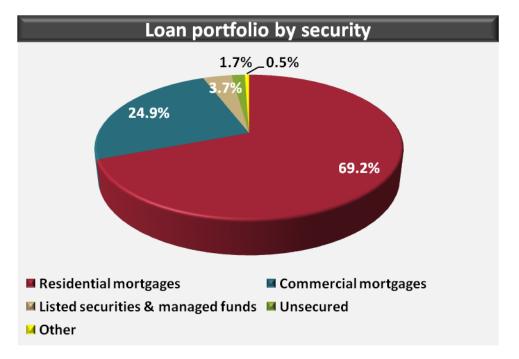


Provision as % of portfolio	Retail Mortgages	3 <sup>rd</sup> Party Mortgages	Consumer	Commercial / Business	Delphi Bank	Great Southern	Rural Bank	Wealth	BEN total
June 2013	0.03%	0.03%	0.17%	0.29%	0.35%	3.50%	1.31%	-	0.21%
December 2013	0.04%	0.03%	0.21%	0.33%	0.33%	2.92%	0.97%	-	0.23%
Portfolio as % of gross loans	33.9%	29.8%	5.0%	16.3%	3.2%	0.7%	7.3%	3.7%	100%

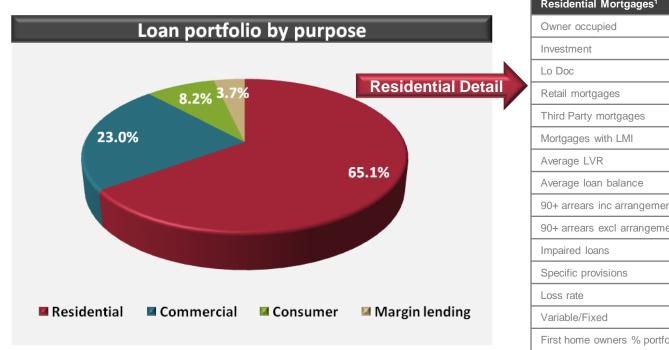


#### Secure and low risk loan portfolios

- 98.3% secured
- 97.8% secured by mortgages and listed securities
- Residential lending
  - average LVR 62.4%
- Margin lending
  - average LVR 36%
  - 76% of portfolios held  $\ge$  4 stocks



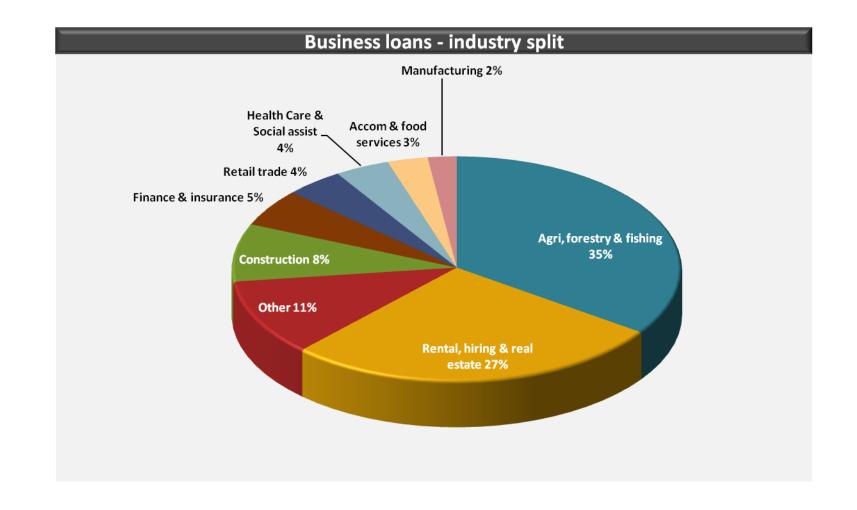




Residential Mortgages <sup>1</sup>	Dec-13	Jun-13	Dec-12	
Owner occupied	64.95%	64.4%	63.6%	
Investment	35.05%	35.6%	36.5%	
Lo Doc	4.48%	5.2%	5.9%	
Retail mortgages	53.75%	53.2%	52.3%	
Third Party mortgages	46.25%	46.8%	47.7%	
Mortgages with LMI	39.83%	40.3%	39.5%	
Average LVR	62.36%	62.5%	62.2%	
Average loan balance	\$189k	\$187k	\$185k	
90+ arrears inc arrangements	0.86%	1.00%	0.97%	
90+ arrears excl arrangements	0.56%	0.72%	0.70%	
Impaired loans	0.09%	0.12%	0.09%	
Specific provisions	0.03%	0.03%	0.03%	
Loss rate	0.01%	0.02%	0.02%	
Variable/Fixed	75%/25%	79%/21%	80%/20%	
First home owners % portfolio	8.3%	8.3%	8.5%	
First home owners average LVR	71.4%	72.0%	70.0%	

Note: All loan data above represented by loan purpose. <sup>1</sup>Data excludes Delphi Bank



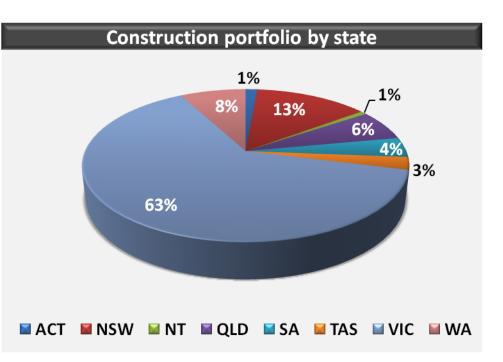


Note: All Ioan data above represented by security as per page 15 in the 4D. Data excludes Delphi Bank



#### **Construction portfolio**

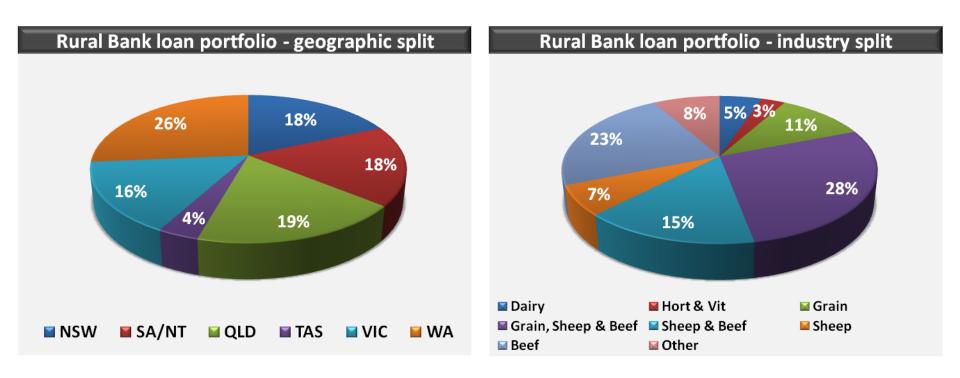
- \$1.1b of loans
- 2.2% of total loans
- \$182k average loan size
- \$15.7m largest loan size
- Geographic spread
- \$13.6m impaired loans (1.2%)
- \$13.7m in arrears (1.8% 90 days+)



Note: Excludes Rural Bank









#### **Analysts**

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