

# Bendigo and Adelaide Bank

## 2012 full year results

August 20, 2012



incorporating



This document is a presentation of general background information about the Group's activities current at the date of the presentation. It is information in a summary form and does not purport to be complete. It is to be read in conjunction with the Bank's full year results filed with the Australian Securities Exchange on 20 August 2012. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice, when deciding if an investment is appropriate.

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Non-IFRS Financial Information: The discussion and analysis discloses the net profit after tax on both a 'statutory basis' and a 'cash basis'. The statutory basis is prepared in accordance with the Corporations Act 2001 and the Australian Accounting Standards, which comply with International Financial Reporting Standards (IFRS). The cash basis is used by management to present a clear view of the Group's underlying operating results, excluding a number of items that are deemed to be outside of our core activities and such items are not considered to be representative of the Group's ongoing financial performance. Refer to the Appendix 4E for reconciliation to statutory profit.

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# Disclaimer



- Results overview
- Financial performance
- Strategy and outlook

Mike Hirst

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Group Managing Director

Results overview



## Our result

### Financial performance - statutory profit after tax

- Statutory profit after tax \$195.0m
- Statutory profit after tax before specific items \$312.0m
- Statutory earnings affected by \$95.1m goodwill write-down in wealth cash generating unit in 1H12
- Full year dividend of 60.0¢<sup>1</sup>, fully franked

### Financial performance - cash basis earnings

- Cash earnings of \$323.0m
- Cash earnings per share 84.2¢
- Cash basis earnings return on average tangible equity 14.1%

## Results overview



1. Half-year dividend of 30.0 cents, fully franked paid on 31 March 2012

## Our result

### Capital management

- Recent capital management initiatives<sup>1</sup> materially boost Core Tier 1 levels by 42bps
- Provides pro-forma Core Tier 1 levels of 8.09% and Tier 1 ratio of 8.82%

### Business strength

- 80% retail funded<sup>2</sup>
- Cost efficiencies reinvested into key strategic initiatives
- Business strength reflected in ratings upgrades

### Outlook and opportunity

- Markets remain challenging and outlook uncertain
- Brand-specific demand through the Bendigo retail network
- Margin squeeze in early 2H mitigated by active balance sheet management
- Maintaining front office capacity for future growth
- 35bps mortgage repricing only partially recovering increased funding costs
- Opportunistic and strategic approach to non-organic investments (BOCA, NoQ)

## Results overview

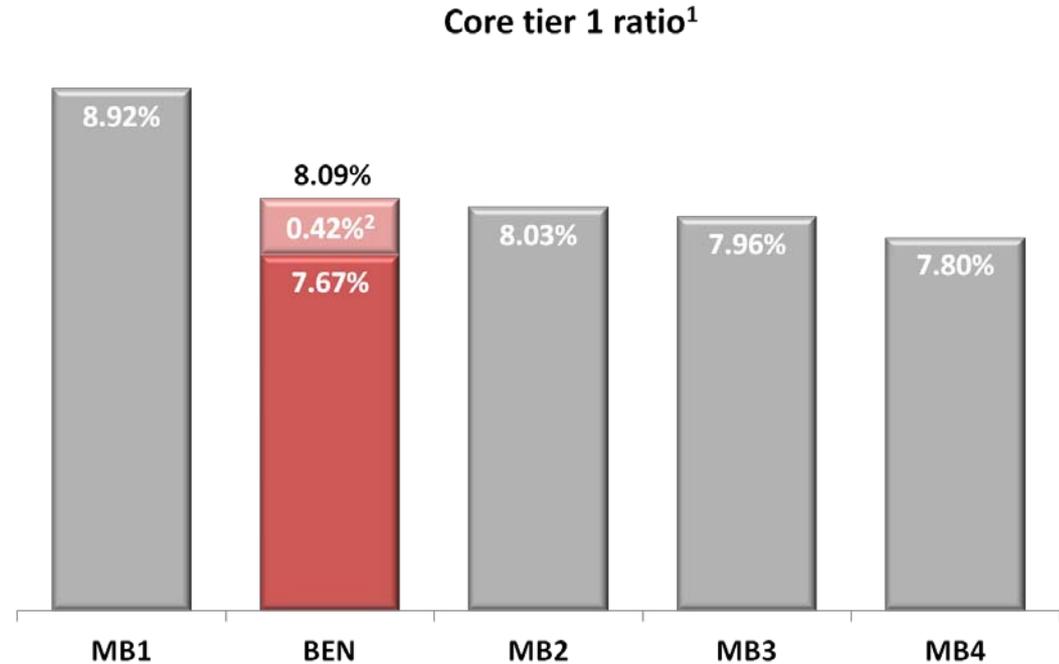


1. Capital management initiatives include sale of IOOF stake and sale of B-notes in TORRENS securitisation trusts  
2. As at June 2012, based on total funding, including off-balance sheet

# Improved balance sheet strength

## Capital

- Prudent and pro-active approach to balance sheet management
- Basel III Tier One Hybrid Capital issue to be launched 1H13<sup>3</sup>
- Recent non-dilutive capital initiatives include sale of stake in IOOF, and subordinated notes in Torrens RMBS program – providing Core Tier 1 benefit of 42bps or an equivalent \$120m in capital



## Results overview



1. Source: Recent company announcements and APS 330 disclosures. BEN core tier 1 ratio 7.67% as at June 2012,  
2. 0.42% relates to post balance capital management initiatives including the sale of the IOOF stake and sale of B-notes in Torrens securitisation trusts  
3. Subject to market conditions and relevant Board and regulatory approvals

# A year of consolidation and investment

- **Material improvement in capital levels**
  - Equity raising (December 2011) and share purchase plan (March 2012)
  - Sale of IOOF stake (August 8)
  - Sale of Torrens RMBS B-notes (announced today)
  - BEN now exceeds all expected Basel III minimum standards
  - Further efficiency through proposed Basel III T1 Hybrid in 1H13
- **Balance sheet continues to grow and remains low-risk**
  - Retail mortgage origination above system growth
  - Low arrears and losses
  - Superior funding mix
- **Brand, staff and customer engagement still # 1**
  - Staff engagement exceeds high performance benchmark by 2%

Richard Fennell

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Chief Financial Officer

Financial overview



\$m	FY June 2010	FY June 2011	FY June 2012	change (pcp)
Net profit after tax (\$m)	242.6m	342.1m	195.0m	43.0%
Cash earnings (\$m)	291.0m	336.2m	323.0m	3.9%
Cash EPS	83.3¢	92.3¢	84.2¢	8.8%
Dividend per share <sup>1</sup>	58.0¢	60.0¢	60.0¢	—
Cost to income	58.1%	57.4%	59.1%	1.7%
Cost to average assets	1.39%	1.37%	1.34%	0.03%
Tax rate on cash earnings	28.4%	27.9%	30.0%	2.1%
Net interest margin	2.12 <sup>2</sup>	2.17	2.10	7 bps
Cash basis return on tangible equity	16.4%	16.9%	14.1%	2.8%
Cash basis return on equity	8.2%	9.1%	8.4%	0.7%

Balance sheet	FY June 2012	% change pcp
Total assets (\$bn)	57.2	+4.1%
Total liabilities (\$bn)	53.0	+3.9%
RWA's (\$bn)	28.3	+8.7%

Capital and funding	FY June 2012	change pcp
Tier 1 capital (%)	8.39	54 bpts
Total capital (%)	10.41	18 bpts
Deposit funding <sup>3</sup> (%)	79.7	+4.8%

## Financial overview

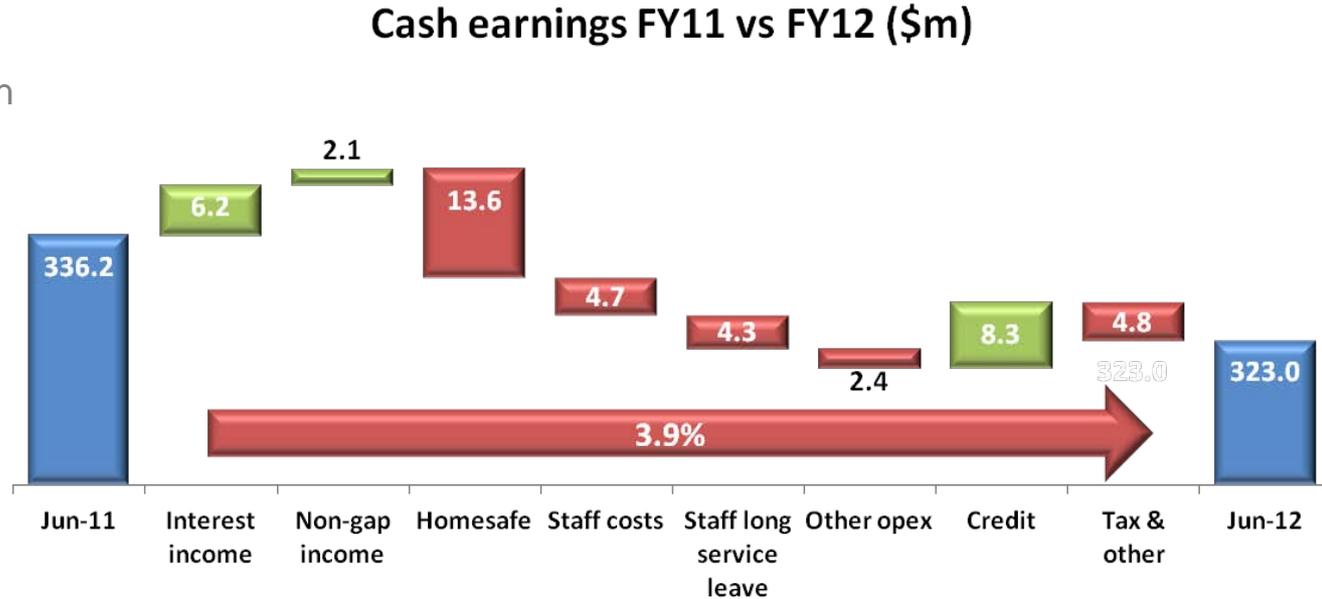


Note: Comparisons are with prior corresponding full year unless otherwise stated  
 2: Normalised NIM for FY2010 to include 12 month contribution of Rural Bank

1: Includes 30 cents per share dividend in 1st half for FY12.  
 3: Total funding position

# Cash earnings movement

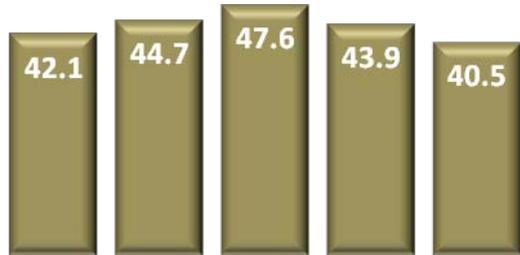
- Cash earnings impacted by Homesafe trust contribution, long service leave calculation adjustment, and staff related costs



# Group performance

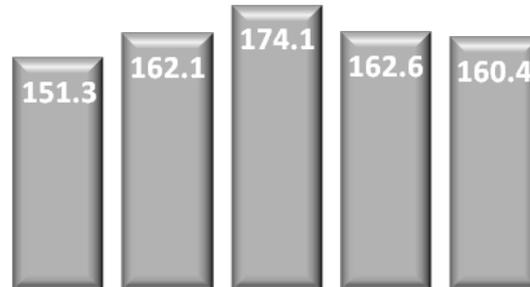
- EPS metrics impacted by December 2011 capital raising and share purchase plan in March 2012
- Dividends maintained at 30 cents
- Steady cash basis earnings

■ Cash earnings per share (cents)



Jun-10 Dec-10 Jun-11 Dec-11 Jun-12

■ Cash basis earnings (\$m)



Jun-10 Dec-10 Jun-11 Dec-11 Jun-12

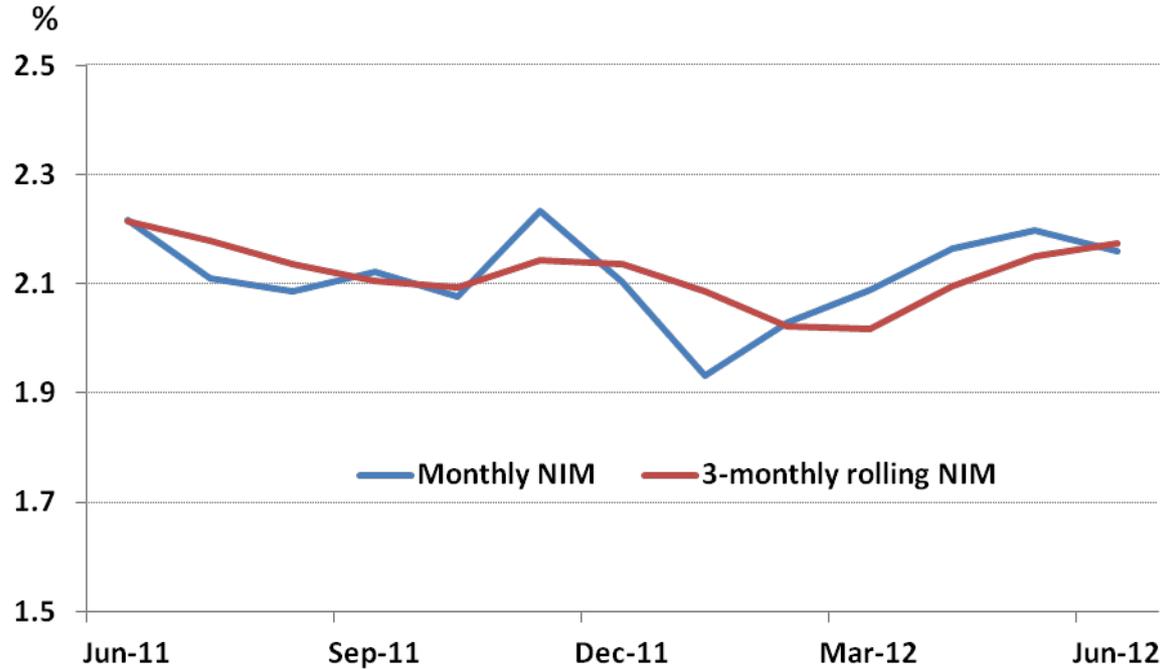
■ Dividends (cents)



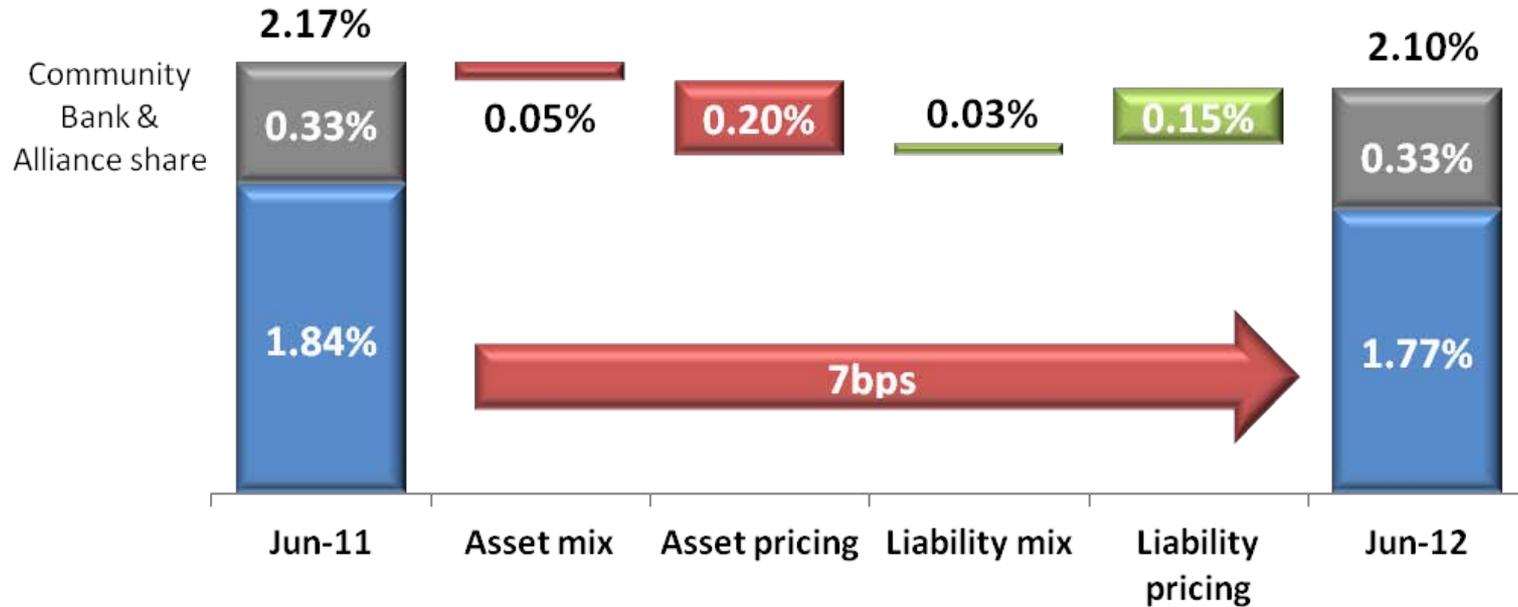
Jun-10 Dec-10 Jun-11 Dec-11 Jun-12

# Net interest margin (%)

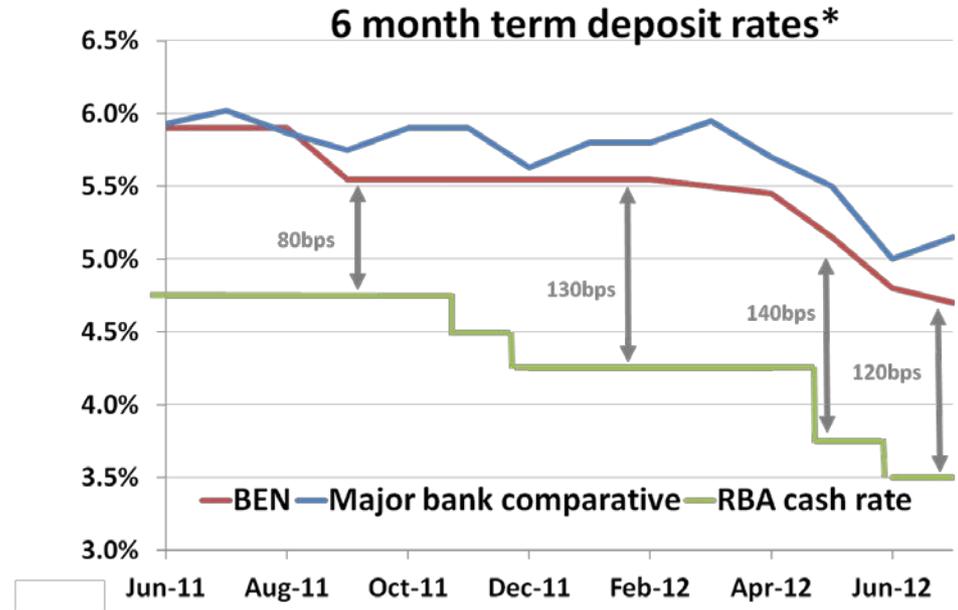
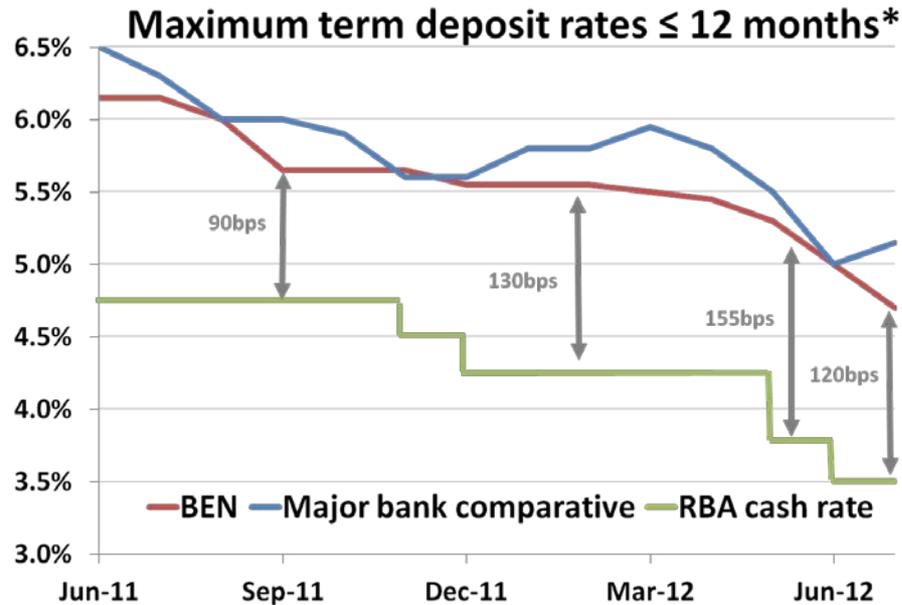
- Impact on NIM in early 2H mitigated by active balance sheet management
- NIM recovery in late 2H through pricing initiatives



# Net interest margin



# Marginal retail funding

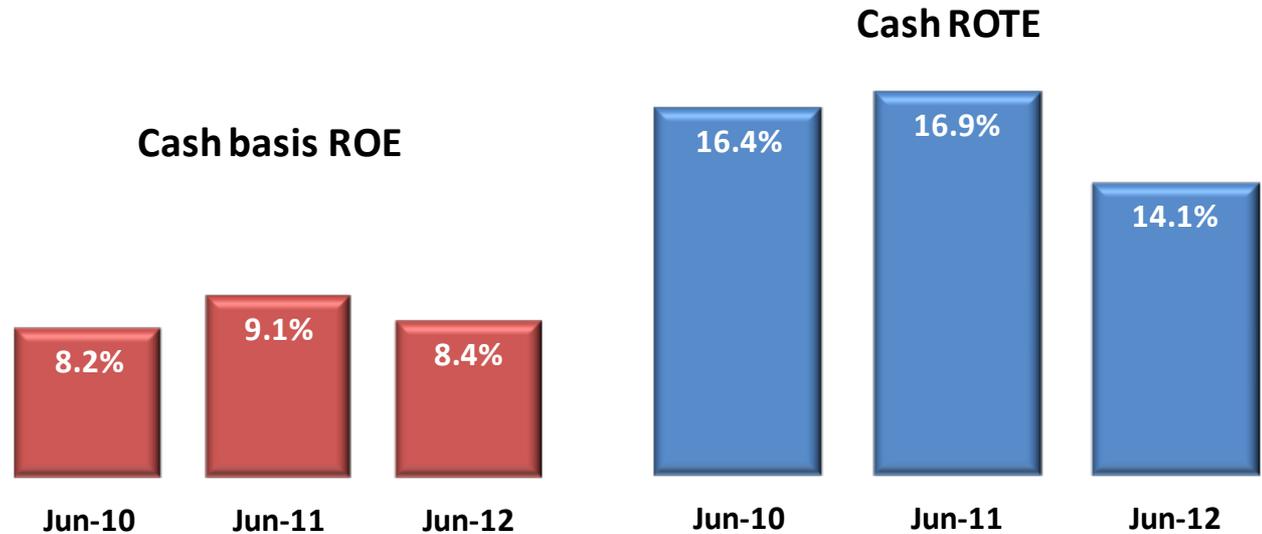


## Financial overview



# Return on equity (ROE) and return on tangible equity (ROTE)

- Maintain ROTE discipline on investments and initiatives
- Medium-term returns to be driven by strong ROTE, and efficiency focus
- December 2011 capital raising impacted 2H2012 figures
- Focus on non-dilutionary capital management initiatives
- Basel II advanced initiative underway



# Efficiency focus remains

## Cost-to-income (CTI)

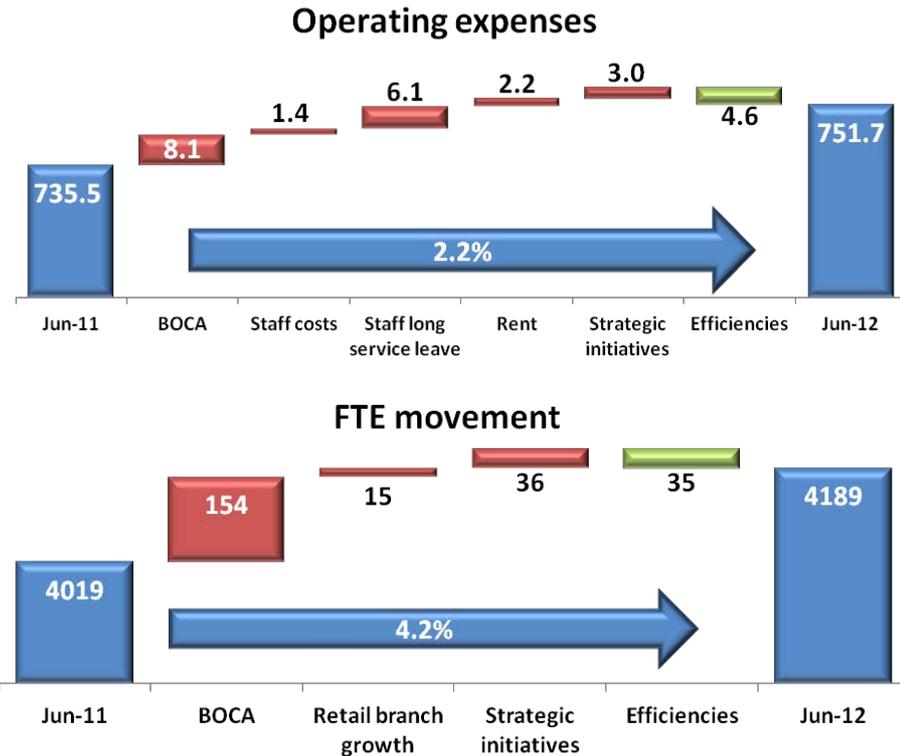
- Increased CTI primarily a factor of new initiatives and lower income
- CTI of 59.1% for June-12 (including BOCA)
- Long-term target of 55% remains
- Cost to average assets shows continued improvement

## Staff movement

- BOCA and strategic initiatives including Basel II advanced project key drivers of increase in FTE's

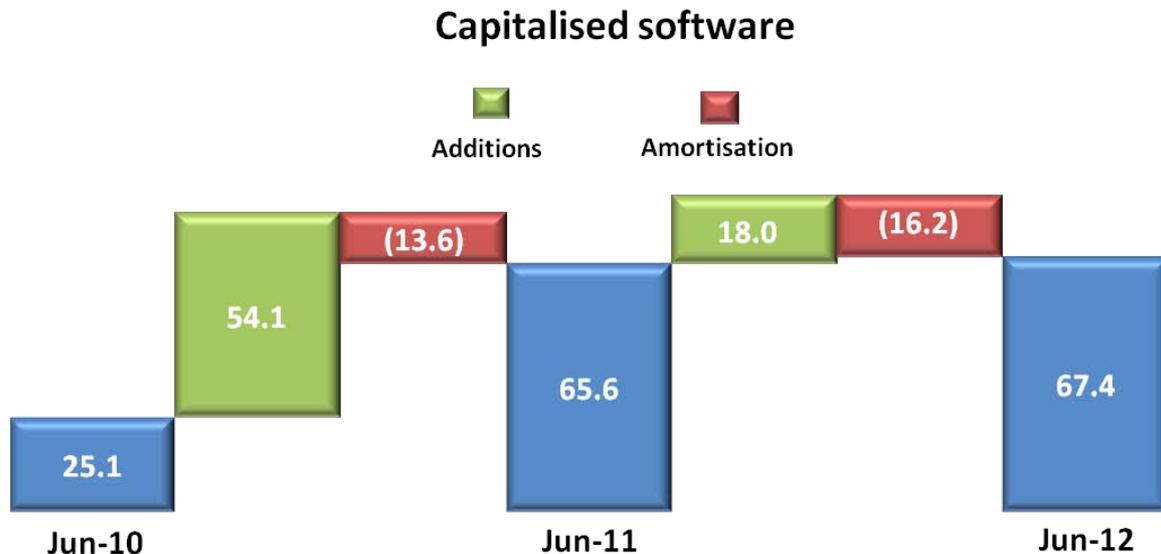
## Operating expenses

- Operating expenses (ex BOCA) up only 1.1%
- No Executive STI bonus pool



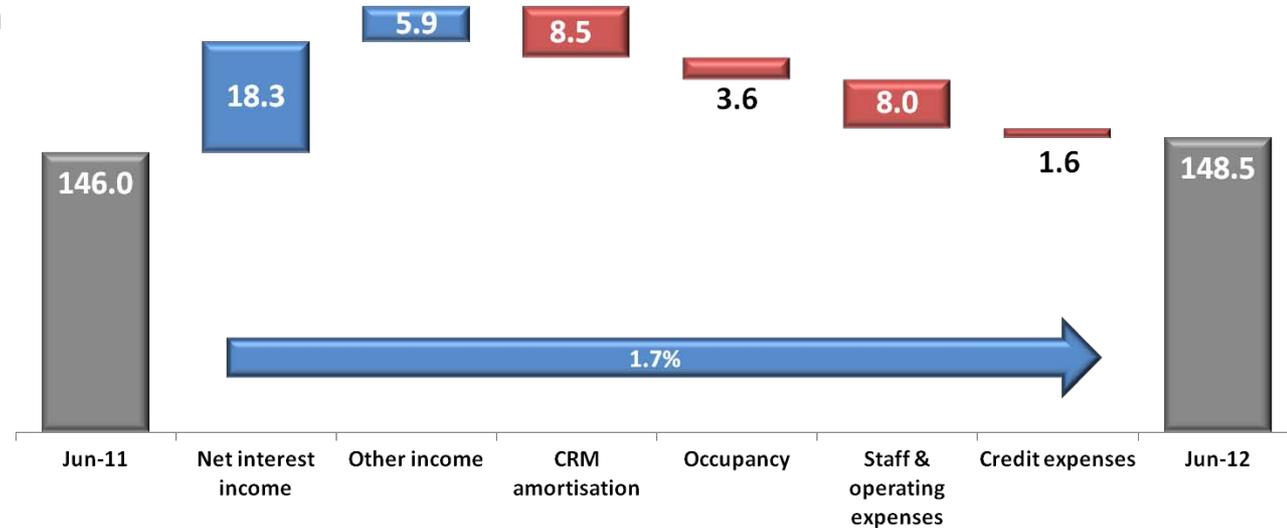
# Capitalised software

- Capitalised software held flat FY12
- FY11 increase includes significant investment in customer facing systems (not core banking systems)
- Investment in Basel II Advanced systems will lead to further growth



- Profit up 1.7% vs pcp
- Increased allocation of central costs – amortisation of new CRM system
- Continued investment in branch distribution
- Interest income reflects volume off-setting margin compression
- Credit quality remains sound

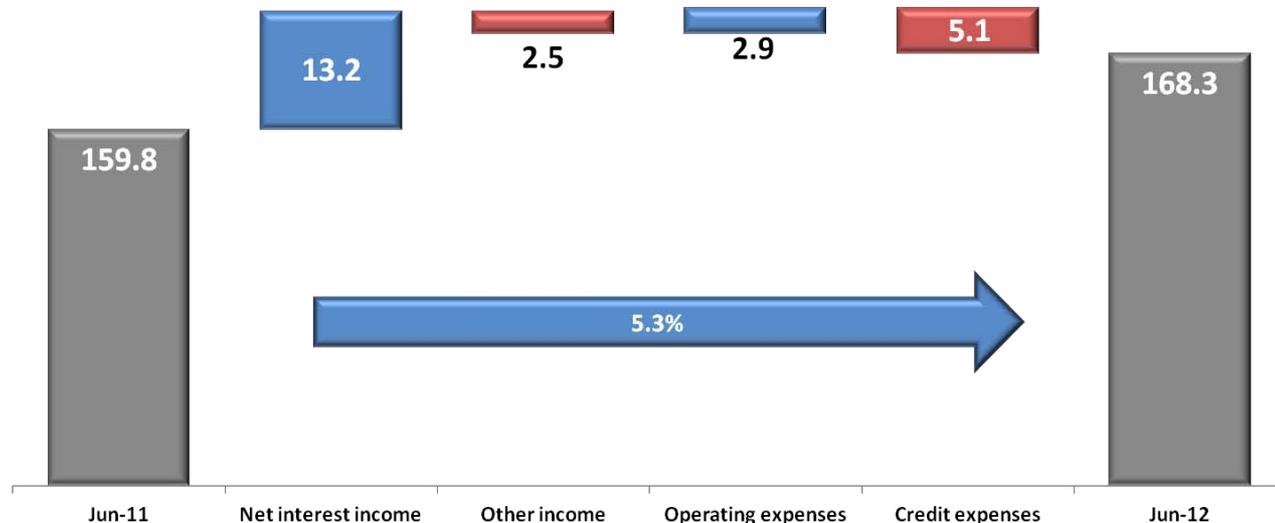
Retail banking - cash profit contribution (\$m)





- Profit up 5.3pc v pcp driven by portfolio growth
- Operating expenses reduced
- Scalable business model, with sustainable commission structure

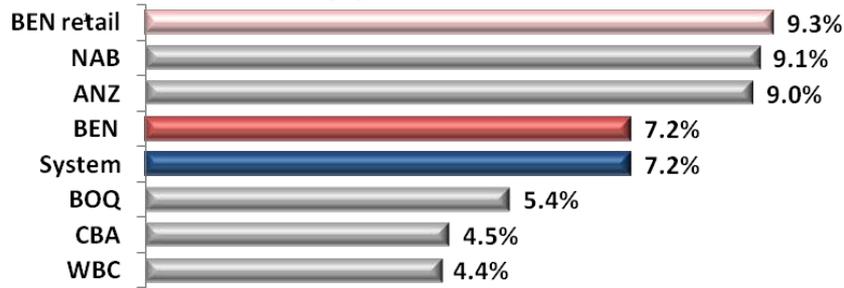
## Third Party banking - cash profit contribution (\$m)



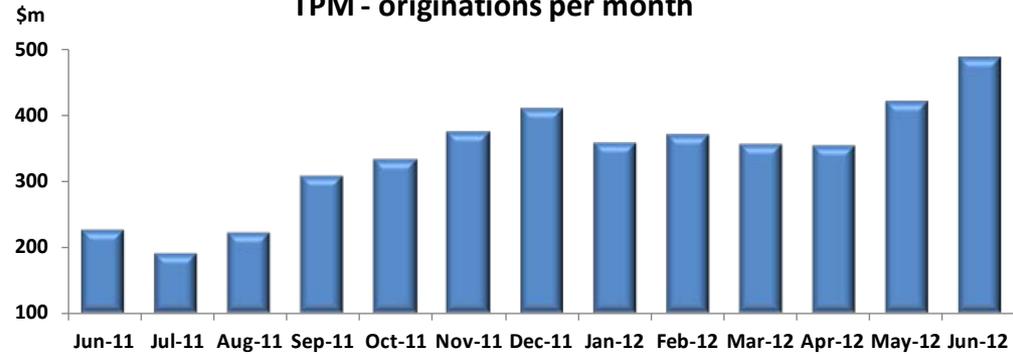
# Momentum in mortgages

- Retail mortgage growth above system
- Third party mortgages have faced strong price competition in FY12, however monthly originations starting to improve

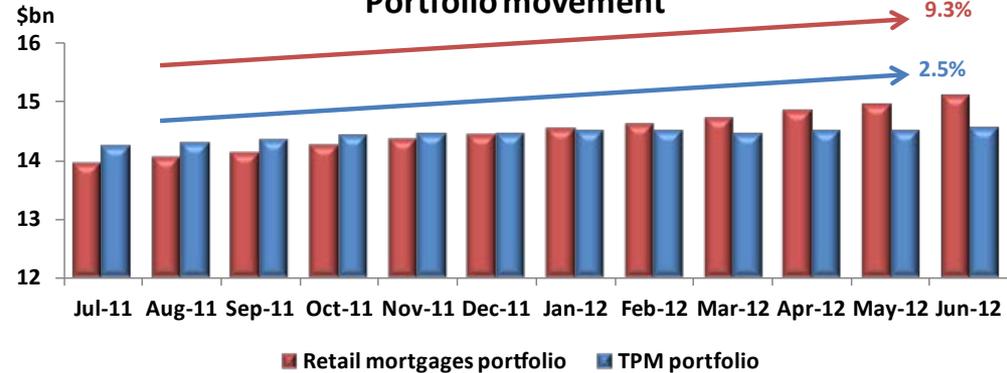
## Housing growth - 12 months<sup>1</sup>



## TPM - originations per month



## Portfolio movement



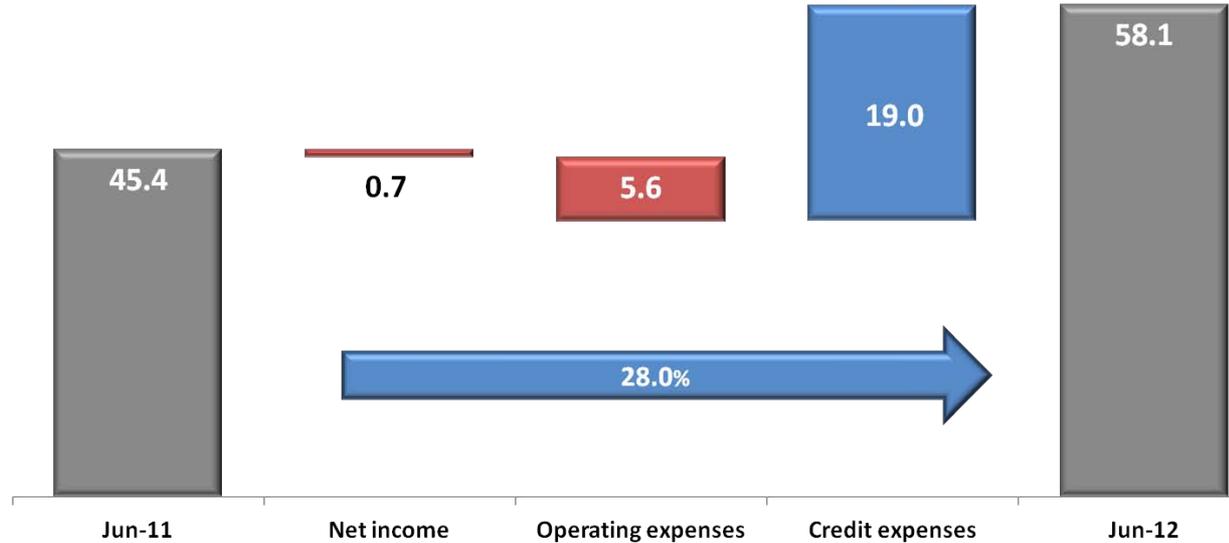
# Financial overview – retail mortgages



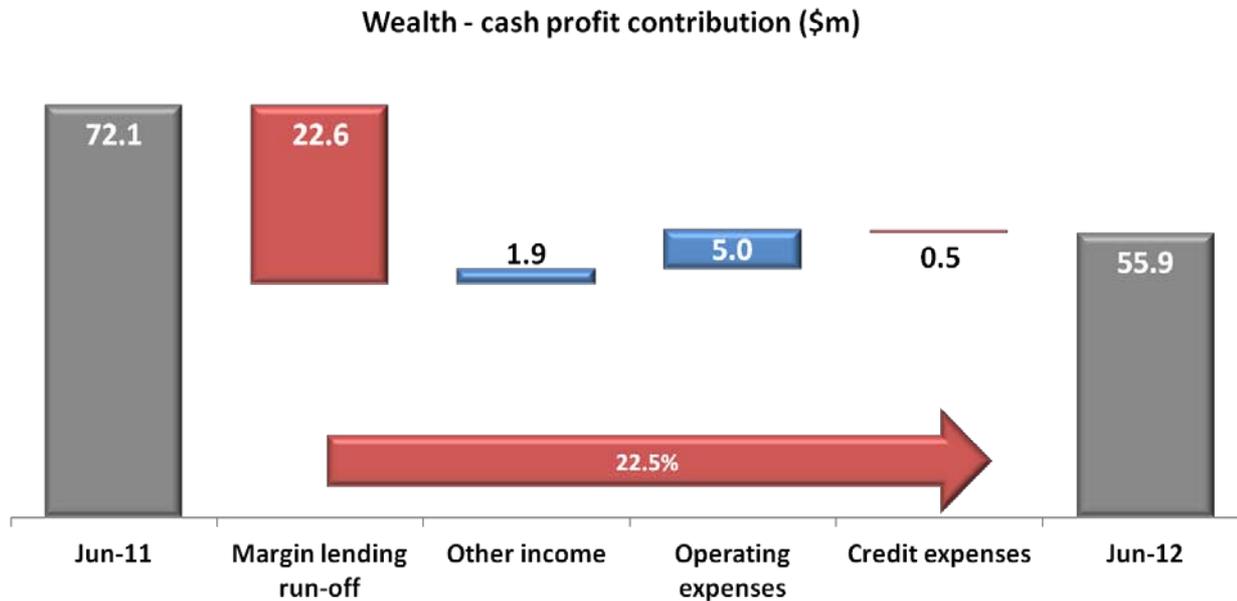
1. Source: APRA statistics June 2012.  
 2. BEN housing growth of 9.3% is for retail origination channel only

- Profit up 28pc v pcp
- Credit expenses returned to long-term average
- Further growth potential through distribution alliances
- Roll-out of Australia Post distribution continues
- Expense growth largely reflects investment in distribution

Rural Bank - cash profit contribution (\$m)



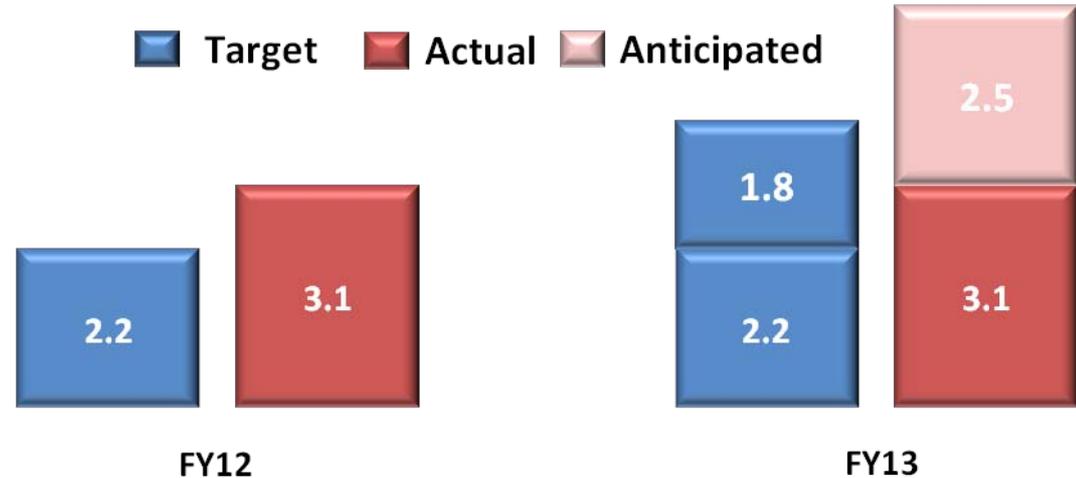
- Profit down 22.5pc v pcp
- Material fall in interest income due to \$868m reduction of margin lending portfolio
- Improvement in operating costs and other income
- Resources re-allocated from Margin Lending



# Bank of Cyprus integration

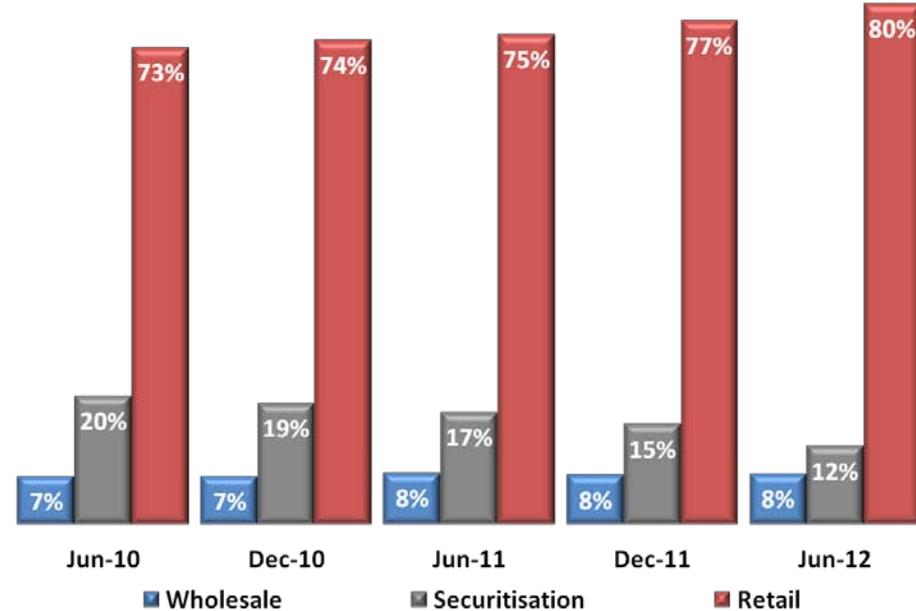
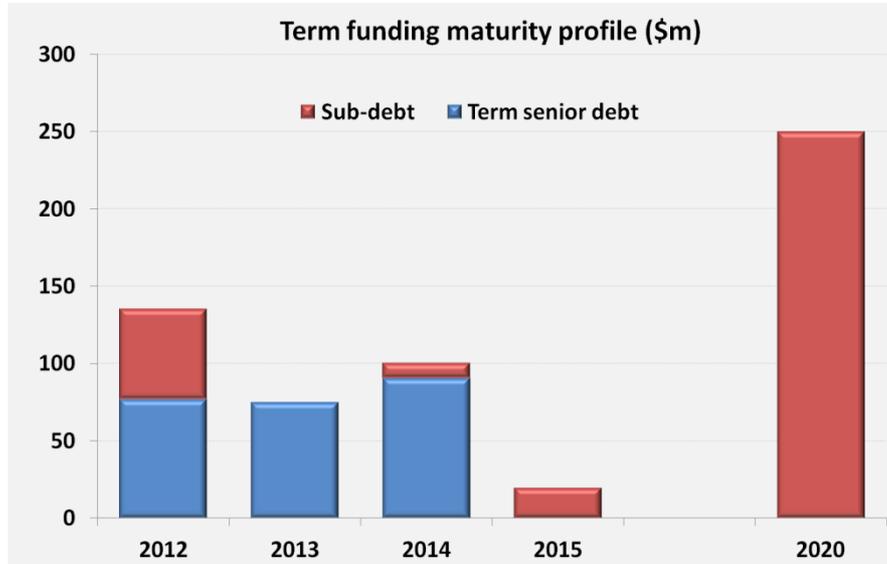
- Transfer of business completed 31 July 2012
- FY12 synergies exceeded target by over \$800k
- FY13 target synergies also expected to exceed
- Re-branding to be announced 1H13

## Cumulative BOCA integration synergies (\$m)



# Funding remains a strength

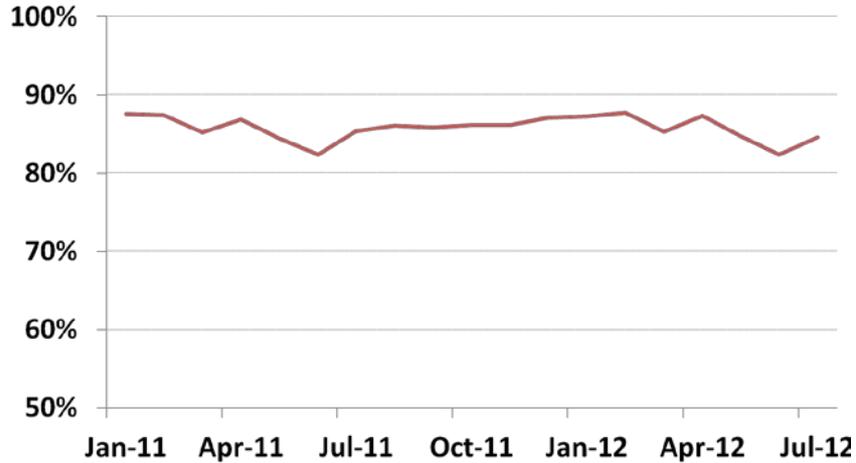
- No Government Guaranteed wholesale funding



# Retail deposits

- Term deposits priced to manage liquidity
- Successful growth and retention strategies in place
- Not a price leader – value proposition driven
- Term deposit retention rate consistently above 80%

Retail term deposit retention rate



■ Retail call deposits ■ Retail term deposits

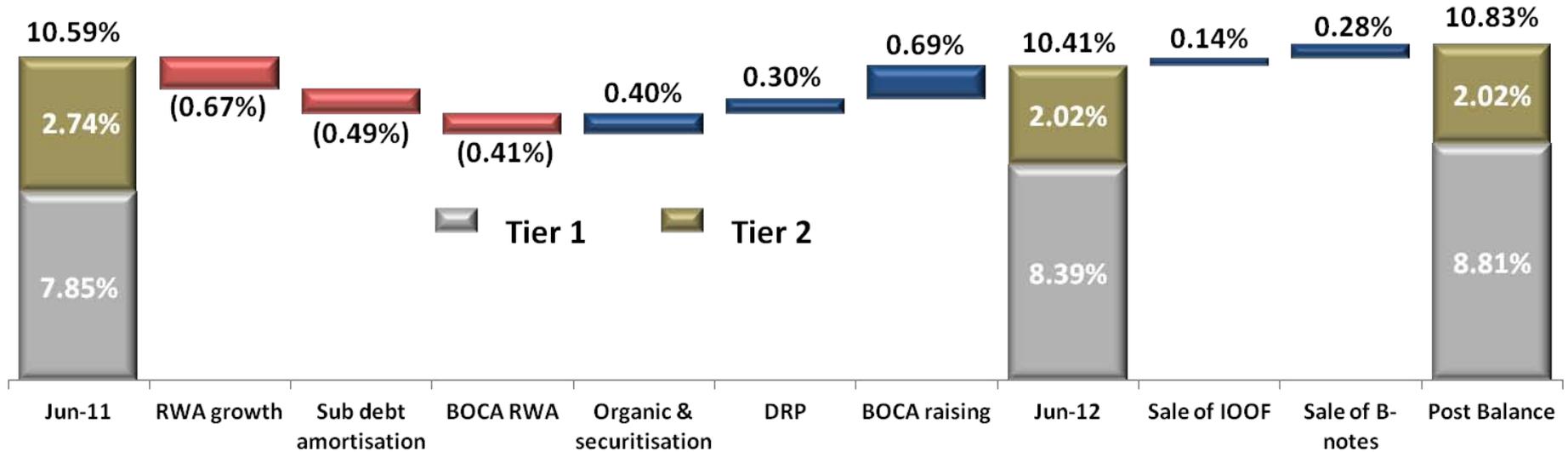


## Financial overview



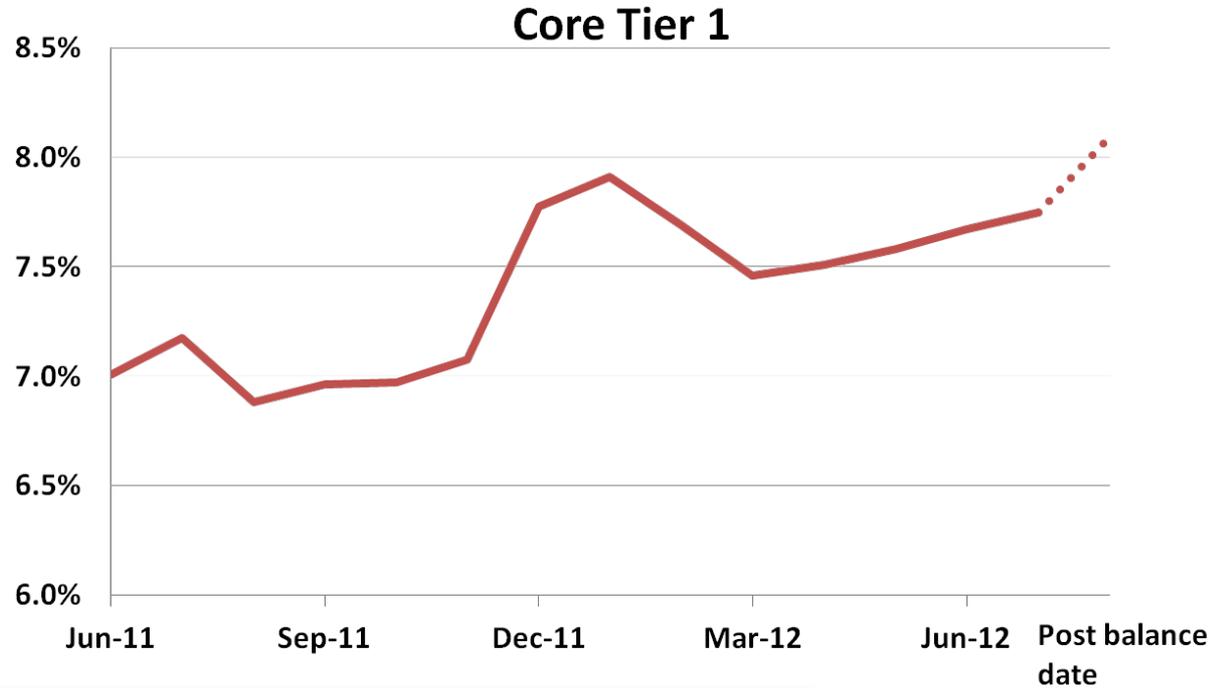
# Capital

- Material improvement in Tier 1 capital ratios over the reporting period
- June 2012 Core Tier 1 approx 7.67%
- Pro-forma Core Tier 1 after capital initiatives approx 8.09%
- Significant hybrid capacity to improve capital efficiency (subject to market conditions and relevant board and regulatory approvals)



# Core Tier 1 materially higher

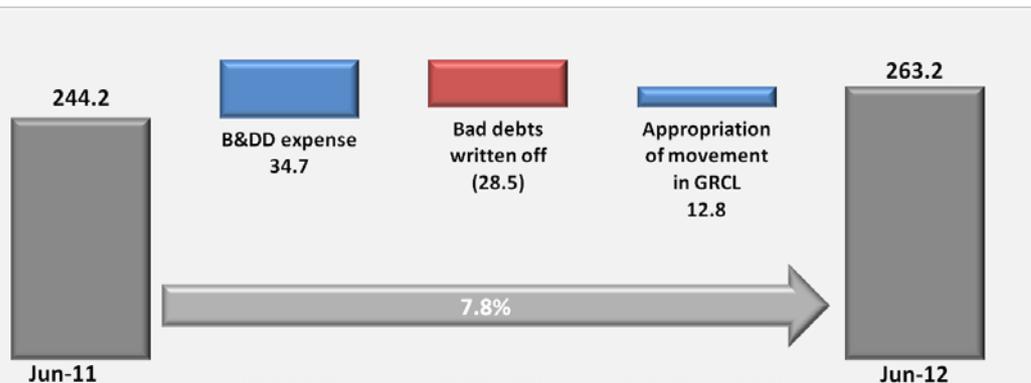
- Continuing improvement in Core Tier 1 levels
- Post balance date initiatives:
  - IOOF and B-note sale
- August 17 Core Tier 1 of 8.09%



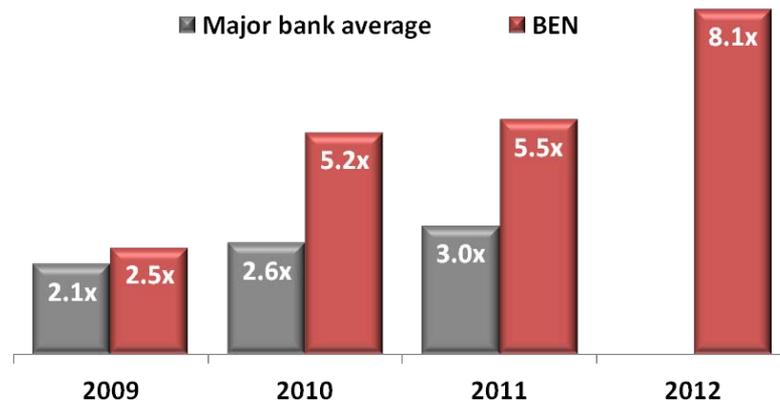
# Provisioning has grown and remains conservative

- Provisioning reflects conservative low risk nature of portfolio, prudent underwriting standards and benign bad debt experience
- Impaired assets flat
- Economic overlay increased to \$5.5m

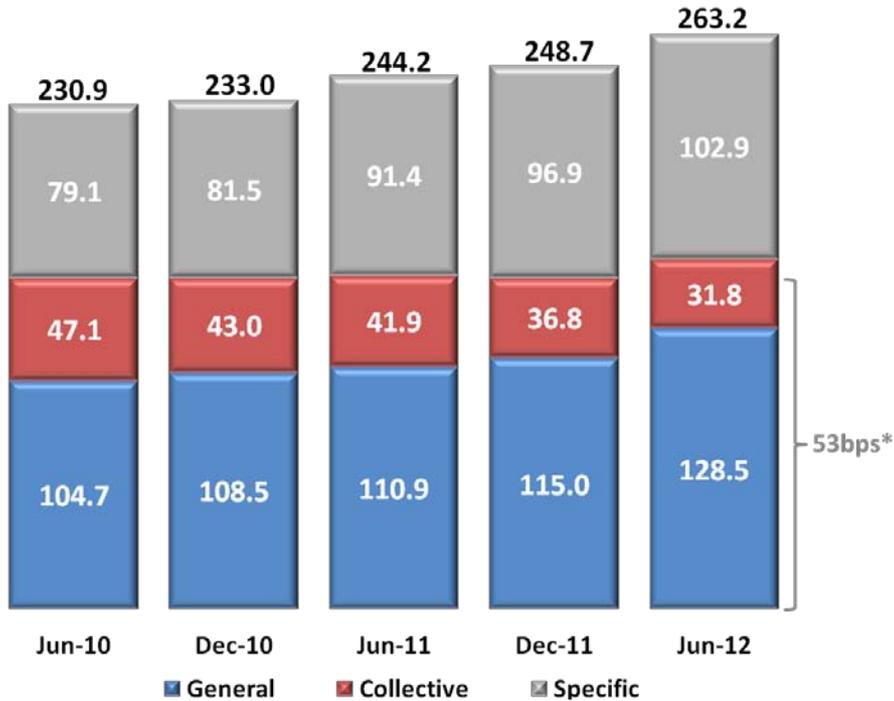
**Total provisions and reserves for doubtful debts (\$m)**



**Provisions cover of bad debt expense (x times)<sup>1</sup>**

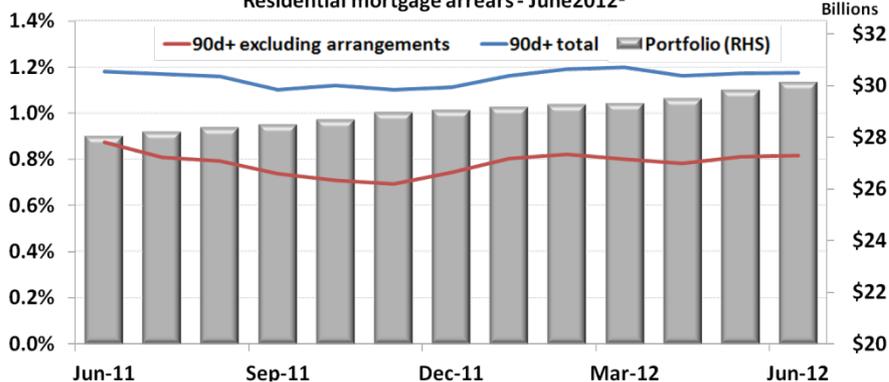


# Total provisions and reserves for doubtful debts (\$m)

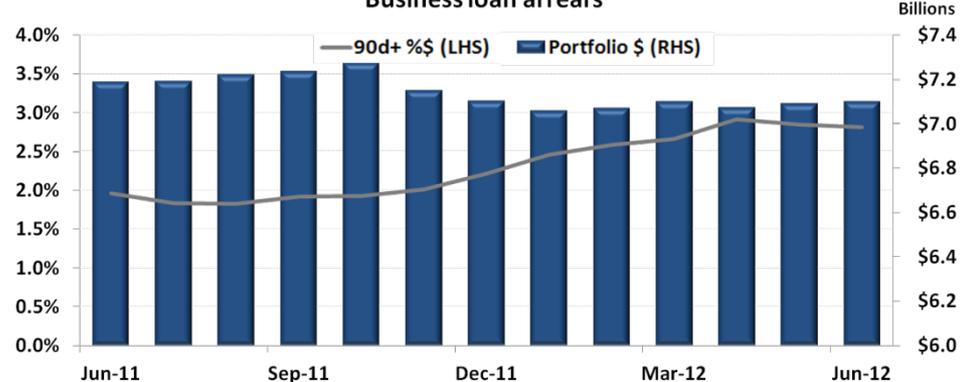


- Total provisions increased \$14.5 million over the past six months
- Rural Bank specific provisions have increased to \$38.9m (Jun-12) vs \$33.7m (Dec-11)
- Great Southern represents \$20.7m of total provisions
- Collective reduction due to lower losses in the mortgage and personal lending portfolios

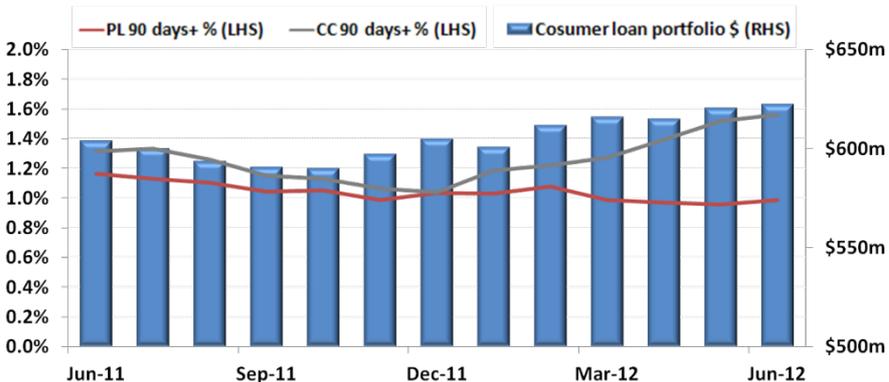
Residential mortgage arrears - June 2012<sup>1</sup>



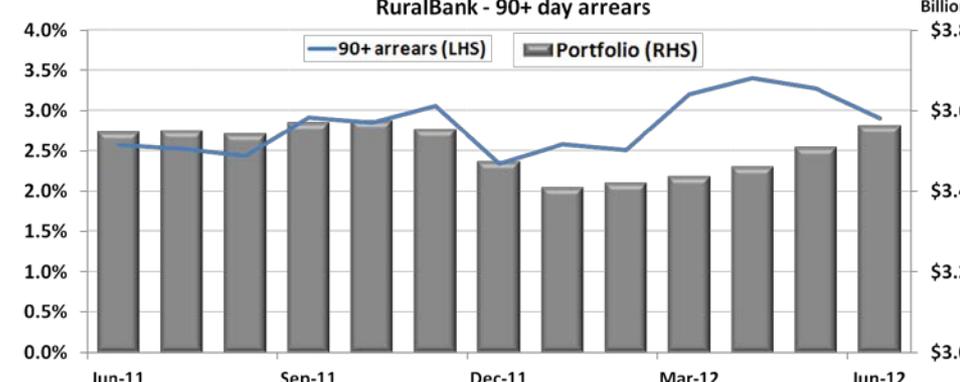
Business loan arrears



Consumer loan arrears



RuralBank - 90+ day arrears



# Financial overview



1. '90d+ excluding arrangements' data only excludes those retail residential mortgage arrangements from October 2011 to June 2012

Mike Hirst

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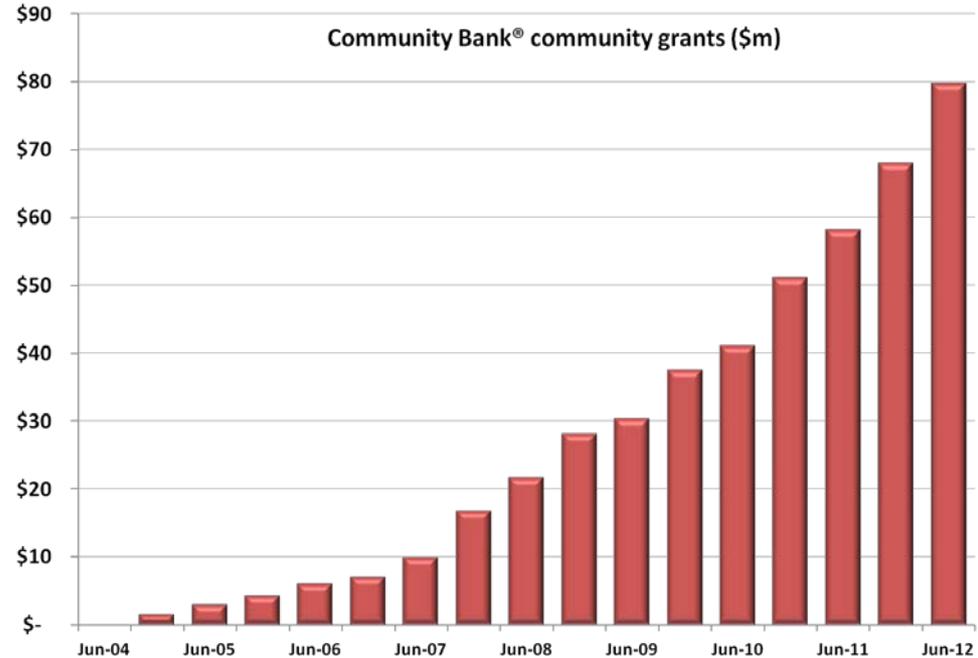
Group Managing Director

Strategy and outlook



# We have built a model that provides opportunity and growth

- Communities have proven to be great partners in banking, and together we have opened more than 290 **Community Bank**® branches in 12 years (more than 60 in the last three years)
- More than \$80m in community grants over 12 years (more than \$50m in the last three years)
- Provides banking services to more than 90 communities where there is no alternative provider
- Proven, reliable and cost effective distribution strategy
- Continued demand for new branches

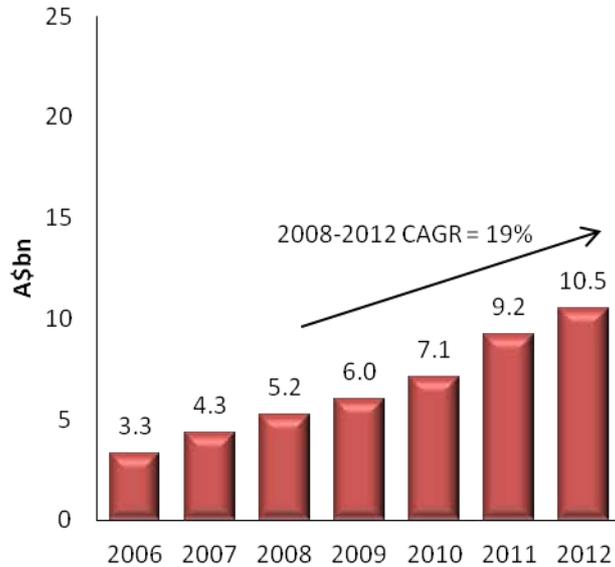


Strategy and outlook

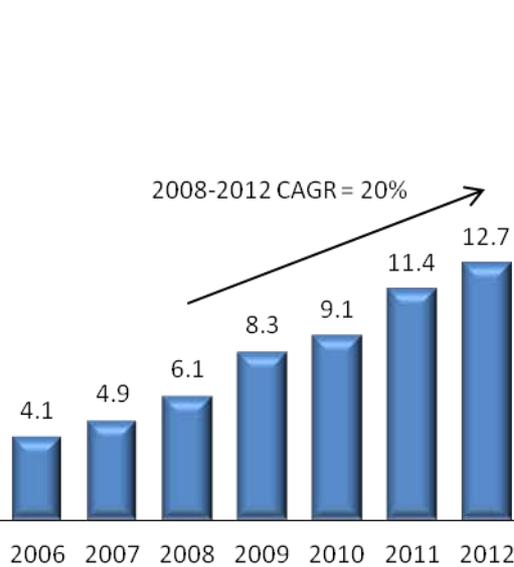


# Community Bank® footings growth

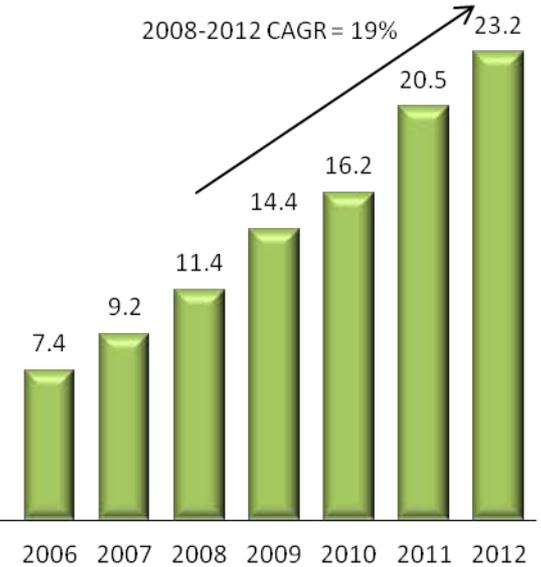
Community Bank® loans



Community Bank® deposits



Community Bank® footings

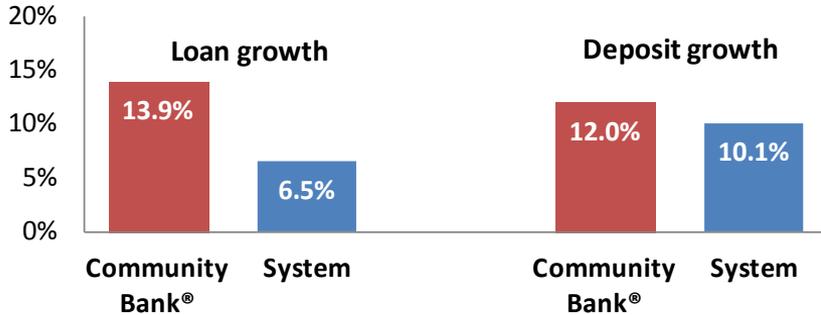


Strategy and outlook

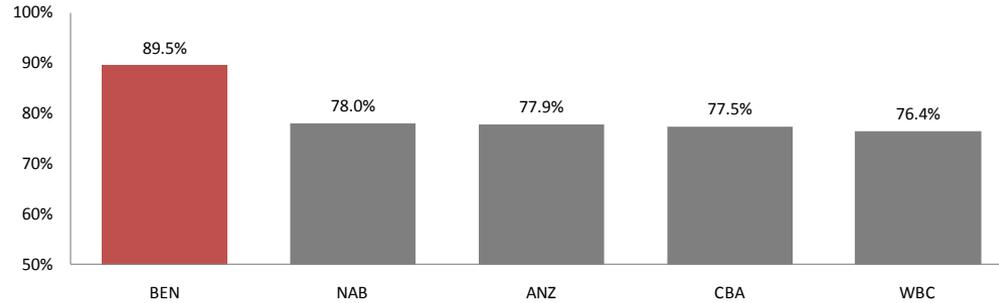


# Robust foundations for volatile times

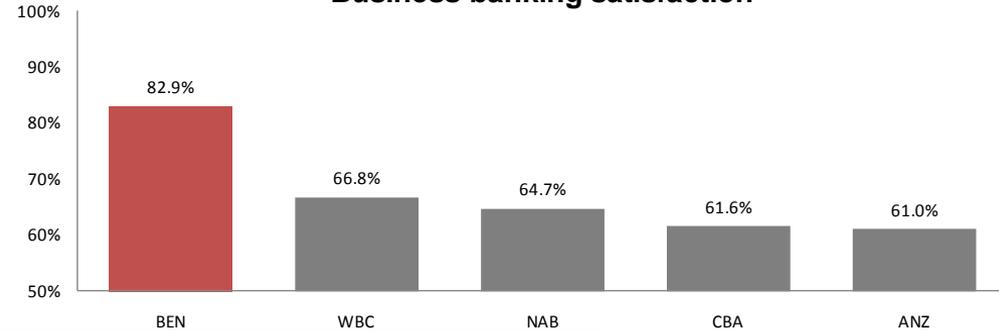
- Continued maturation of **Community Bank®** and retail network
- Opportunities in Bendigo Wealth
- Rural Bank recovery
- S&P rating upgrade in the past 12 months
- Brand, staff and customer advocacy



**Customer satisfaction<sup>1</sup>**



**Business banking satisfaction<sup>2</sup>**



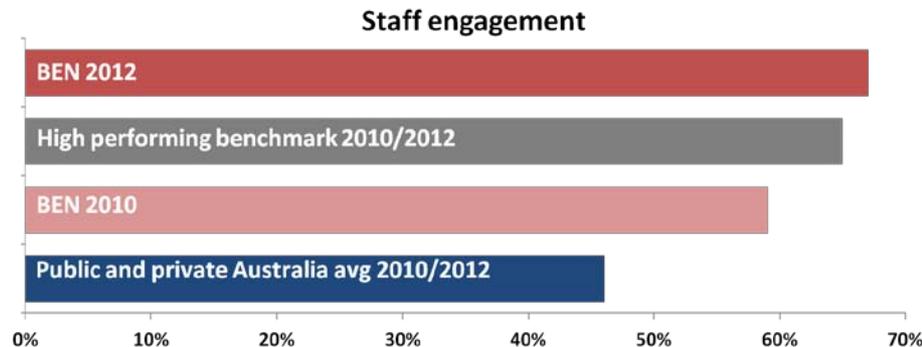
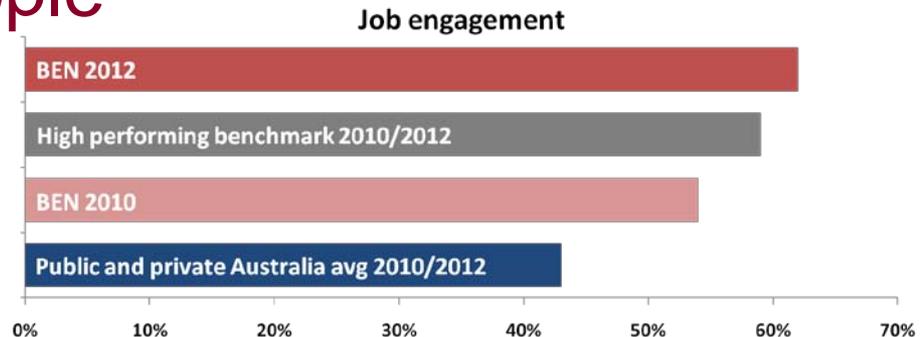
## Strategy and outlook



Notes: 1. Roy Morgan Research consumer banking in Australia report December 2011—main financial institution satisfaction  
 2. Roy Morgan Research business banking satisfaction survey May 2012 – main financial institution satisfaction

# Vision supported by our people

- Superior and improving staff advocacy and engagement measures
  - 88% of staff are proud to work for BEN
  - 77% would recommend BEN as a great place to work
  - 17% improvement in overall engagement since 2010
  - 15% improvement in job engagement since 2010
- Low turnover of staff (8% vs 20% industry average)



## Strategy and outlook



## In summary....

- Performance in line with industry experience
  - Providing a sound platform for growth
  - Material improvement in capital position with opportunity for further efficiency
  - Maintaining industry-leading funding profile
  - Strong liquidity position
- Maintenance of high credit standards
- Recent ratings upgrades vindicate long-term approach
- Opportunistic investment in growth opportunities
- General market conditions remain difficult
- Continue to scan for strategic bolt-on acquisitions

# Appendices

# A well diversified business

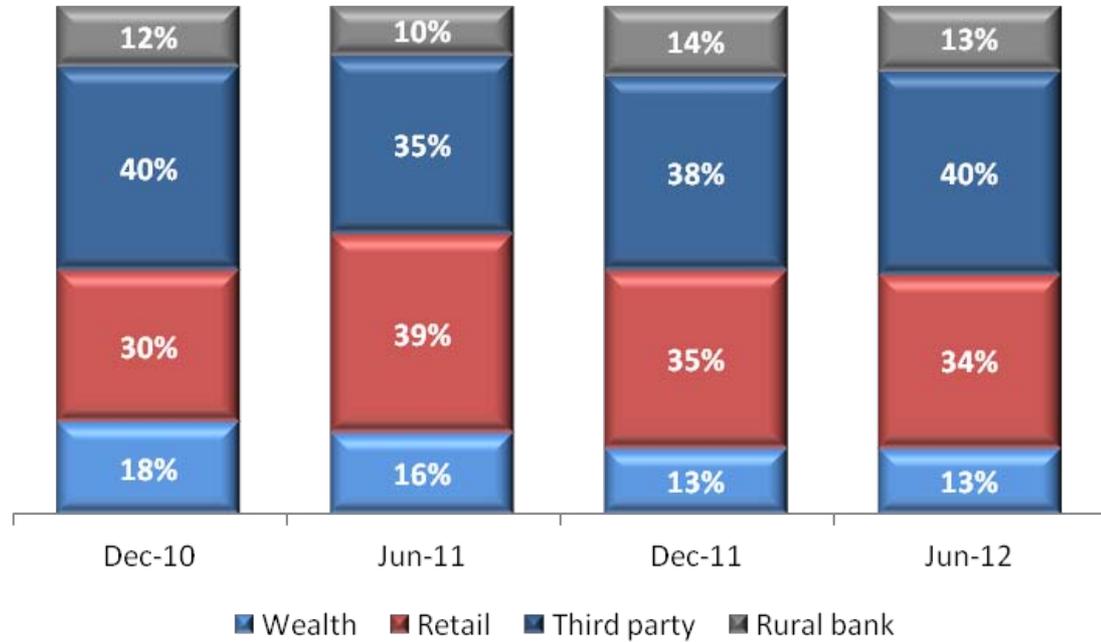
Business	Segment	Business conditions
 <b>Bendigo and Adelaide Bank</b>	Domestic bank operating four distinct brands	<ul style="list-style-type: none"><li>• Difficult and uncertain market conditions remain</li><li>• Unique community, customer, and partner proposition</li><li>• Ratings upgrade reflects sound credit quality and capital position</li></ul>
 <b>Bendigo Bank</b>	Consumer and SME banking	<ul style="list-style-type: none"><li>• #1 banking brand for customer and business satisfaction, and advocacy</li><li>• Unique business model – positioned for growth through business cycle</li><li>• Liability-led strategy continues to perform</li><li>• Retail residential mortgages growing above system</li></ul>
 <b>Adelaide Bank</b>	Third party channel	<ul style="list-style-type: none"><li>• Strong independent brand</li><li>• Upgrading key systems</li><li>• Origination channel of choice for many consumers</li></ul>

# A well diversified business

Business	Segment	Business conditions
 <b>Bendigo</b> Wealth	Margin lending, wealth management, superannuation	<ul style="list-style-type: none"><li>• Launch of 'SmartStart Super'</li><li>• Independent provider of choice in select products</li><li>• Increased investment in IT and distribution capability</li></ul>
 <b>RURAL BANK</b>	Agri-business banking	<ul style="list-style-type: none"><li>• Growing brand and distribution</li><li>• Long-term prospects for agricultural services strong</li><li>• New distribution agreement with Australia Post</li></ul>
 <b>Bank of Cyprus Australia</b>	Consumer and SME banking for Hellenic communities	<ul style="list-style-type: none"><li>• Settlement occurred 29 February 2012</li><li>• Diversified loan book</li><li>• Strong strategic fit with BEN business model</li><li>• Track record of organic loan growth and deposit retention</li></ul>

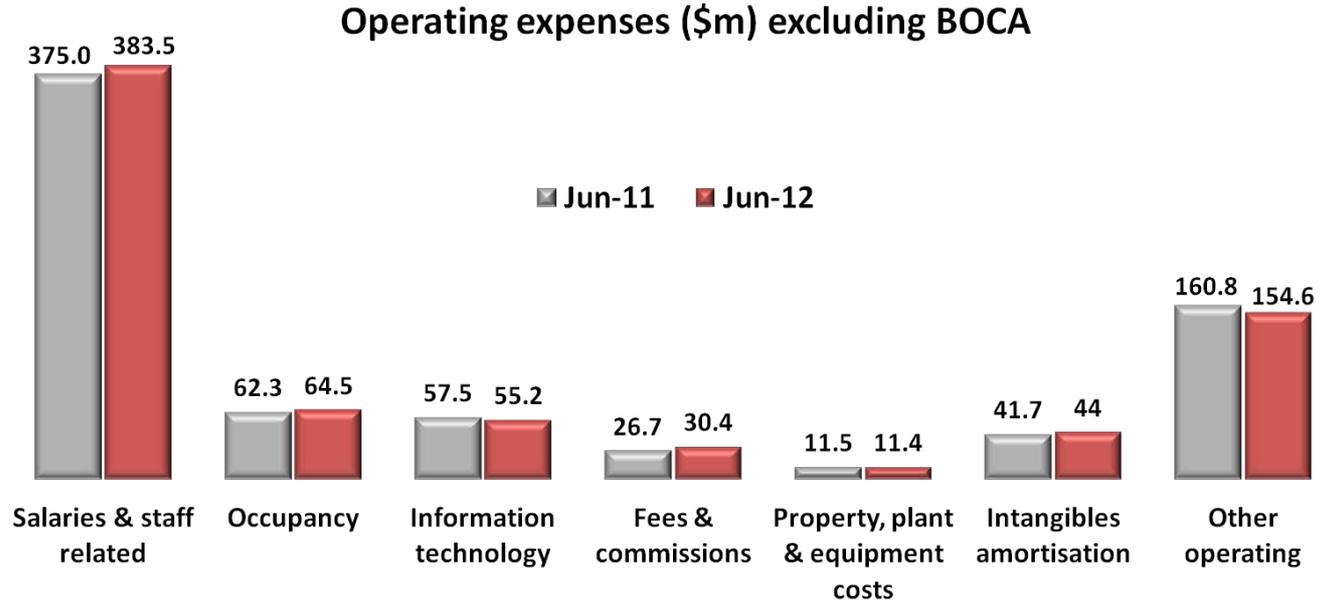
# Half on half performance

- Retail, Third Party and Rural Bank continue to perform
- Wealth affected by loss of confidence in equity markets, resultant goodwill impairment of \$95.1m
- Margin pressure due to deposit funding-hedging costs and asset mix



# Operating expenses

- Increase since June 2011 of 1.1pc (ex BOCA)

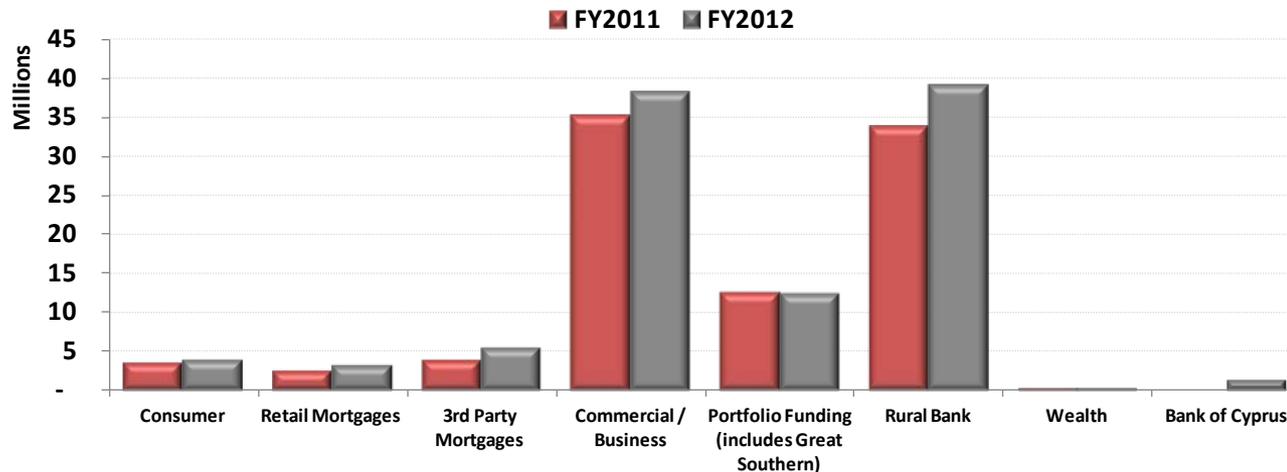


# Specific provisions

\$102.9m

June 2012

Represented by



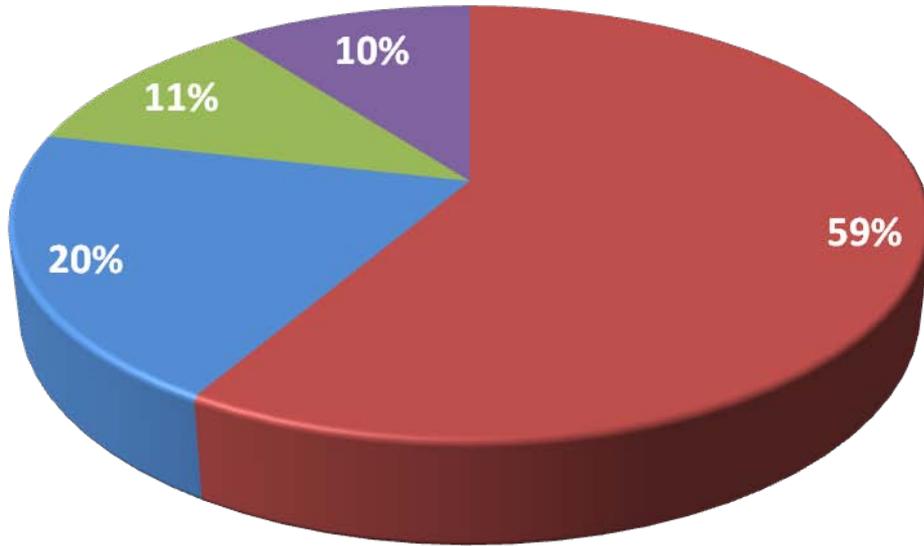
Provision as % of portfolio	Consumer	Retail Mortgages	3 <sup>rd</sup> Party Mortgages	Commercial / Business	Portfolio Funding (includes Great Southern)	Rural Bank	Wealth	Bank of Cyprus	BEN total
FY2011	0.13%	0.02%	0.03%	0.48%	1.25%	0.97%	0.01%	n/a	0.20%
FY2012	0.15%	0.02%	0.04%	0.53%	1.29%	1.11%	0.00%	0.09%	0.21%
Portfolio as % of gross loans	5.42%	32.40%	30.30%	14.94%	2.00%	7.31%	4.87%	2.76%	100%

Business performance - credit



# A diversified business

## Contribution by revenue



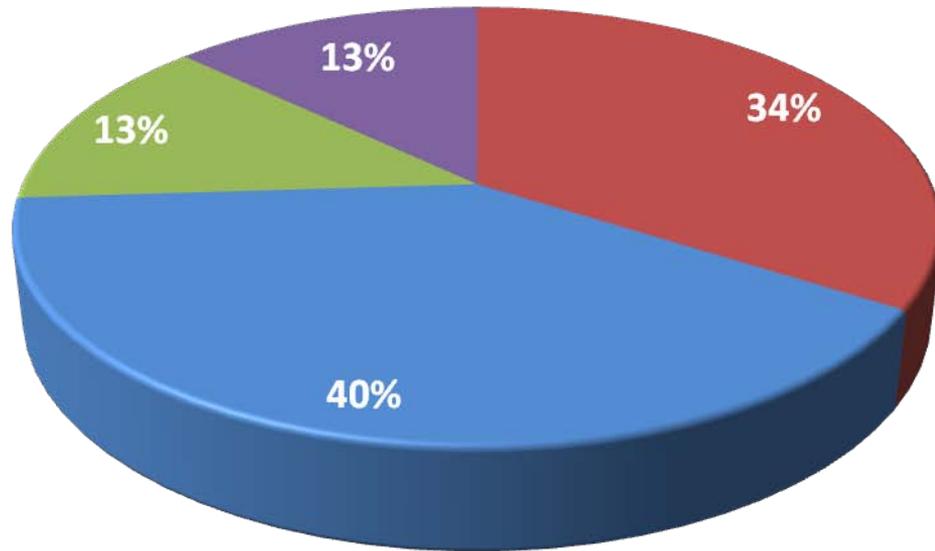
 Bendigo Bank

 Adelaide Bank

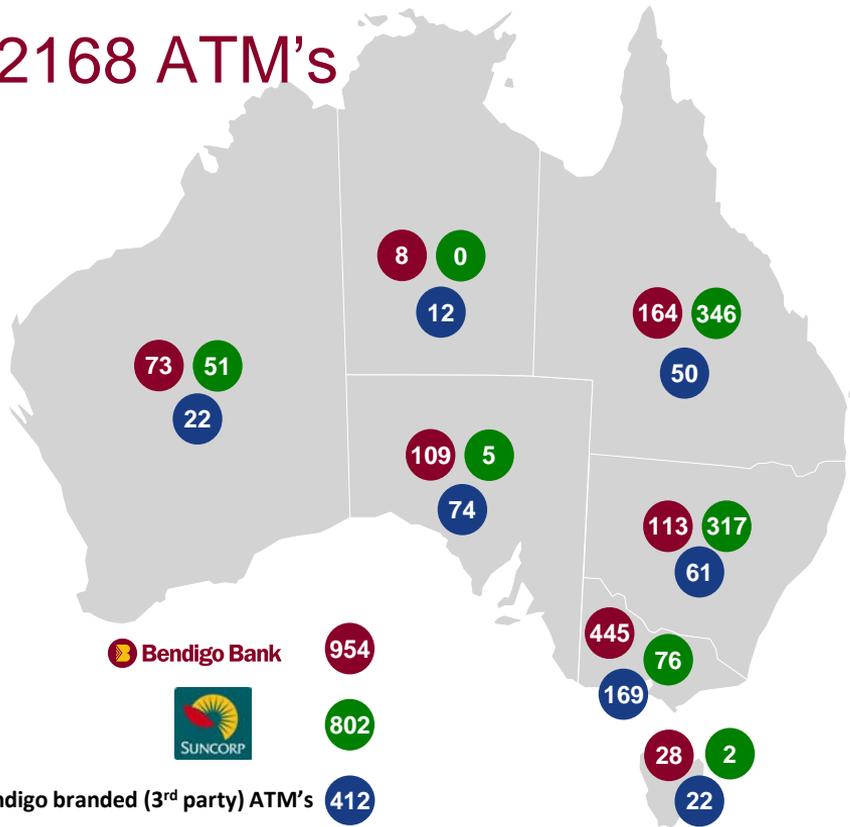
 Bendigo Wealth

 Rural Bank

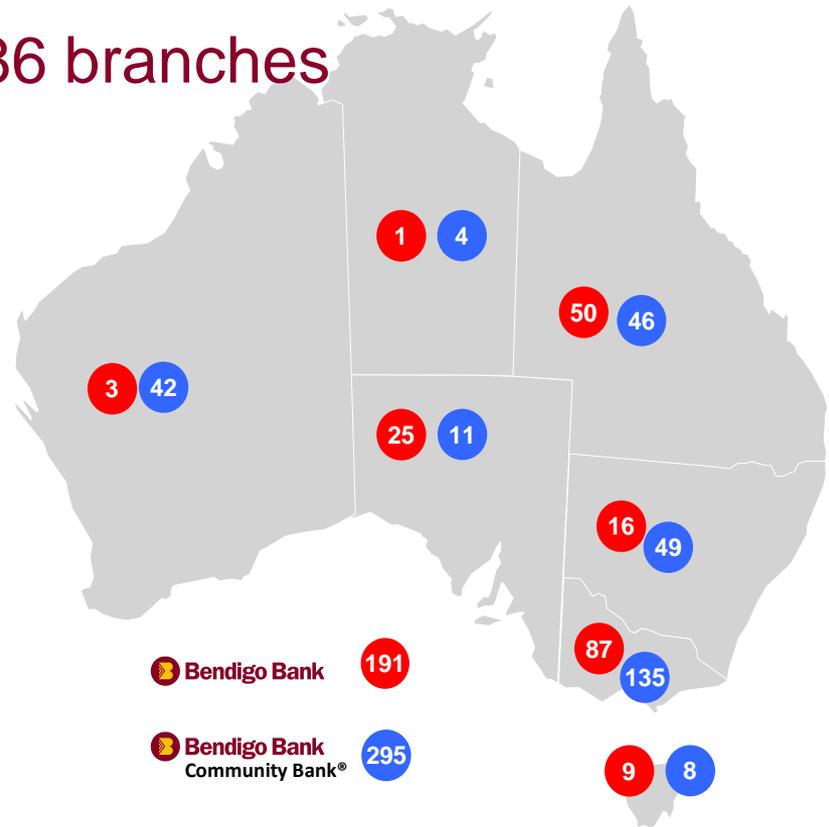
## Contribution by profit



# 2168 ATM's



# 486 branches



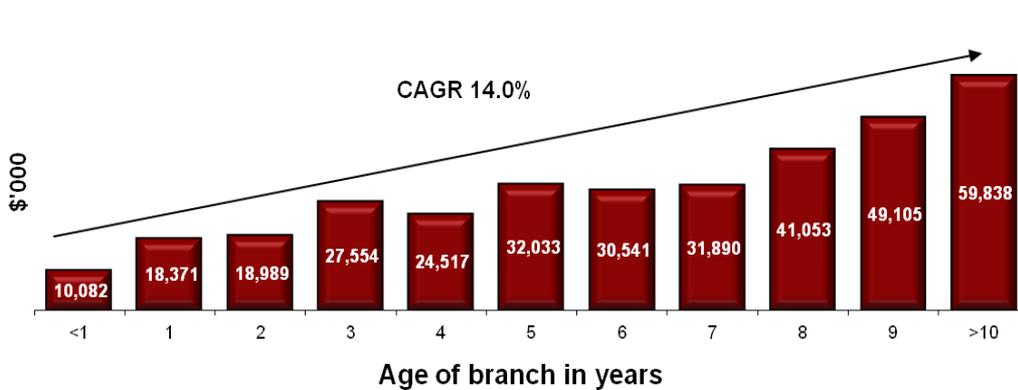
## Geographic spread



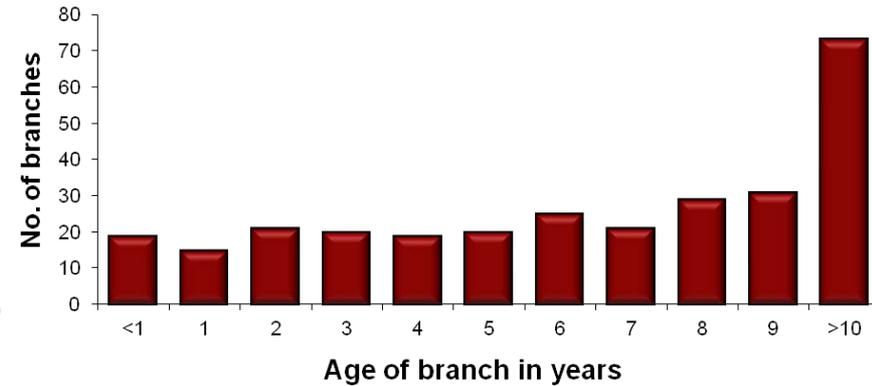
# Systematic growth in retail

- 19 Community Bank® branches opened in FY2012
- 15-20 branches to be opened in FY2013
- Relatively immature network

Deposits per Community Bank® branch



Community Bank® branches by age



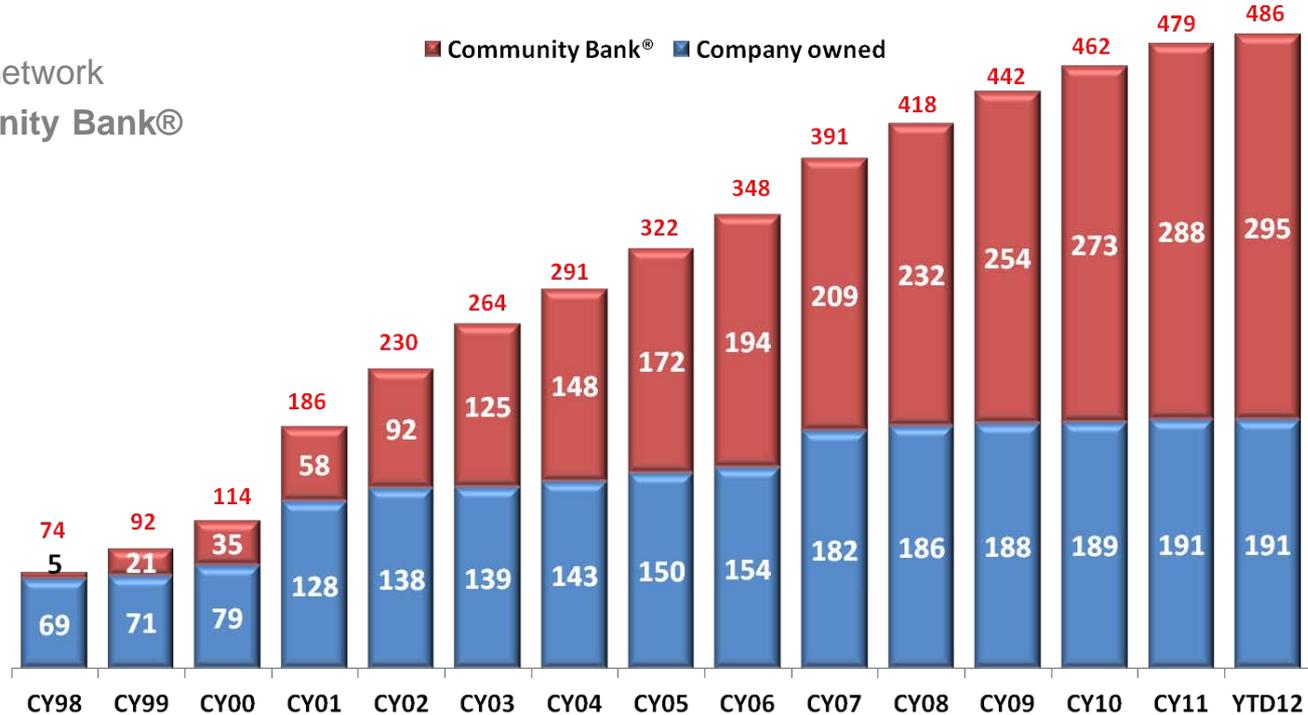
Community Bank® and retail



# Growth – retail banking

- Continued growth in retail network
- Strong pipeline for **Community Bank®** branches.

Cumulative number of branches by channel

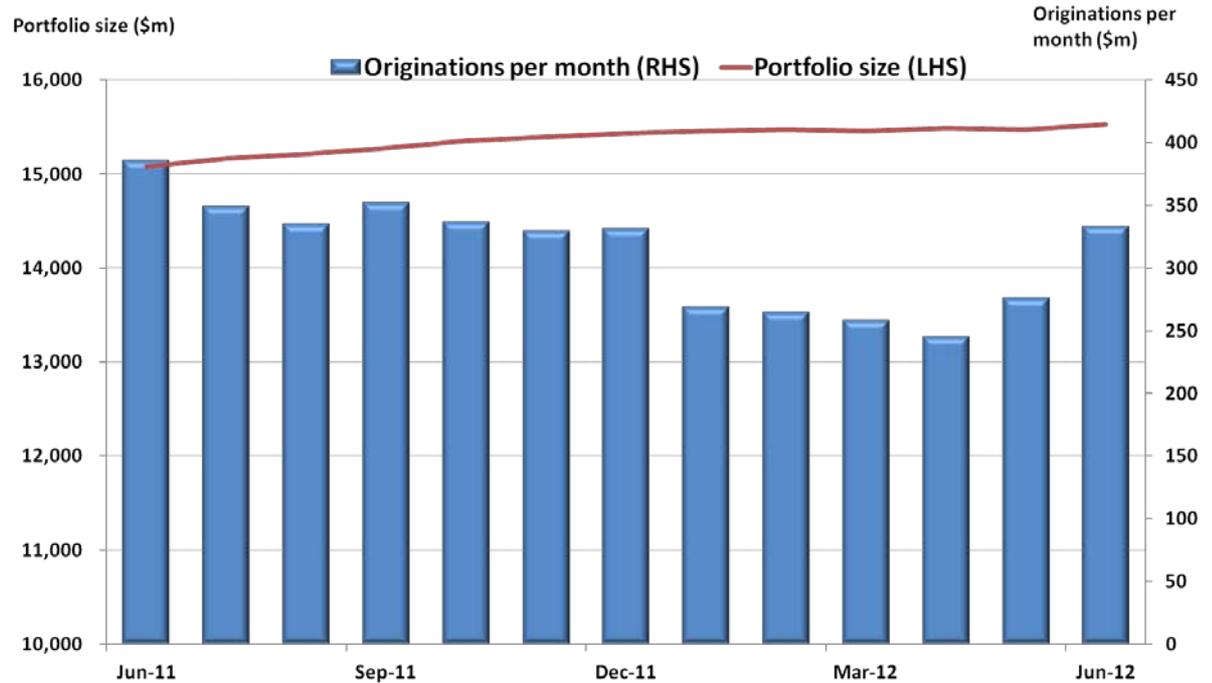


Retail banking



# Third-Party Banking

- Fewer competitors in the market
- Variable cost base
- Strong price competition in FY12

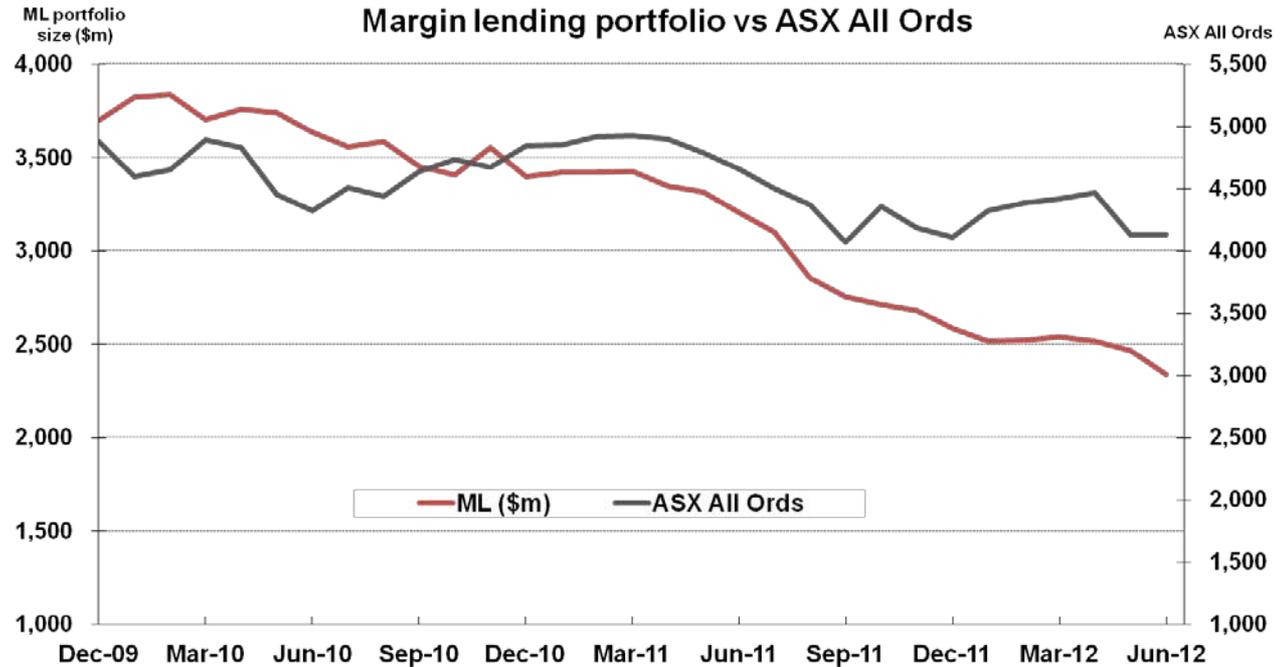


Third-Party mortgage business



# Margin Lending turnaround dependent on equity market risk appetite

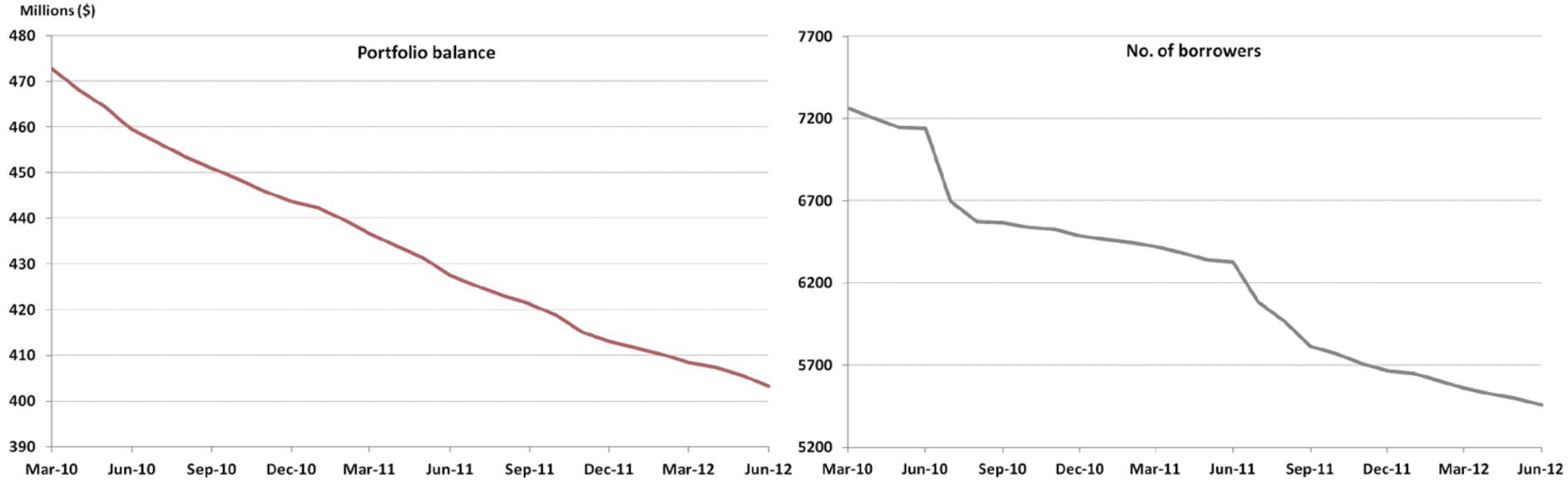
- Wealth business affected by lack of confidence in markets
- Write-down in business of \$95.1m
- Strong long term relationships with many financial advisory firms
- Margins remain strong
- Continued excellent credit quality



Business performance - wealth

# Towards a resolution

- Reducing portfolio and borrowers
- Court date now set for M+K class action – October 2012



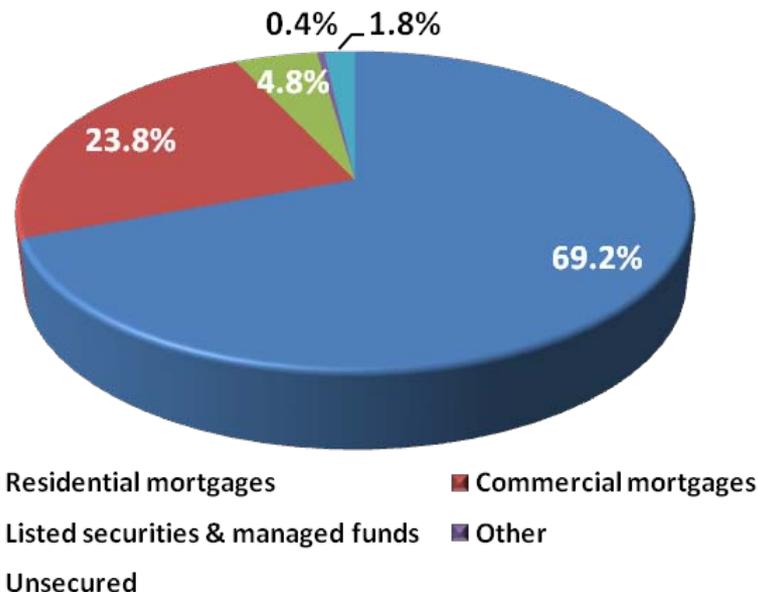
Great Southern



# Secure and low risk loan portfolios

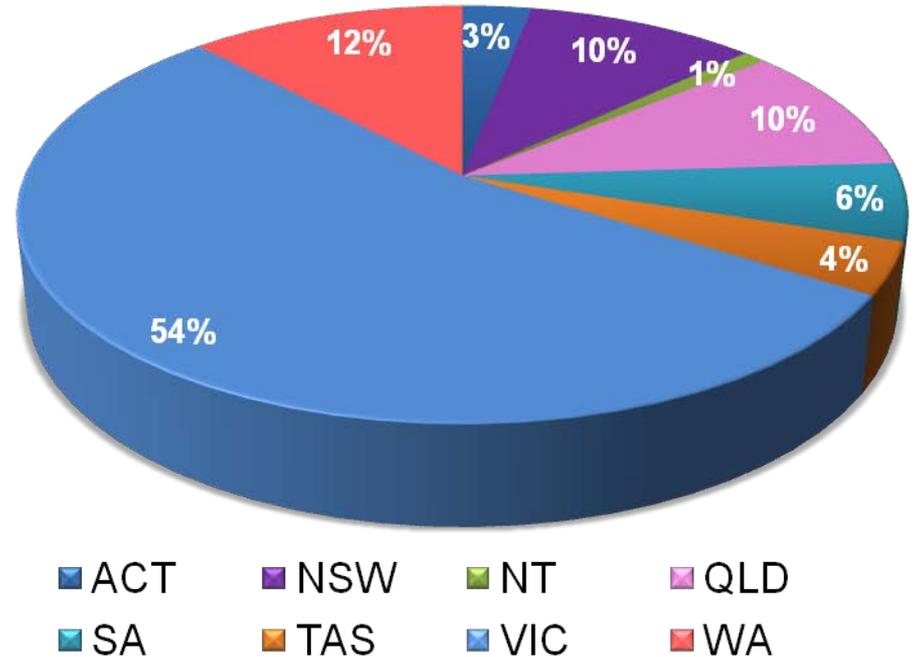
- 98.2% secured
- 97.8% secured by mortgages and listed securities
- Residential lending
  - arrears have improved in FY12
  - average LVR 61.8%<sup>2</sup>
- Margin lending
  - average LVR 45%
  - 87% of portfolios held  $\geq$  4 stocks
  - negligible arrears

Loan portfolio by security<sup>1</sup>

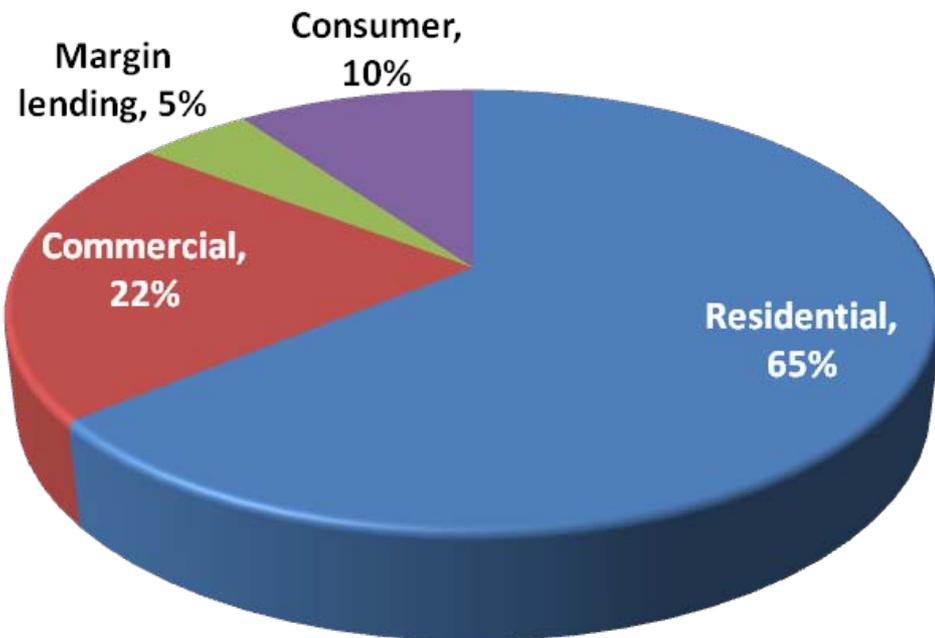


# Construction portfolio

- \$728m of loans (3.2% decrease since Dec-11)
- 1.5% of total loans
- \$145k average loan size
- \$33m largest loan size
- Geographic spread
- \$40m impaired loans
- \$6m in arrears (0.8% 90 days+)



# Group exposures – total \$48.8bn



Mortgages	Jun-12	Dec-11	Jun-11
Owner occupied	63.2%	63.0%	62.7%
Investment	37.0%	37.0%	37.3%
Lo Doc	6.5%	7.0%	7.5%
Retail mortgages	51.7%	50.2%	49.4%
Third Party mortgages	48.3%	49.8%	50.6%
Mortgages with LMI	42.5%	42.7%	44.6%
Average LVR	61.8%	61.8%	61.8%
Average loan balance	\$183k	\$180k	\$170k
90+ arrears inc arrangements	1.2%	1.1%	1.2%
90+ arrears excl arrangements	0.82%	0.74%	0.87%
Impaired loans	0.1%	0.09%	0.10%
Specific provisions	0.03%	0.03%	0.02%
Loss rate	0.03%	0.01%	0.02%
Variable/Fixed	79%/21%	79%/21%	78%/22%
First home owners % portfolio	8.5%	8.6%	8.9%
First home owners average LVR	71.2%	70.4%	NA

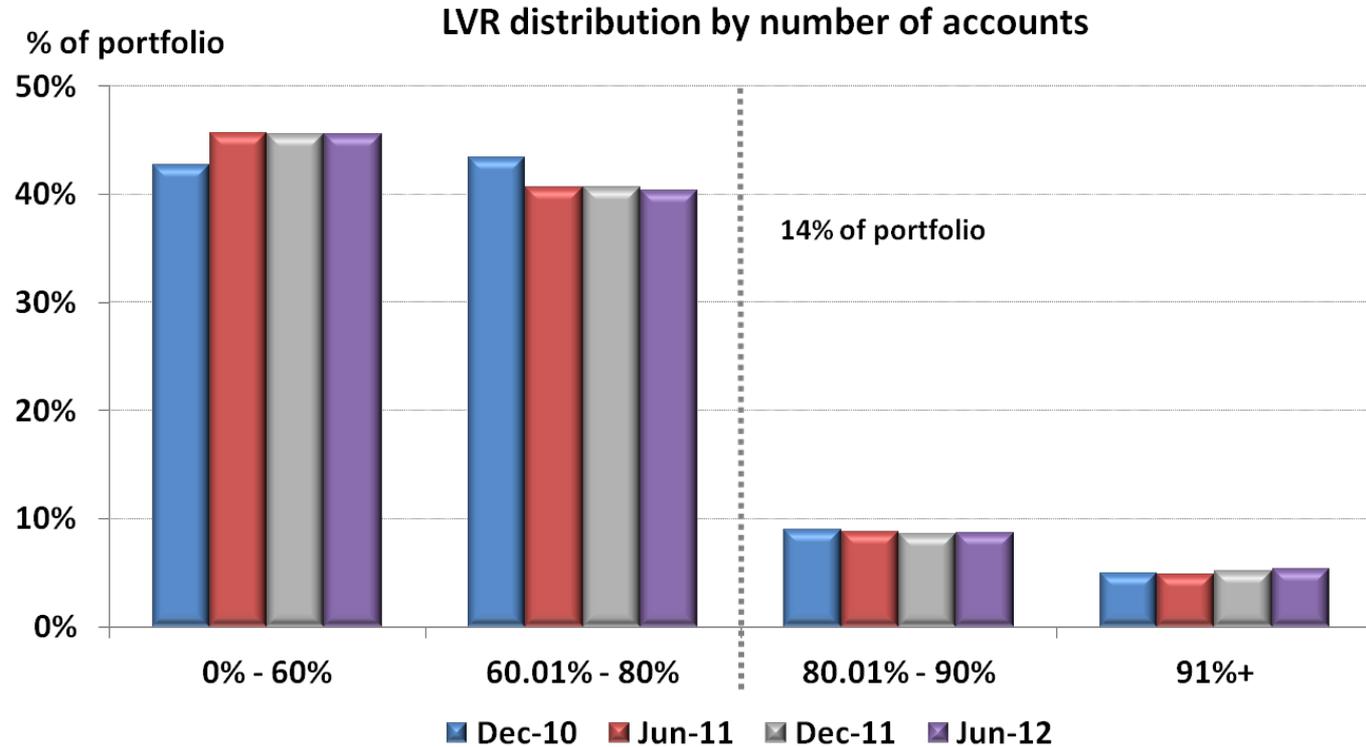
## Credit



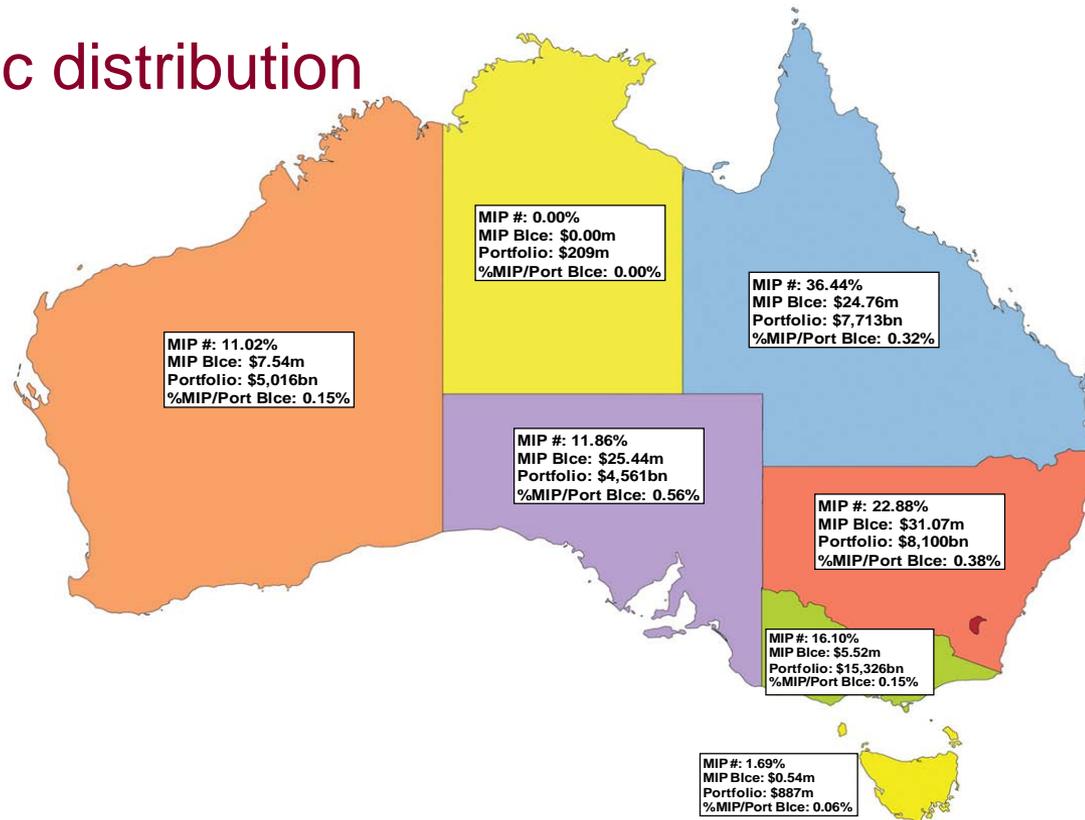
Note: All mortgage data above represented by loan purpose

# LVR trends

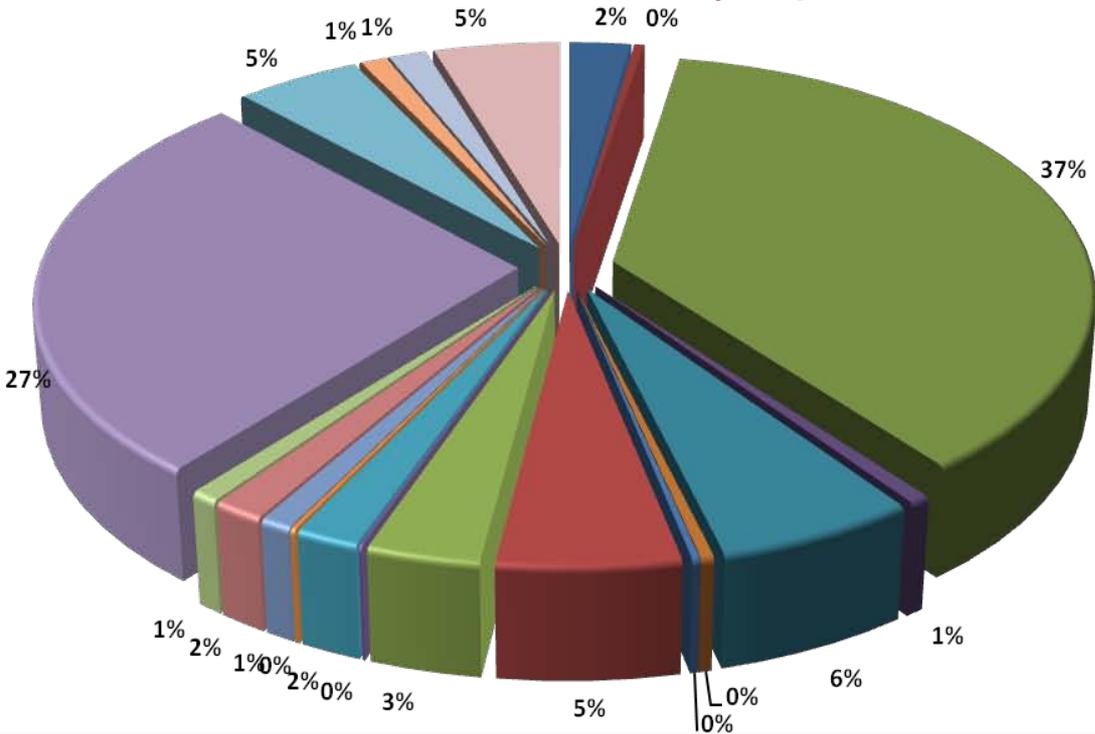
- No material change in LVR trends of new business written
- LMI required for high LVR loans



# MIP geographic distribution



# Commercial – industry split



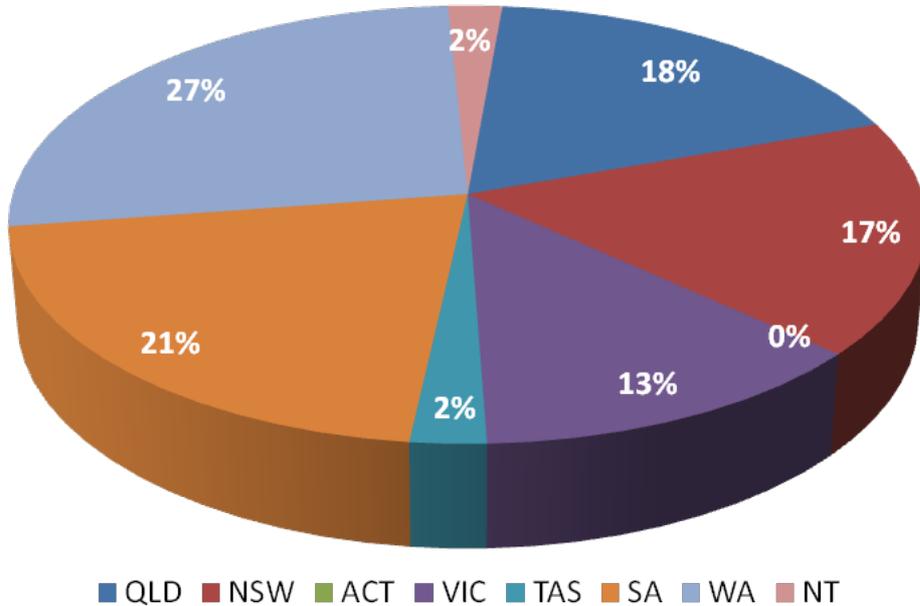
- Accom & food services
- Admin & support services
- Arts & Rec services
- Agri, forestry & fishing
- Construction
- Elec, gas, water & waste
- Finance & insurance
- Health Care & Social assist
- Info media & telecom
- Manufacturing
- Mining
- Other Services
- Profess, scientific & tech
- Public admin & safety
- Rental, hiring & real estate
- Retail trade
- Transport, postal & Whouse
- Wholesale trade
- Other

Credit

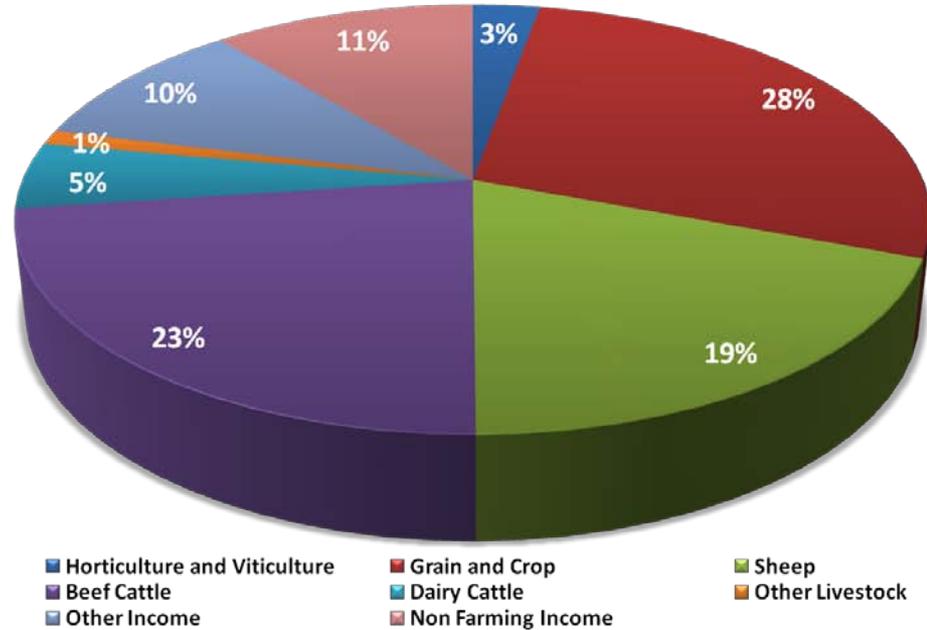


# Loans under management

## Geographic Split



## Loan Sectors



Rural Bank – loan diversity



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