Results Presentation

For the half year ended 31 December 2021

Bendigo and Adelaide Bank Limited ABN 11 068 049 178



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Overview

Marnie Baker Managing Director



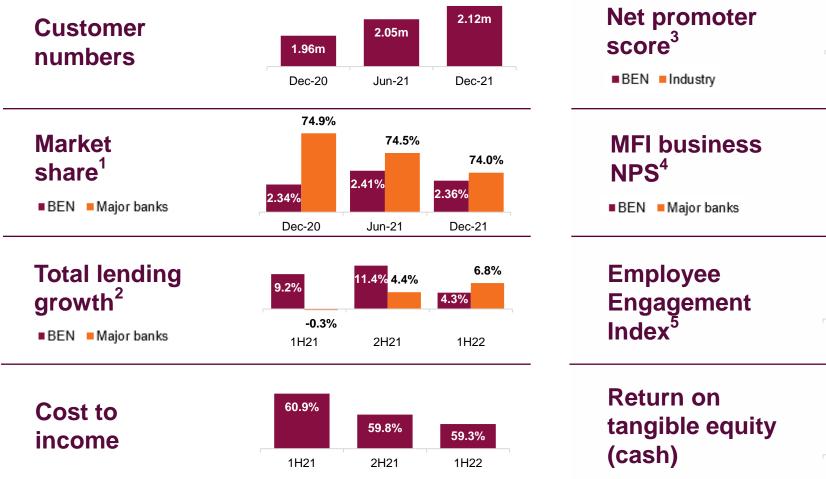
Strategy delivering value 1H22 overview

- Continued lending and deposit growth
- Earnings growth across all customer divisions
- Maintained market leading customer advocacy and trust
- Transformation on track but the emphasis on execution has heightened
- Ferocia acquisition completed



Key performance indicators

Consistently performing on key indicators

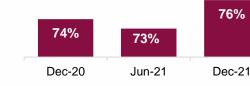




27.3

26.5

29.7



10.32%

2H21

10.01%

1H21

¹ APRA Monthly Banking Statistics December 2021

² APRA Monthly Banking Statistics December 2021. BEN total lending growth rate and major bank average against system

³ Roy Morgan Net Promoter Score – Roy Morgan Research, 6 month rolling averages, comparing BEN to the industry average. Industry includes: ANZ, BOM, BOQ, Bank SA, Bankwest, CBA, ING, NAB, St. George, Suncorp & WBC. Net Promoter, Net Promoter System, Net Promoter Score, NPS and the NPS-related emoticons are registered trademarks of Bain & Company, Inc., Fred Reichheld and Satmetrix Systems, Inc. ⁴ DBM Atlas (Business) MFI NPS – Total Business with <\$40m turnover. Figures based on 12 month rolling data

⁵ Internal measure of employee motivation, commitment, discretionary effort and pride.



10.65%

1H22

Strategy driving results

1H22 financial result

	1H22 (\$m)	1H22 vs 2H21	1H22 vs 1H21
Statutory net profit	\$321.3	14.7% 🕇	31.7% 🕇
Cash earnings	\$260.7	9.8% 🕇	18.7% 🕇
Total income	\$873.4	2.3% 🕇	2.9% 🕇
Operating expenses	\$517.7	1.5% 🕇	0.1%
СТІ	59.3%	(50bps)	(160 bps)
Earnings per share	47.0c	6.6% 🕇	13.5% 🕇
Interim dividend per share	26.5c	-	12.8% 懀
Return on equity	8.11%	24 bps 🕇	64 bps 🕇

Note: Total income, operating expenses, CTI, earnings per share and return on equity on cash basis. Total income includes Homesafe net realised income pre-tax.



Key focus areas

- 1. Ferocia acquisition accelerates strategy
- 2. Net interest margin and the rising interest rate environment
- 3. Transforming our business and returns
- 4. Capital considerations



Shaping the future of banking

Our strategy



Focus area 1: Ferocia acquisition accelerates strategy

Technology enables us to leverage our strengths

From

Customer First Bank

- Highest NPS score for listed bank in Australia¹
- Strong deposit gathering capability
- No adverse findings at Royal Commission

Innovating to meet customer needs

- First bank to introduce Mortgage Offset
- First issuer Visa Credit and Debit
- Community Bank model

Size and Scale constrained

- Customer and Geographic mix more limited
- Scale disadvantages
- Cost of Capital and ROE disadvantages

Customer First Bank



Towards

Innovating to meet customer needs

- Shift towards more digital customer offerings
- Meet customer expectations for better products
- Fewer brands and simpler products

Technology levels the playing field

- Distribution nationally focused
- Scale disadvantages diminished
- Engineering and time-to-market advantages

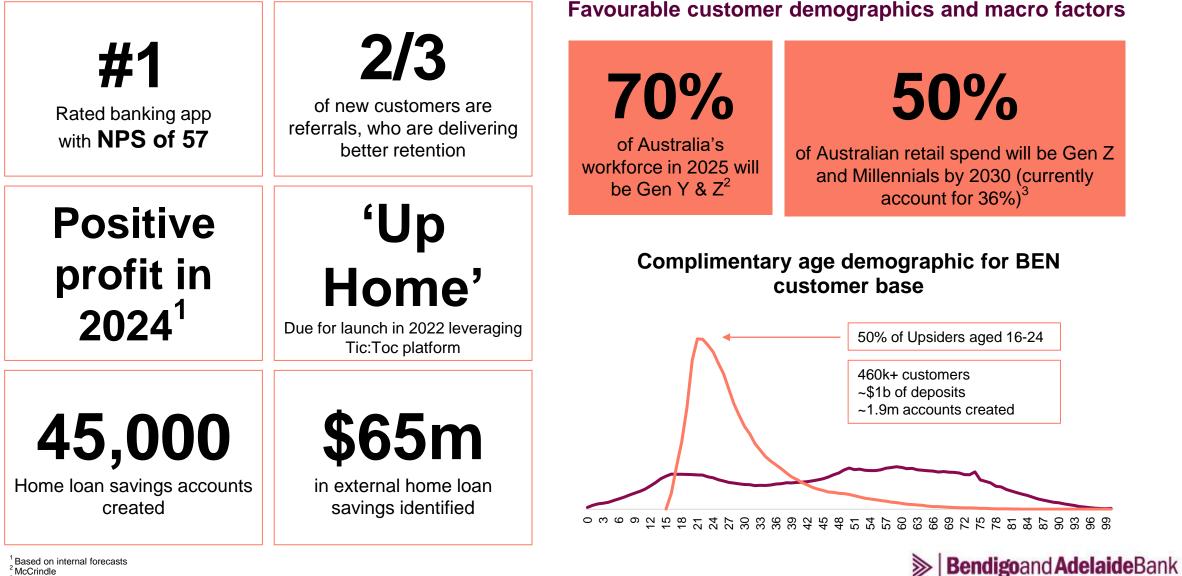
¹ Roy Morgan Net Promoter Score – Roy Morgan Research, 6 month rolling averages, comparing BEN to the industry average. Industry includes: ANZ, BOM, BOQ, Bank SA, Bankwest, CBA, ING, NAB, St. George, Suncorp & WBC. Net Promoter, Net Promoter System, Net Promoter Score, NPS and the NPS-related emoticons are registered trademarks of Bain & Company, Inc., Fred Reichheld and Satmetrix Systems, Inc





Focus area 1: Ferocia acquisition accelerates strategy

Australia's leading digital bank



10

1H22 Financials and Focus Areas 2 – 4

Travis Crouch Chief Financial Officer



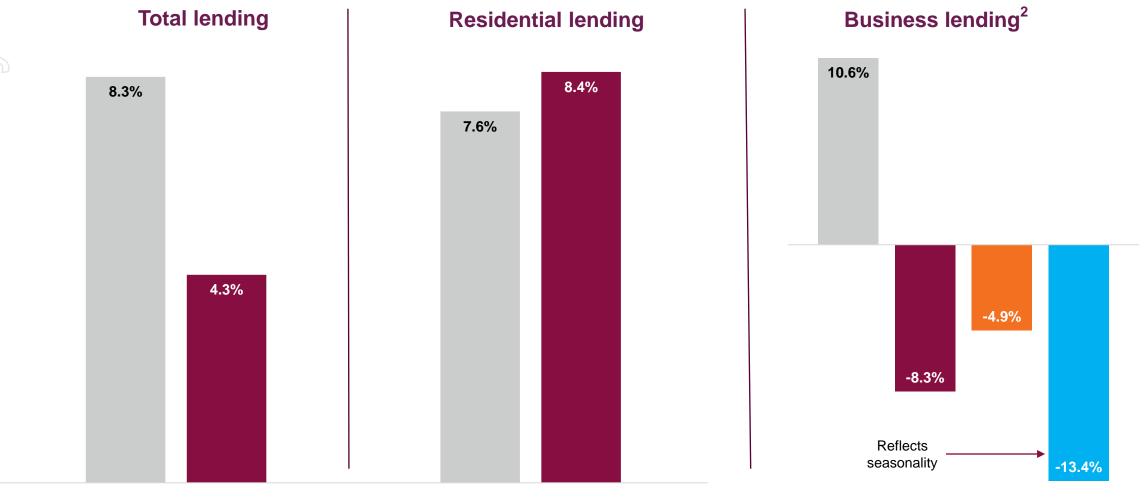
Financial performance

	1H22 (\$m)	2H21 (\$m)	1H21 (\$m)	1H22 v 2H21	1H22 v 1H21
Total income	\$873.4	\$853.5	\$849.0	2.3%	2.9%
Operating expenses	\$517.7	\$510.0	\$517.4	1.5%	0.1%
Pre-provision profit	\$355.7	\$343.5	\$331.6	3.6%	7.3%
Credit expenses	(\$17.8)	(\$1.5)	\$19.5	Large	Large
Cash earnings (after tax)	\$260.7	\$237.5	\$219.7	9.8%	18.7%
Statutory net profit (after tax)	\$321.3	\$280.1	\$243.9	14.7%	31.7%
Cash EPS	47.0c	44.1c	41.4c	6.6%	13.5%
Cash return on equity	8.11%	7.87%	7.47%	24bps	64bps
Cash return on tangible equity	10.65%	10.32%	10.01%	33bps	64bps
Cost to income	59.3%	59.8%	60.9%	(50bps)	(160bps)

Note: Total income includes Net Interest Income, Other Income & Homesafe net realised income before tax



Lending growth profile – 1H22 annualised¹

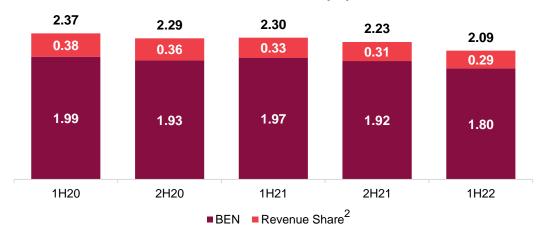


System BEN total Business Agribusiness

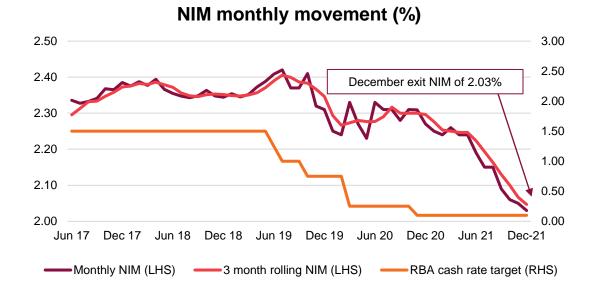
¹ APRA Monthly Banking Statistics December 2021. Data is an annualised growth rate based on a 6-month period (30/06/21 – 31/12/21) ² Business lending is lending to non-financial corporations as defined by APRA



- Lending portfolio rate lower due to continued growth in fixed lending and competitive new business
- Higher average balance of liquids impacted margin by 9bps in the half, including full drawdown of TFF and holding ~\$900m in additional Net Cash Outflow overlay¹
- Customer deposit repricing and wholesale repricing both provided tailwinds to NIM during the half
- Reduction in revenue share impact reflects lower rate environment and growth in non-revenue share portfolios
- Outlook for NIM is improving due to expectation for RBA rate increase in calendar year 2022 and 2023
- Despite margin decline, net interest income improved through 1H22 due to continued portfolio growth



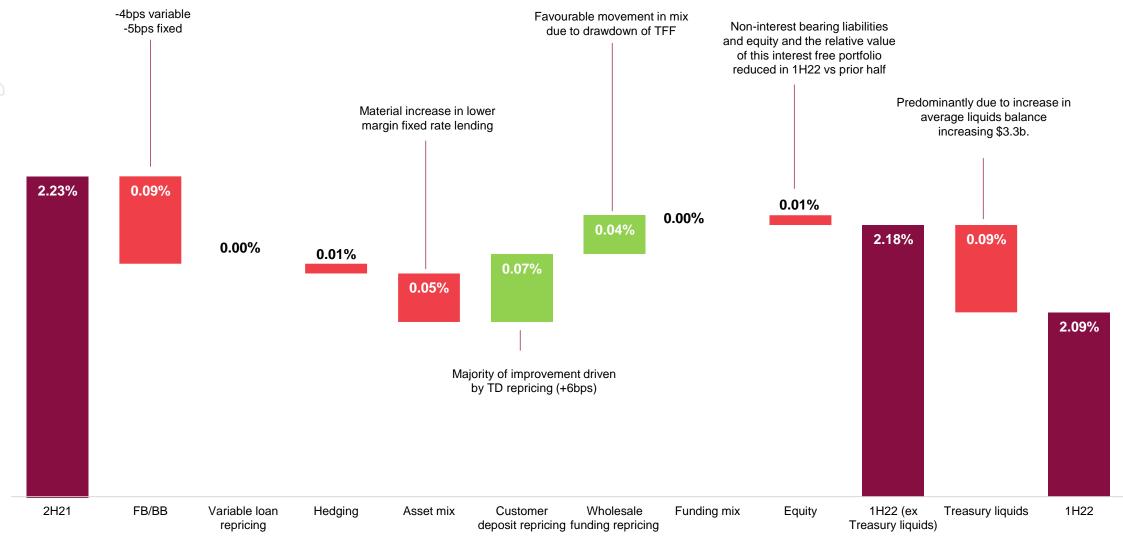




¹Net Cash Outflow overlay as disclosed to the ASX on 21 October 2020

² Revenue share arrangements includes Community Bank, Alliance Bank and Community Sector Banking. Following integration of Community Sector Banking, it is no longer included in revenue share arrangements from March 2020

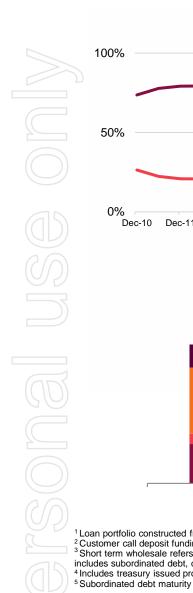


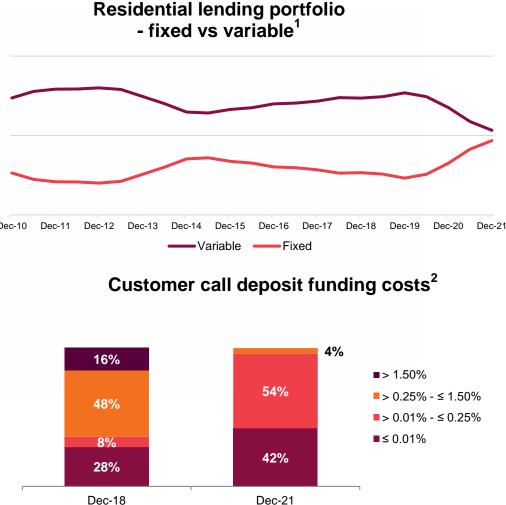




Note: TFF refers to Term Funding Facility provided by the Reserve Bank of Australia

Focus area 2: Net interest margin and the rising rate environment Medium term influences





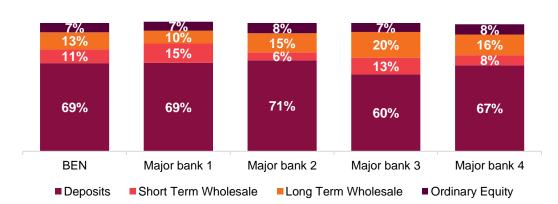
Dec-18

¹ Loan portfolio constructed from internal data and includes line of credit products. Excludes Delphi, Alliance Bank and Portfolio Funding ²Customer call deposit funding costs reflects accounts excluding balances held in offset accounts ³ Short term wholesale refers to borrowings with a residual term of less than or equal to 12 months. Long term wholesale includes long term wholesale funding, securitisation, TFF and loan capital. Loan capital

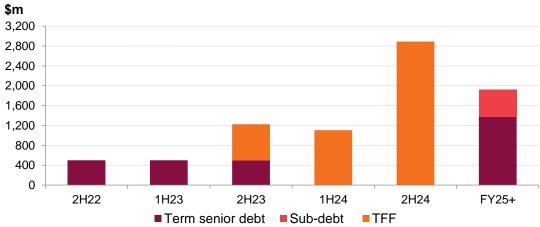
includes subordinated debt, converting preference shares and capital notes. Peer data sourced from Morgan Stanley

⁴ Includes treasury issued products only. TFF refers to Term Funding Facility provided by the Reserve Bank of Australia

⁵ Subordinated debt maturity refers to legal final maturity date

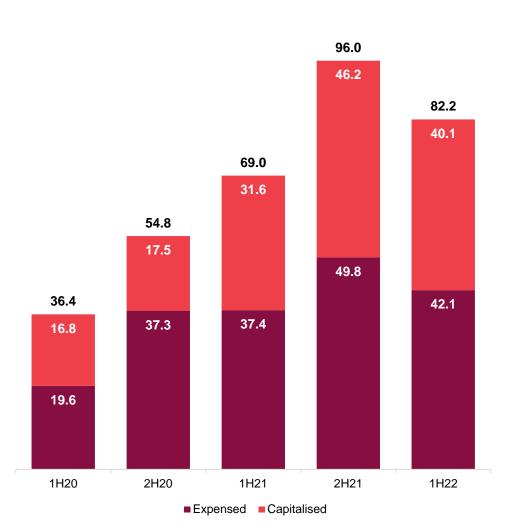


Funding mix v peers³



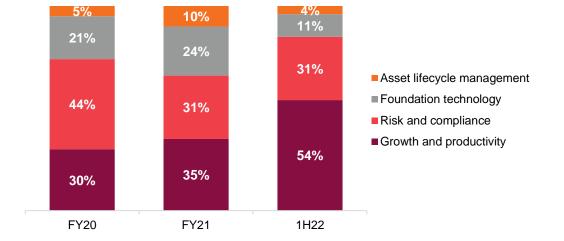
Term funding maturity profile^{4,5}



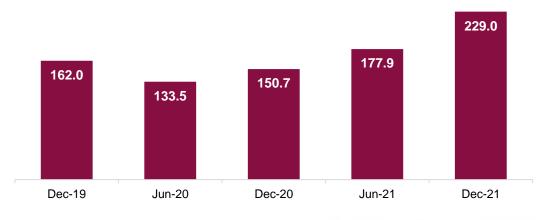


Investment spend (\$m)¹

Investment classification



Capitalised software balance (\$m)





¹1H22 expense portion excludes \$0.9m for the Alliance Bank restructure

Short-term deliverables

- Delivery of Up digital home loans to market
- Delphi Bank integration ~\$4m savings per annum
- Document and collateral management system
- Business and Agribusiness restructure
- Establishment of Chief Operating Officer role



Simplification

Modernisation

Digitisation

	FY19	1H22	FY24
# brands	13	10	3
# core banking systems	8	8	1
# IT applications	650	570	325
% applications in the Cloud	1%	13%	50%
% of API re-use	0%	25%	40%
Median time to decision (home loans) ¹	22 days	14 days	≤1 day
% automated credit decisioning (home loans) ²	0%	~10%	70-90%
% active eBanking customers ³	58.3%	65.9%	90%
% sales by digital channels	19.2%	24.7%	60%

¹ Median time to decision (home loan) relates to Third Party Banking channel. Median time to decision (unconditional) includes pending and withdrawn loans. The actual average time to "initial" (conditional) decision as published in BrokerPulse December 2021 excludes pending and withdrawn loans and Adelaide Broker average time to initial decision is currently 6 days (#3 in the market)

² Includes loans originated through BEN Express and Tic:Toc platform

³ Covering approx. 92% of the Group customer base including Bendigo Bank and Up customers. Active eBanking customers defined as customer >12yo and used eBanking in last 3 months (Bendigo Bank) and last 1 month (Up)



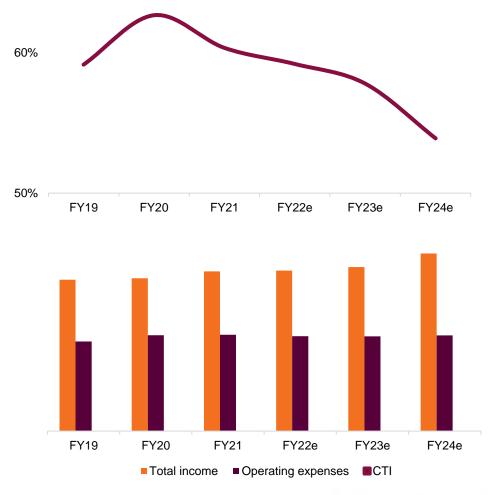
CTI: path towards 50%

Key revenue drivers

- Above system residential lending growth
- Improving margin outlook
- Transformation initiatives
- Up/digital home loans

Key expense drivers

- Increasing intangible software amortisation, FY24 ~\$55m
- Offset by progressive benefits of transformation program and organisational restructure

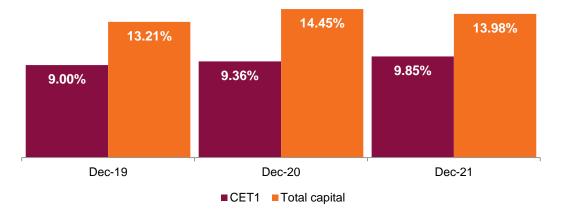


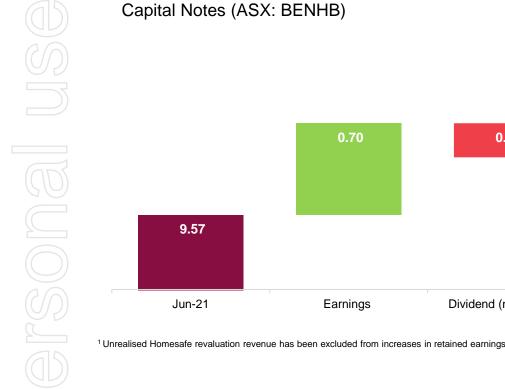


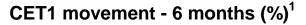
Focus area 4: Capital considerations

- Increase in earnings and DRP participation has improved CET1 by 28bps on June 2021 to 9.85%
- Fully franked interim dividend of 26.5c
- Completed a \$125m Tier 2 issuance in October 2021, to replace a \$125m redemption in December 2021
- Successfully completed a \$1.0b capital effective securitisation transaction (TORRENS 2021-2) in September 2021
- On 15 November 2021, BEN redeemed \$21m of its Floating Rate Capital Notes (ASX: BENHB)











Bendigoand AdelaideBank

Focus area 4: Capital considerations

New Board target CET1 capital range of **9.5% - 10.0%**

Payout ratio target **60% – 80%** of Cash Earnings through the cycle

- Expectations for above system residential lending growth continues
- APS 110 and 112 changes coming into effect from January 2023 broadly neutral net outcome
- Dividends managed to target range across the year, not by half
- Consideration given to distributing franking credits and then recapturing capital via DRP. Current franking credit balance after 1H22 dividend is ~\$570m
- Expect dividend payout to be at the low end of the range while capitalised expenses are elevated within our transformation program



2H22 financial outlook

Net Interest Income	 Residential loan growth expected to exceed system Seasonal uplift in credit growth in Agribusiness Continued margin pressure with headwinds expected to moderate by end of 2H22 NII decline in 2H22 with margin pressure offsetting loan growth
Other income	 Reduction in 2H22 due to full impact of merchant services business and non-recurring benefit from one-off Cuscal shareholder payments of \$4m and reduction in other income items
Cost to Income ratio	Despite near-term revenue challenges, we are firmly fixed on a continued improvement in CTI
Investment spend	 FY22 is expected to be \$170m - \$180m (FY21 \$165m) with a similar level of capitalisation to FY21
Credit expenses	 Arrears rates remain benign Modest credit expense expected for 2H22



Medium-term considerations

- Rising interest rates positive for our deposit-heavy funding mix
- Increasing customer shift towards younger demographic, digital banking channels for both deposits and residential mortgages with Up and Tic:Toc well placed to capitalise
- Consolidation of systems, brands and portfolio assets to provide operating and capital efficiencies
- Intensified focus on execution and performance for customers and shareholders alike



Closing comments

Marnie Baker Managing Director



Questions

Marnie Baker – Managing Director Travis Crouch - Chief Financial Officer



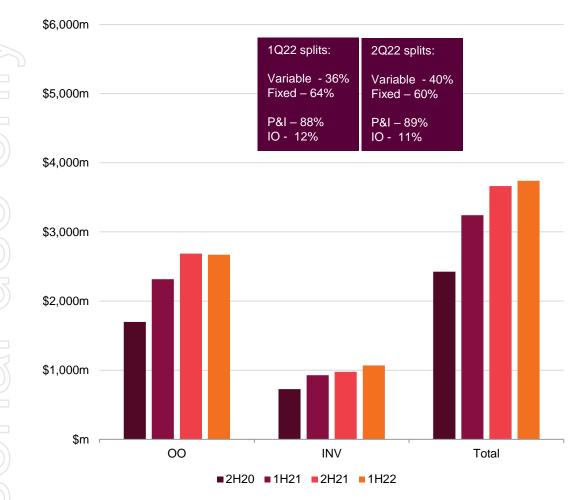
Results in Brief



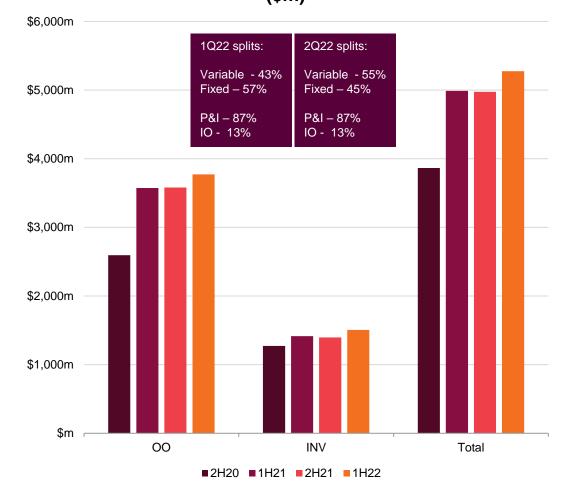
Residential lending activity

Shift to variable in 2Q22

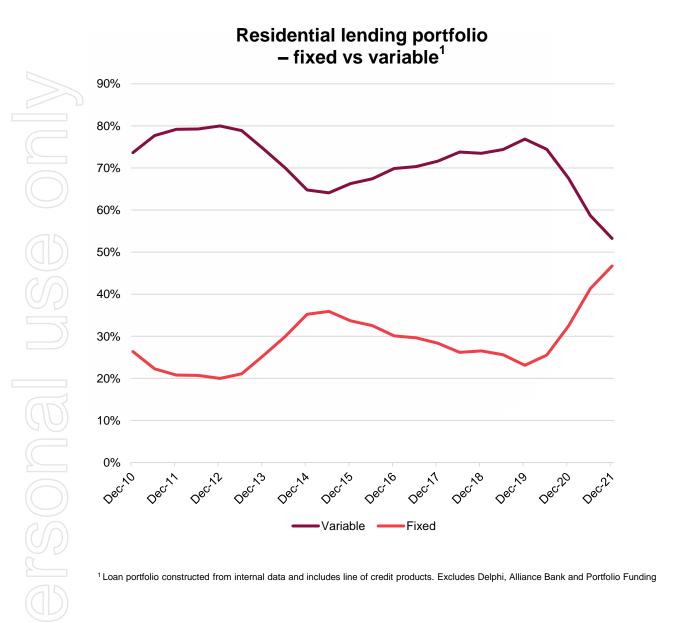
Retail - settlements breakdown (\$m)¹



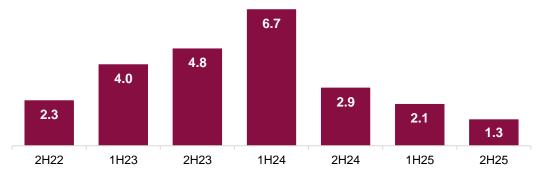
Third Party Banking – settlements breakdown (\$m)¹



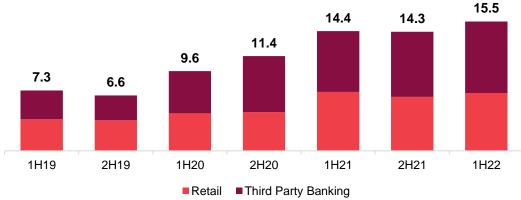
¹ Loan portfolio constructed from internal data. Excludes Delphi, Alliance Bank and Portfolio Funding.



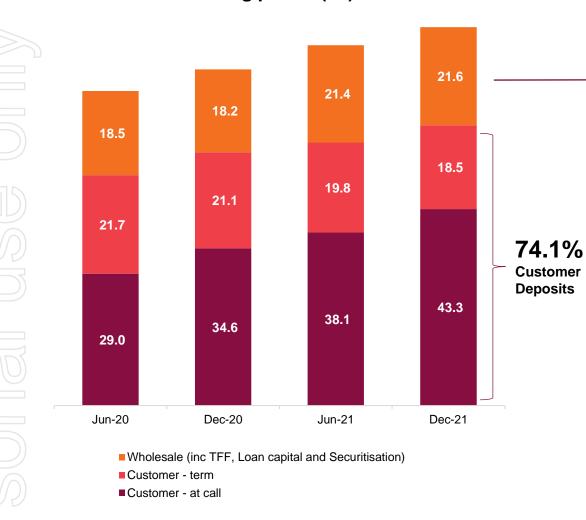
Residential lending portfolio – fixed rate maturities (\$b)



Residential lending - applications (\$b)

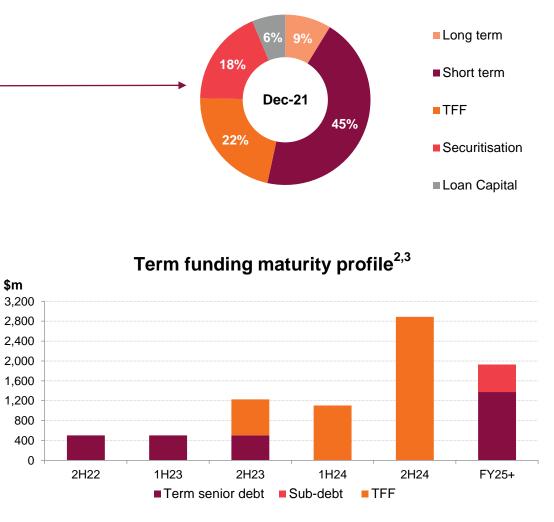






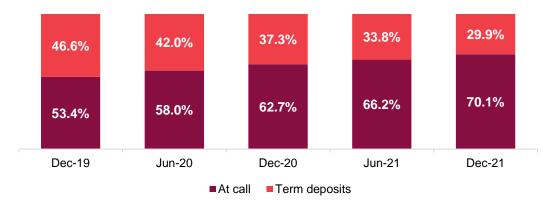
Funding profile (\$b)





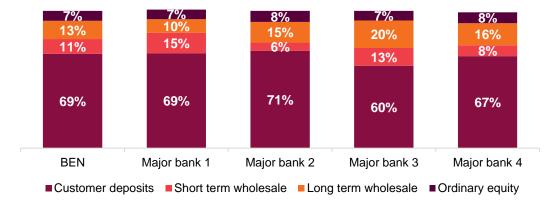
¹ Short Term refers to borrowings with a residual term of less than or equal to 12 months. Loan Capital includes subordinated debt, converting preference shares and capital notes.
 ² Includes treasury issued products only
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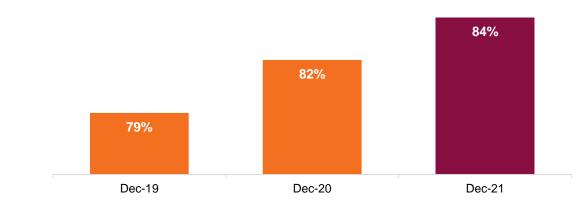


Customer deposit mix

Funding mix v peers²



Customer deposits / loans ratio



¹Customer call deposit funding costs reflects accounts excluding balances held in offset accounts

16%

48%

8%

28%

Dec-18

² Short term wholesale refers to borrowings with a residual term of less than or equal to 12 months. Long term wholesale includes long term wholesale funding, securitisation, TFF and loan capital. Loan capital includes subordinated debt, converting preference shares and capital notes. Peer data sourced from Morgan Stanley

■ > 1.50%

■≤ 0.01%

■ > 0.25% - ≤ 1.50%

■ > 0.01% - ≤ 0.25%





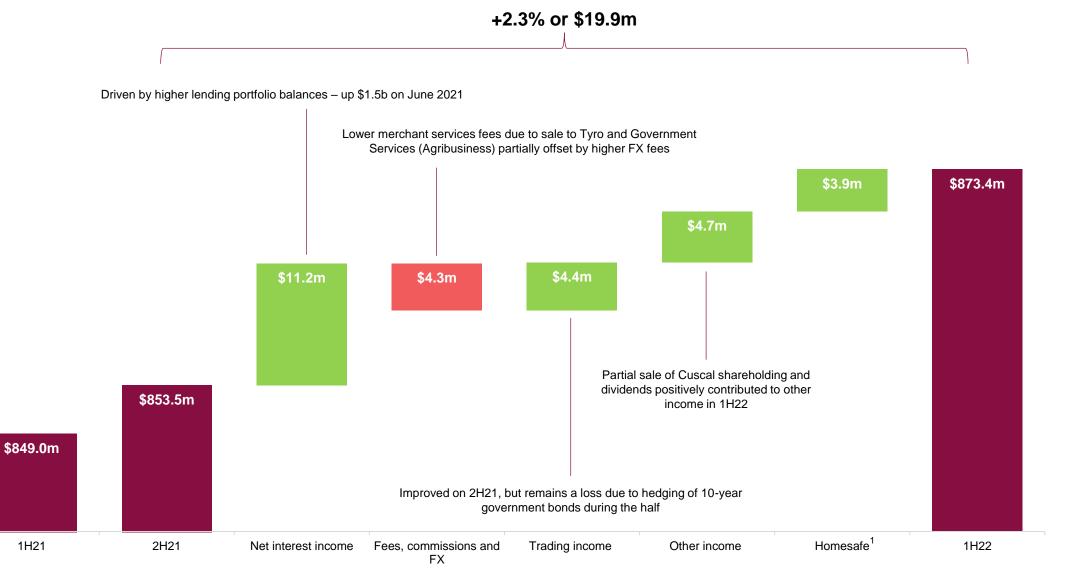
54%

42%

Dec-21

4%

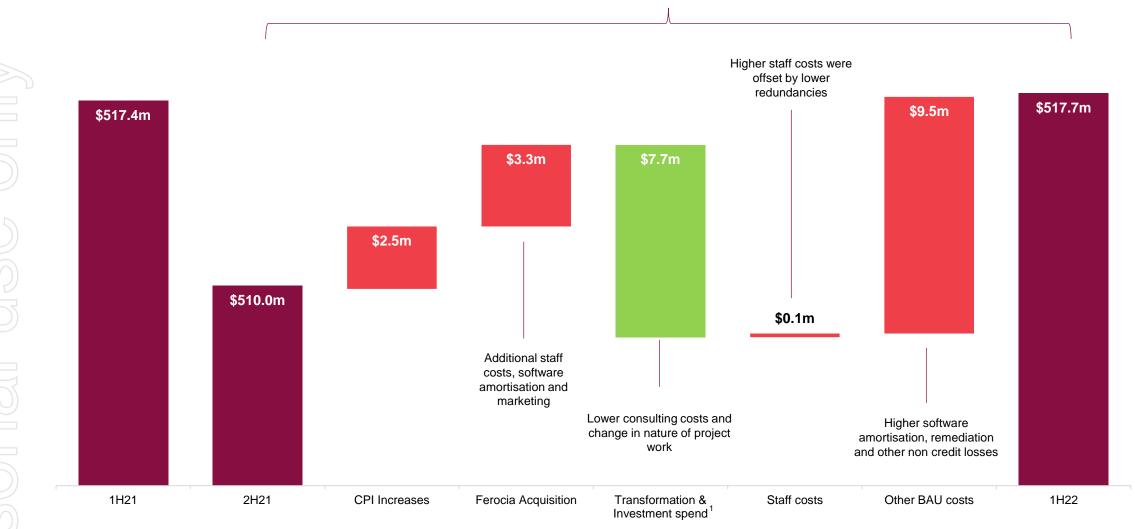




Note: Other income breakdown is prepared on a cash basis and excludes Homesafe revaluation (\$105.6m). ¹ Homesafe net realised income before tax



Operating expenses



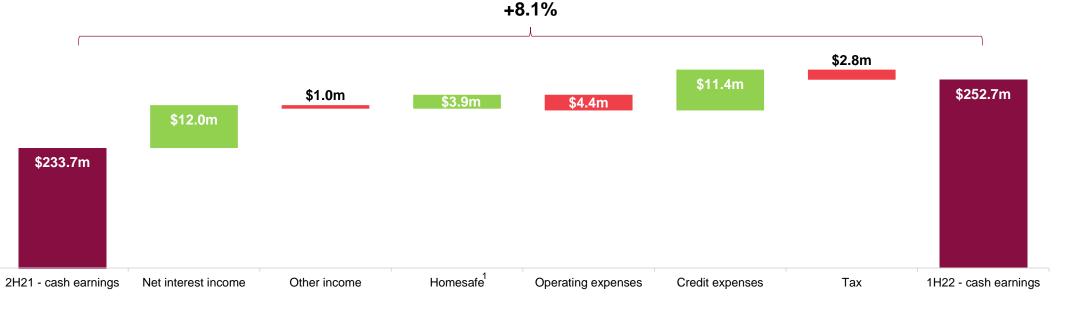
+1.5% or +\$7.7m



Consumer division performance

- Net interest income increase driven by continued strong growth in both Retail and Third Party Banking channels, partially offset by margin pressure due to an increase in lower margin fixed rate lending
- Strong growth in low cost retail deposits continues, up \$3.2b
- Other income decreased due to lower merchant services fees (sale to Tyro) partially offset by increased lending activity fees

- Increase in operating expenses with higher remediation, intangible amortisation and staff costs as a result of the Ferocia acquisition
- Credit expenses benefited from the partial release of the collective provision and a lower level of specific charges in the Retail channel





Business division performance

- Lower net interest income reflects a decline in deposit margin and in the lending portfolio from a reduction in assets under management and commercial loans under Delphi
- Newly created commercial broking business has had strong positive growth in 1H22
- Other income increase reflects higher foreign exchange income with the easing of COVID restrictions

- Flat operating expenses reflects lower staff (redundancies) and advertising costs
- Credit expenses benefited from lower specific and collective provision charges in addition to bad debt recoveries
- Quality of the balance sheet continues to improve with the exiting of long-term non-performing loans

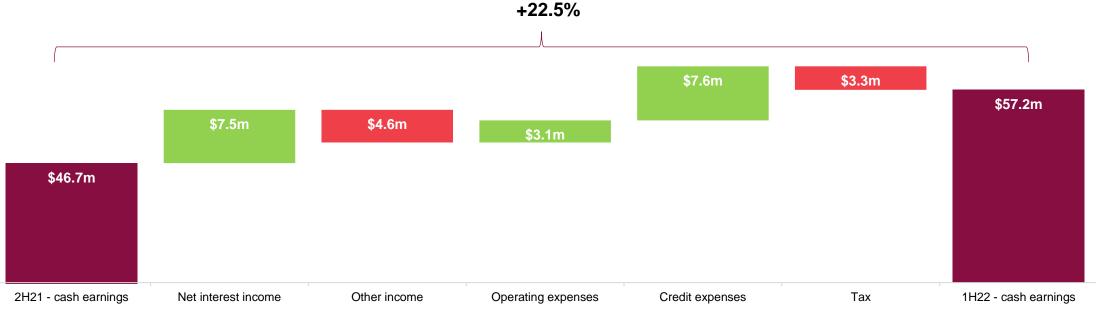




Agribusiness division performance

- Net interest income growth primarily driven by realising deferred interest on finalised longstanding asset management loans
- Strong seasonal conditions resulted in higher paydown of loans in 1H22
- Other income decrease due to lower revenue from Government services business with the finalisation of interest free government grants under the program

- Lower operating expenses due to reduced staff levels in government services business to match decline in activity
- Credit expenses remain historically low, reflecting rising farmland values and strong commodity prices and reversal of collective provisions



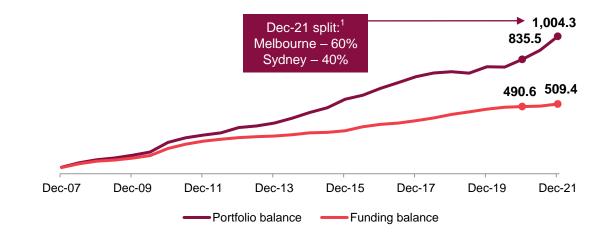


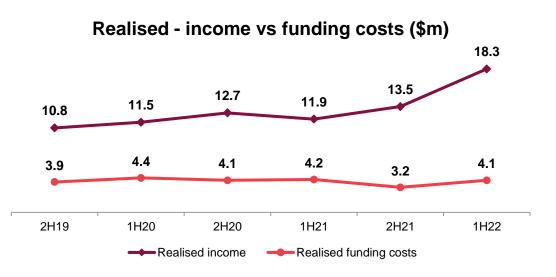
Homesafe investment property portfolio

- Strength in property prices, as well as higher completions in the portfolio, drove largest net realised income half on record
- Proceeds on contracts completed during 1H22 exceeded carrying value by \$5.1m
- Average annual return on completed contracts since inception is 9.8% p.a, pre funding costs
- Portfolio valuation growth assumptions remain +3% year 1, +3% year 2 and +4% year 3+
- Property values would need to fall by 49% before any impact on regulatory capital
- Continue to actively engage with interested parties

	1H22 (\$m)	2H21 (\$m)	1H21 (\$m)
Discount unwind	\$13.1	\$11.7	\$12.3
Profit on sale	\$4.9	\$3.5	\$1.7
Property revaluations	\$87.6	\$60.9	\$47.6
Total	\$105.6	\$76.1	\$61.6

Homesafe portfolio & funding balance (\$m)





Bendigoand AdelaideBank

¹% split of portfolio calculated on total portfolio balance

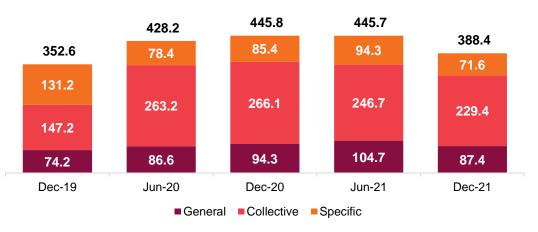
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Credit expenses

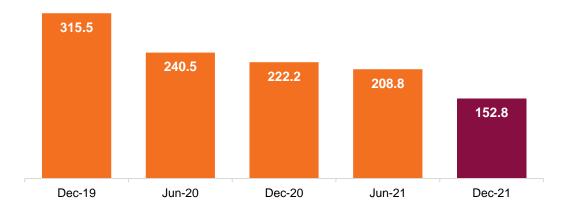
- 1H22 credit expense represents -5bps of total gross loans
- Total impaired assets continues to reduce, down
 ~27% from June 2021 as longstanding asset
 management loans are resolved
- Collective provision continues to be reviewed on a regular basis, resulting in a further reduction of \$17.3m

	1H22 (\$m)	2H21 (\$m)	1H21 (\$m)	2H20 (\$m)
Consumer division	(\$5.4)	\$5.9	\$2.4	(\$3.5)
Business division	\$0.9	\$13.6	\$4.1	\$17.3
Agribusiness division	(\$6.1)	\$1.6	\$5.9	\$2.8
Corporate (includes COVID-19 overlay)	(\$7.2)	(\$22.6)	\$7.1	\$128.7
Total	(\$17.8)	(\$1.5)	\$19.5	\$145.3

Provisions for credit expenses (\$m)



Gross impaired loans (\$m)



Bendigoand AdelaideBank 38

Arrears

1.0%

0.8%

0.6%

0.4%

0.2%

0.0%

Dec-19

Jun-20

Note: Arrears include impaired assets and all arrangements



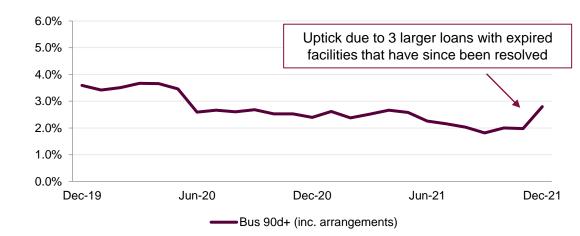
Residential loan arrears

Dec-20

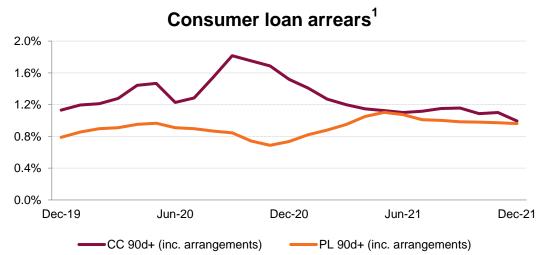
Res 90d+ (inc. arrangements)

Jun-21

Dec-21



Business loan arrears





Agribusiness loan arrears

▶ Bendigoand AdelaideBank ³⁹

¹ Consumer loan arrears reflects credit card portfolio and personal loan portfolio

only ersonal use

Appendix



Driving long term, sustainable ESG outcomes for stakeholders

1H22 outcomes

Environmental

- Installation of 200kW solar system on the Bendigo Centre
- Climate related risk and opportunities identification process completed
- Roll out of climate action training for BEN workforce
- BEN backed Mullion Group announced as Gravity Challenge winner to develop practical climate management tools to assist Australian farmers

- Social
- Release of free Up features like Pay Day and Spendable Balance that help Upsiders build financial knowledge and wellbeing
- Development of Social Impact Framework to define BEN social impact focus areas
- Development of Community Impact Platform digital solution to track and measure impact of community investment
- Development of Reconciliation Action Plan
- BEN recognised as an Inclusive Employer by Diversity Council of Australia

Governance

- Release of first Sustainability Report and Task Force on Climate-related Financial Disclosures reporting
- Development of Supplier Code of Conduct sharing BEN ESG expectations for suppliers
- Development of Social Procurement Strategy to increase supplier diversity and social impact outcomes

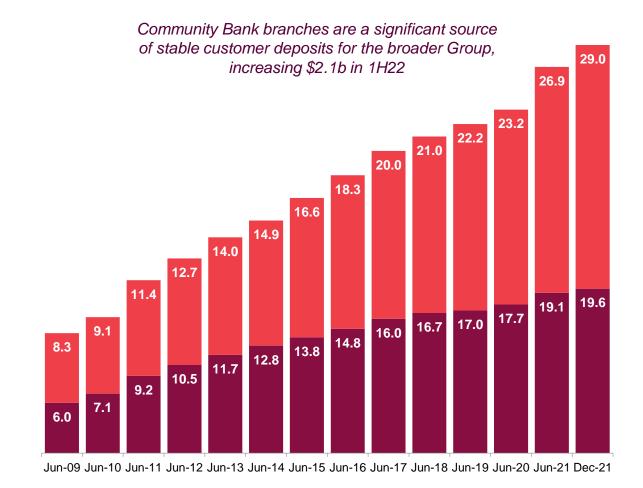


The Community Bank model

'Profit with purpose' model

- Over \$272m in community contributions¹ since inception, enabling tangible economic and social benefits for the communities and our business
- 317 Community Bank branches across Australia
- Deep engagement across communities with 74,000+
 Community Bank shareholders and 1,700+ directors
- More than 905,000 local customers and organisations choose to bank with a Community Bank and ~1,500 people directly employed
- Investments have supported critical local sporting, education, health, arts and cultural initiatives - plus significant matched funding leveraged for local infrastructure initiatives
- Proven, reliable and locally owned distribution strategy
- One of the largest social enterprise movements globally

Community Bank footings (\$b)²



Loans Deposits



tic:toc Leading Australia's digital home loan growth

Tic:Toc provides Bendigo and Adelaide Bank access to the fastest growing lending channel, generating industry leading asset quality at low operational costs

Bendigo and Adelaide Bank has a 27.2% shareholding

Market leading customer experiences

- 4.9/5 Google rating
- 4.7/5 TrustPilot star rating

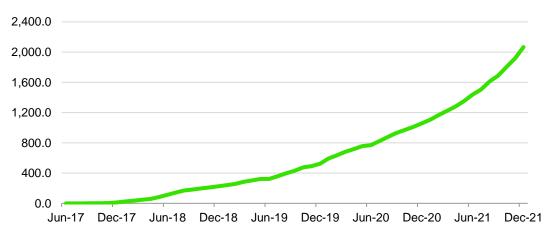
Strong financial and risk performance

- 96% increase in home loan approvals on prior year half (53% increase on prior half)
- 111% increase in home loans settlements on prior year (59% increase on prior half)
- 90d+ arrears rate remains well below industry average (0bps)
- Lower cost of acquisition to the Bank via Tic:Toc Home Loans, Bendigo Express
- Powering new digital product, Up Home, due to launch in 2022

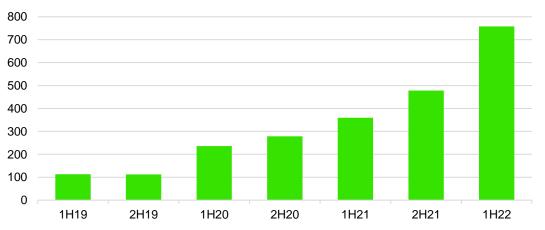
Proprietary technology

- Machine guided decisioning enables Tic:Toc assessors to be 8x more efficient than traditional lending processes
- Platform automation levels enable loan fulfillment with as little as 10 mins of human effort, with the record loan approval <6 minutes of human effort
- Tic:Toc's platform is configured and licensed for two major industry partners, and 13 SaaS customers.

Tic:Toc – portfolio balance (\$m)

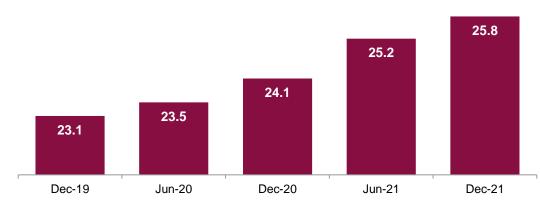


Tic:Toc - settlements (\$m)



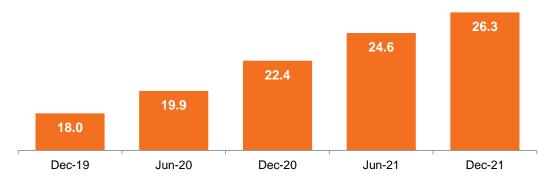


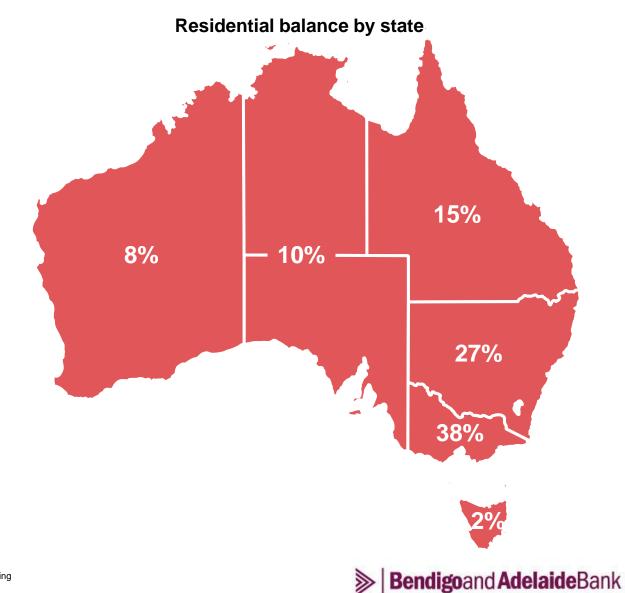
Residential lending portfolio



Retail - portfolio (\$b)¹

Third Party Banking - portfolio (\$b)¹

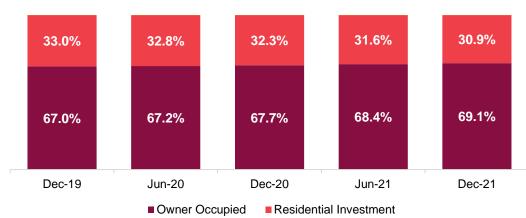




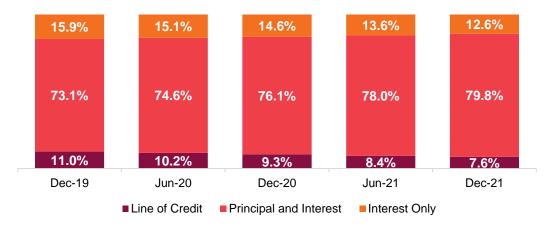
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¹ Loan portfolio constructed from internal data and includes line of credit products. Excludes Delphi, Alliance Bank and Portfolio Funding

Residential lending portfolio – total exposure

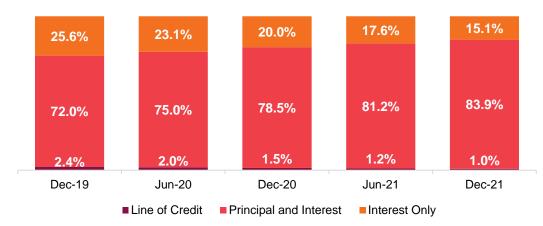


Retail lending - purpose (%)

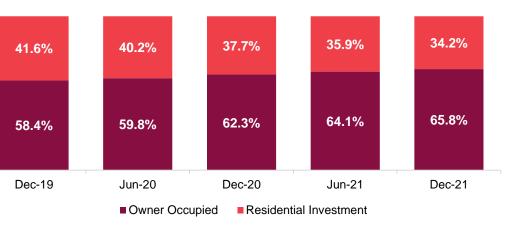














Third Party Banking lending - purpose (%)

Residential lending portfolio – key metrics



Home Loans 90+ days past due - by state¹



40.0% 20.0% 0.0% 0% - 60% 90.01%+ 60.01%-80% 80.01%-90% Dec-19 Jun-20 Dec-20 Jun-21 Dec-21

Residential portfolio metrics ³	Dec-21	Jun-21	Dec-20
Retail loans	50%	51%	52%
Third Party Banking loans	50%	49%	48%
Lo Doc	0.5%	0.7%	0.8%
Owner occupied	67%	66%	65%
Owner occupied P&I	94%	93%	92%
Owner occupied I/O	6%	7%	8%
Investment	33%	34%	35%
Investment P&I	63%	60%	57%
Investment I/O	37%	40%	43%
Mortgages with LMI	16%	17%	15%
Average LVR (at origination)	55%	56%	56%
Average loan balance	\$277k	\$267k	\$257k
90+ days past due	0.49%	0.65%	0.61%
Impaired loans	0.08%	0.10%	0.09%
Specific provisions	0.03%	0.04%	0.03%
Loss rate	0.002%	0.006%	0.005%
Variable	53%	59%	68%
Fixed	47%	41%	32%

¹ Includes Keystart, excludes Delphi Bank and Alliance Bank. Arrears includes impaired loans and all arrangements ² Breakdown of LVRs by residential mortgages by origination ³ Loan data represented by purpose. Includes Business and Agribusiness divisions. Excludes Delphi Bank, Alliance Bank & Keystart data. Arrears includes impaired loans and all arrangements

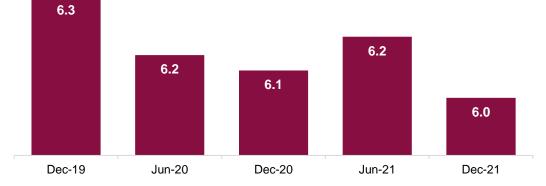


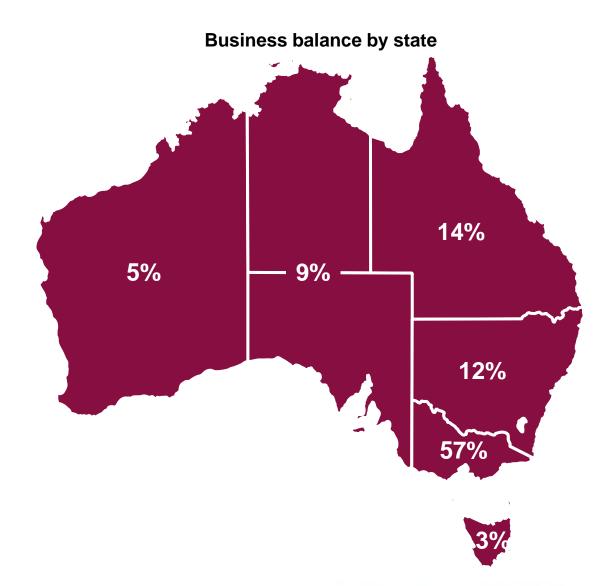
Business lending portfolio



Business portfolio (\$b)

SME segment (\$b)¹



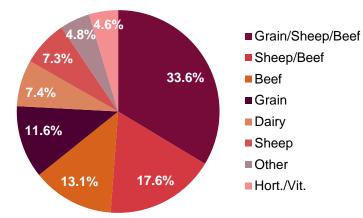


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¹ SME is an internal definition using Small Business, Middle Markets, Delphi, Equipment Finance, Debtor Financing and Adelaide Bank Commercial Broking

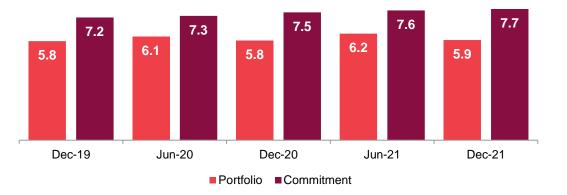
Bendigoand AdelaideBank

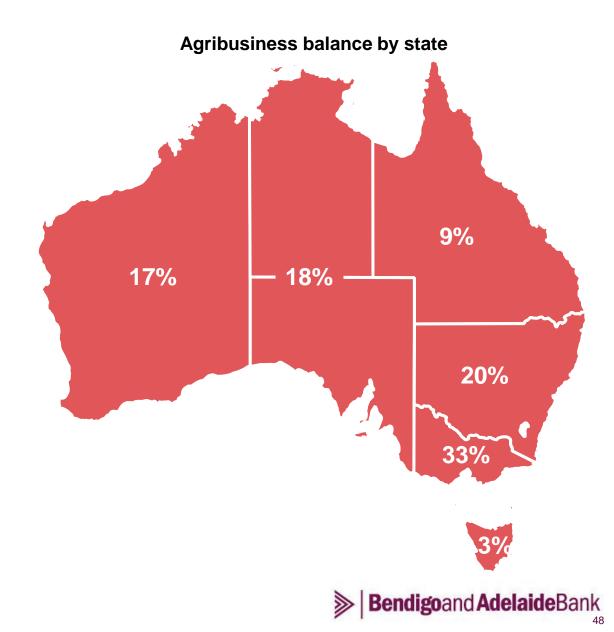
Agribusiness lending portfolio



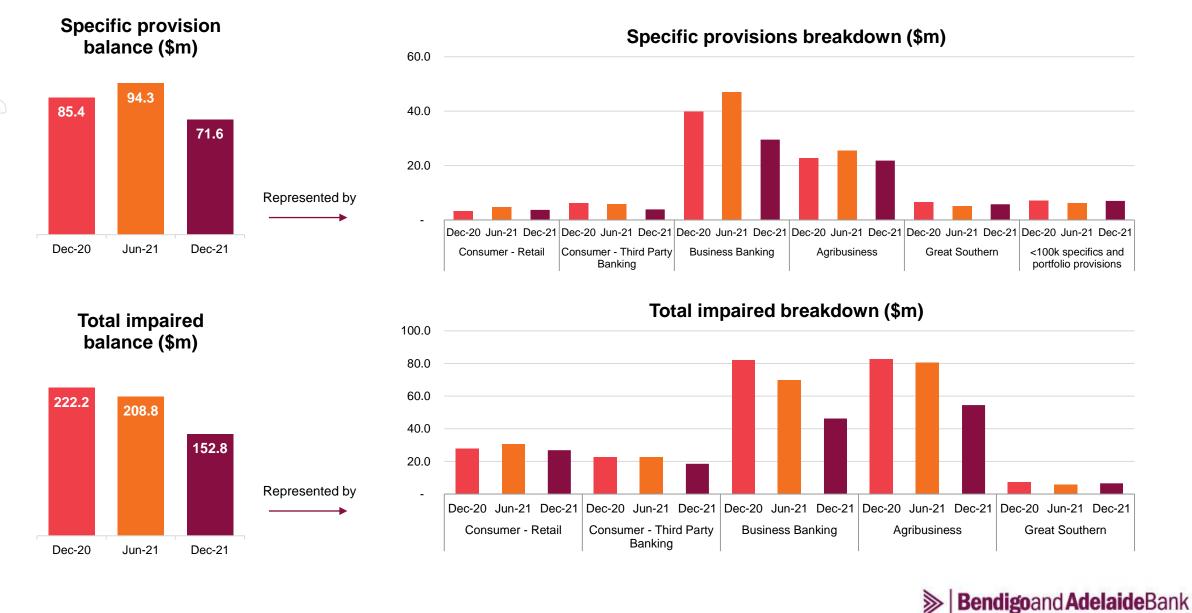
Agribusiness exposure by industry

Agribusiness portfolio (\$b)



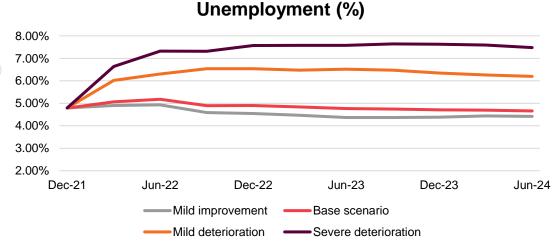


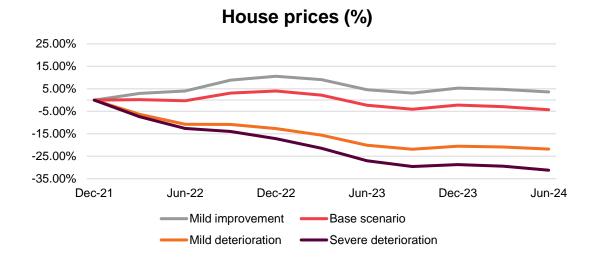
Specific provisions and total impaired

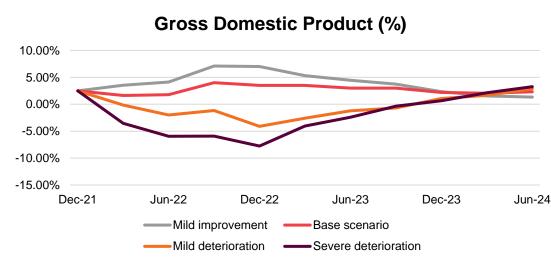


Collective provision - economic outlook

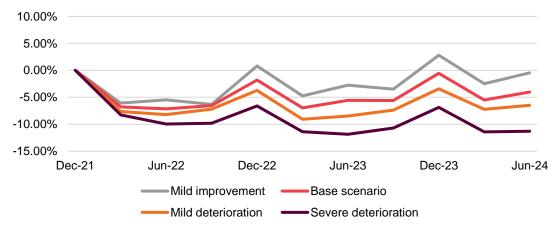
The outlook has improved but uncertainty remains







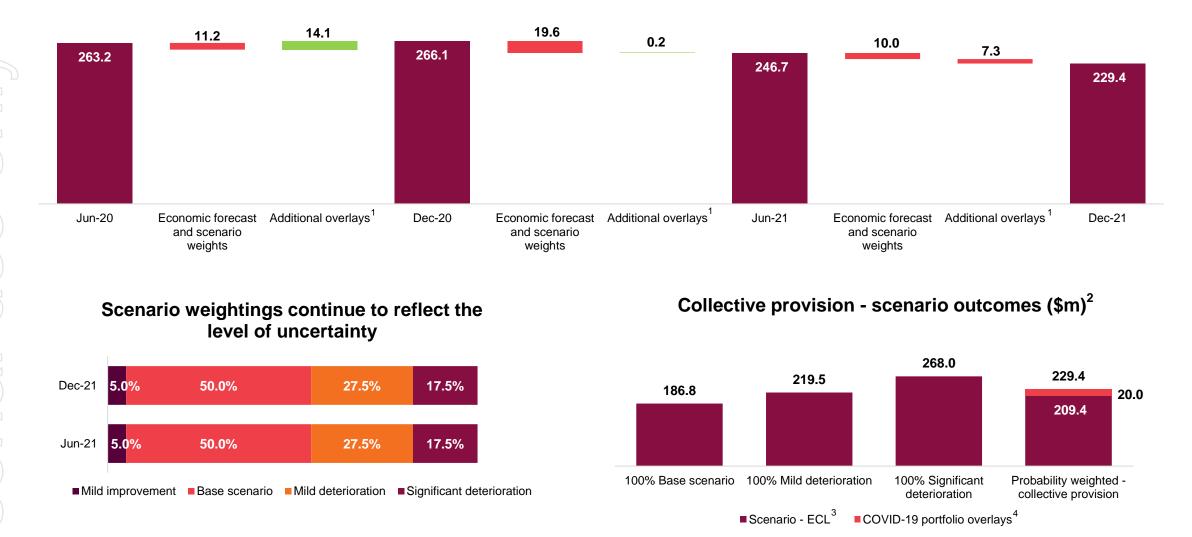






Collective provision

Total collective provision movements (\$m)



Additional overlays includes COVID-19 overlays and non-COVID-19 related overlays
 Excludes GRCL
 Scenario – ECL includes economic outlooks scenario weights and other non-COVID-19 related overlays
 Specific to business and consumer portfolio overlays

Bendigoand AdelaideBank

Liquidity



Liquidity coverage ratio LCR (\$b)^{1,2}



Net Stable Funding Ratio (NSFR) 137.4% as at 31 December 2021

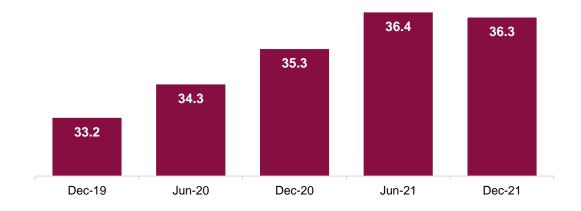
¹ BEN's LCR for the quarters ending 31 December 2021 and 30 September 2021 are based on a simple average of daily LCR outcomes observed during each period. ² The total net cash outflows are inclusive of a 10 per cent regulatory overlay, which was effective from 2 November 2020.



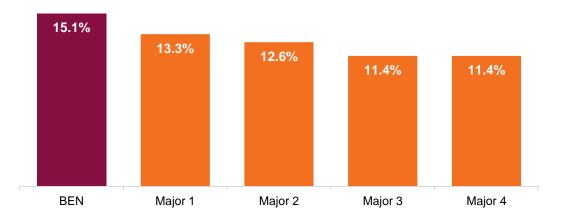
Capital

	Dec-21 (%)	Jun-21 (%)	Dec-20 (%)	Jun-20 (%)
Common Equity Tier 1	9.85%	9.57%	9.36%	9.25%
Additional Tier 1	2.04%	2.04%	2.81%	2.34%
Total Tier 1	11.89%	11.61%	12.17%	11.59%
Tier 2	2.09%	2.20%	2.28%	2.02%
Total capital	13.98%	13.81%	14.45%	13.61%
Total risk weighted assets	\$40.5b	\$40.5b	\$39.4b	\$38.2b

Credit risk weighted assets (\$b)¹



S&P RAC Ratio²



¹ Credit risk weighted assets includes securitisation balances
² Standard & Poor's RAC Ratio, Major 1 as at 30 Jun 2021, Major 2, 3 & 4 as at 31 Mar 2021 & BEN as at 30 Jun 2021.



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