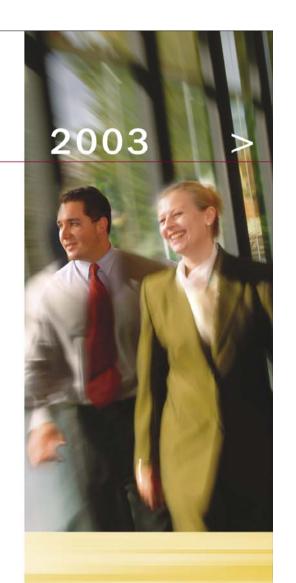
## BENDIGO BANK LIMITED

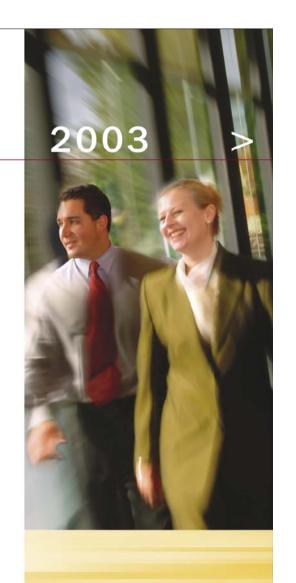
Half Year Results
December 2002





### Presenters

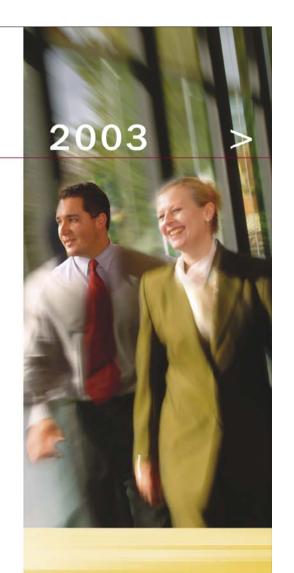
Craig Langford
Greg Gillett
Rob Hunt





## Financial result

Craig Langford
Chief Financial Officer





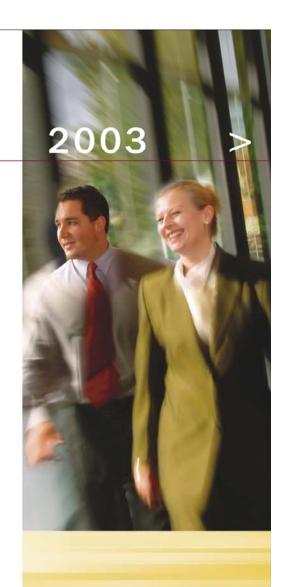
## Building sustainable performance

Profit increased by 30% to \$25.4 million

Earnings per share increased by 21% to 20.3 cents

Interim dividend up 1.5 cents to 13.5 cents

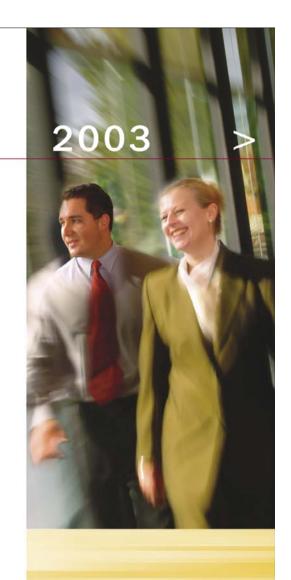
**Excellent credit quality** 





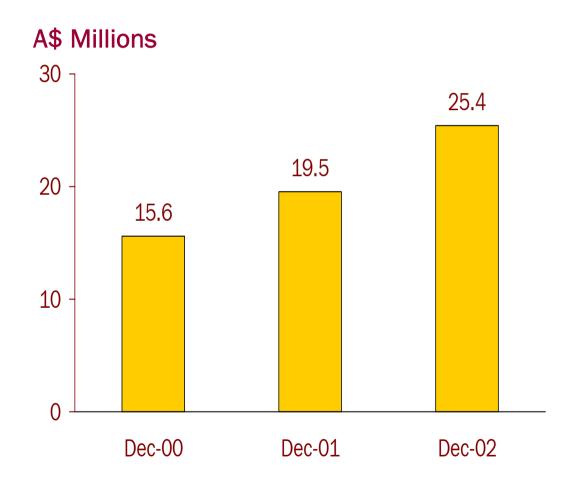
# Performance summary

\$Millions	Dec-01	Dec-02
Net Profit after Income Tax	19.5	25.4
Return on Average Assets	0.54%	0.62%
Return on Average Equity	8.8%	9.90%
Earnings per Share - cents	16.8	20.3
Expense to Income Ratio	<b>73.5</b> %	<b>73.20</b> %
1/2Year end Assets	7,521	8,316
1/2 Year end Capital	465	<b>529</b>
General Provision for doubtful dek	0.55%	0.79%





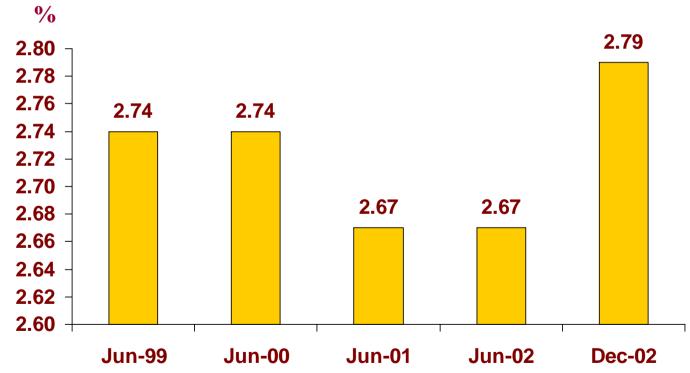
# Operating profit - after tax







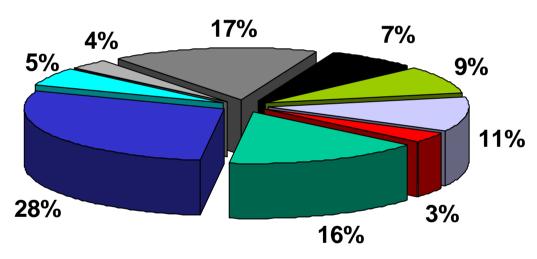
# Net interest margin





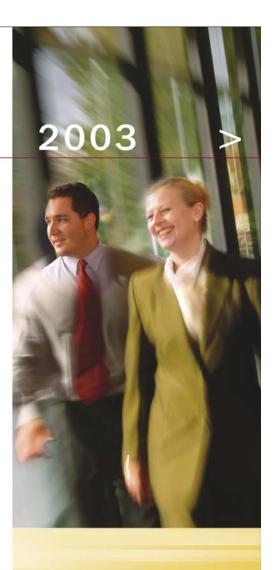


### Non interest income



- Loan Fees
- Fees Other
- Commissions Other
- Securitisation
- Other

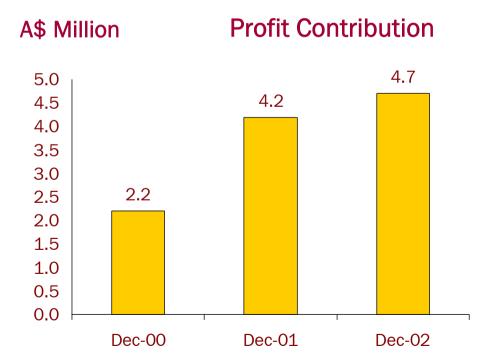
- Deposit A/c & Transaction Fees
- Commissions Insurance
- Trustee, management & other services
- ☐ Share of associates net profit/(loss)

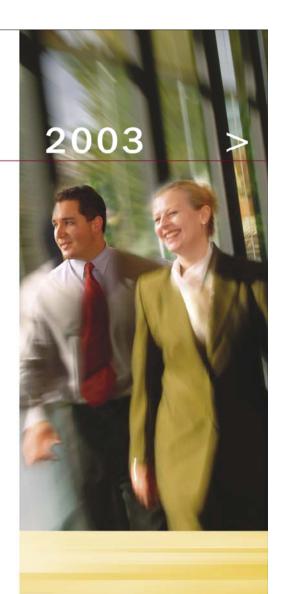




### Elders Rural Bank

- 15% increase in contribution
- Loans increased 27% to \$1.2 billion
- Solid retail funding base
- Loan quality remains excellent



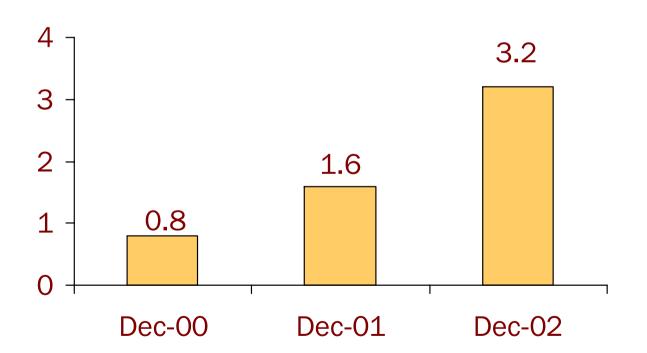


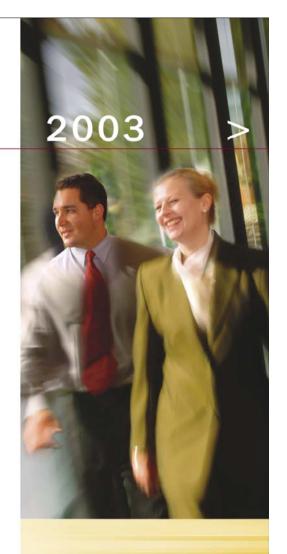


# Community Bank contribution

As at 31 December 2002

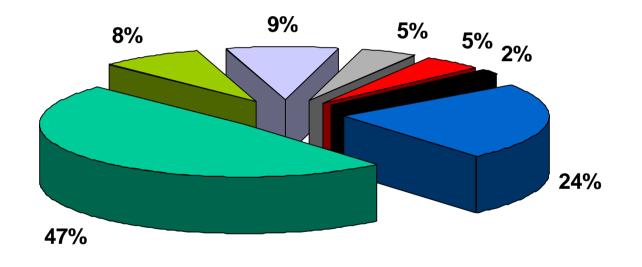
**A\$ Millions** 





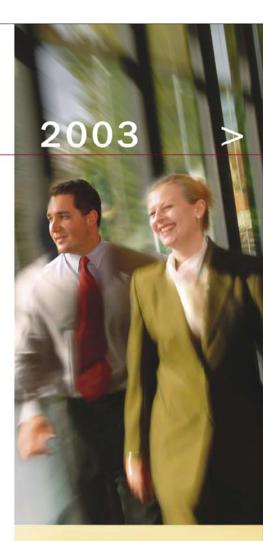


# Operating expenses



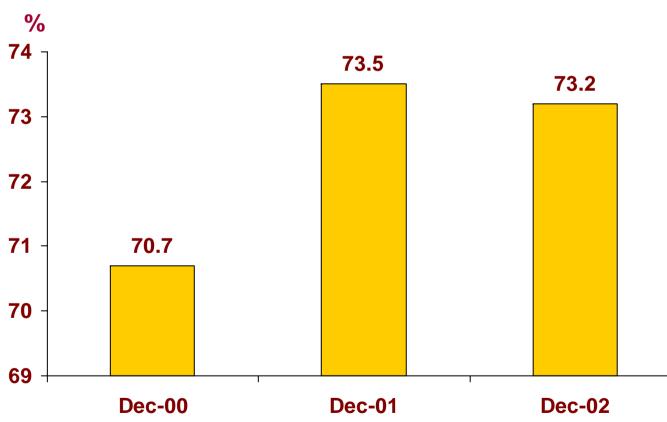
- Salaries & staff related costs
  - Depreciation/amortisation
- ☐ Management fees & expenses
- Other operating expenses
- Occupancy ☐ Information technology costs
  - Goodwill amortisation





# Efficiency ratio

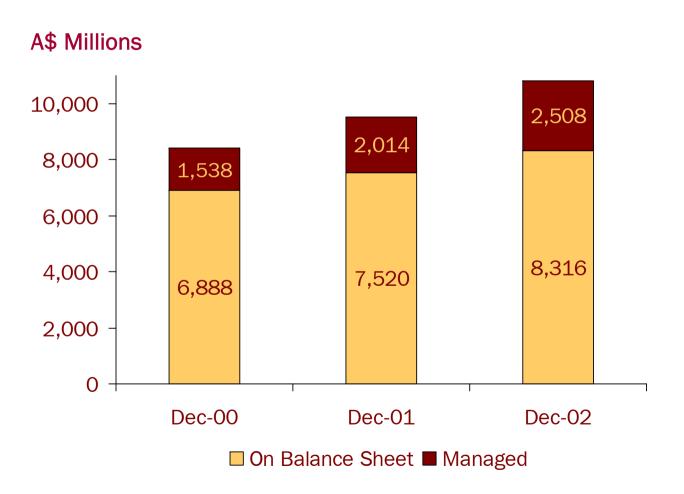
Operating expenses / income







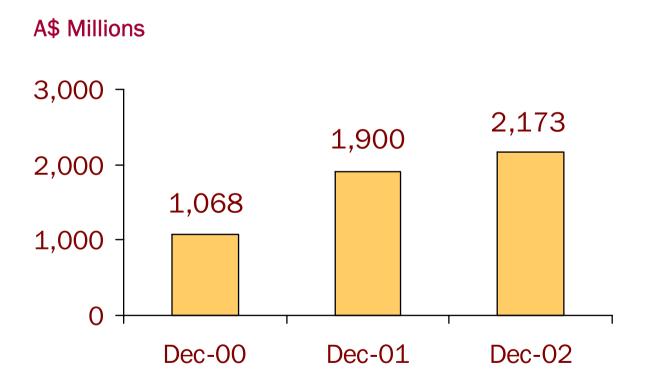
## Total assets







# Lending approvals

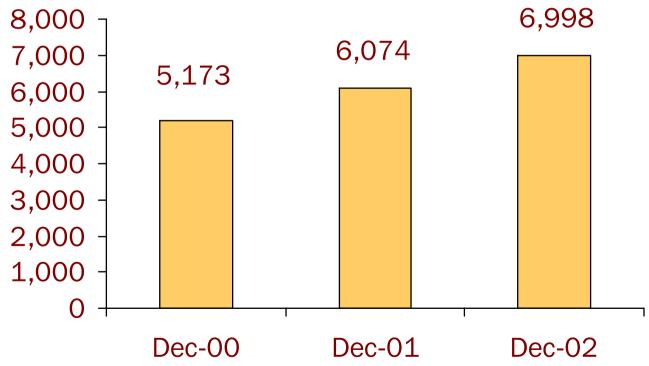


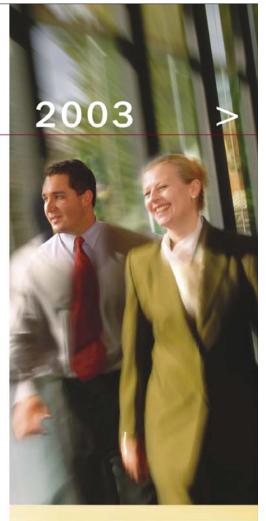




## Retail deposits

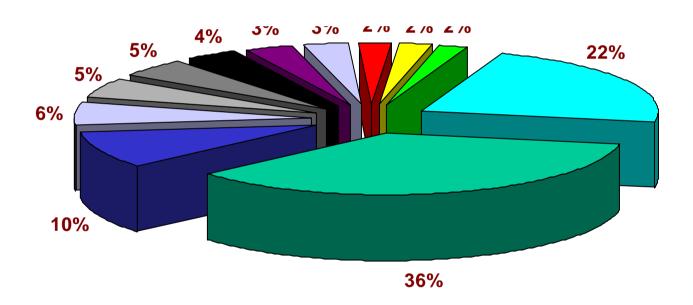
#### **A\$ Millions**







### **Commercial loans**



- Property & business services
- Agriculture, forestry & fishing
- Health & community service
- □ Communication services

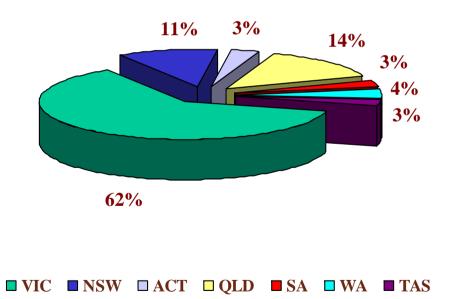
- Retail trade
- Accom, cafes & restaurants
- ☐ Finance & insurance
- Transport & storage

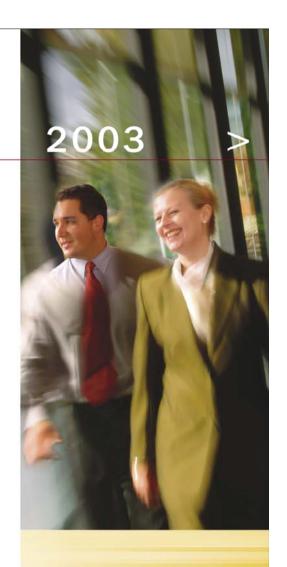
- □ Construction
- Manufacturing
- Wholesale trade
- Other





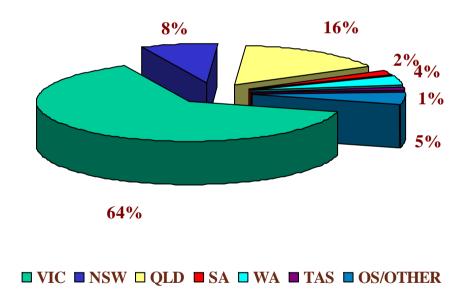
# Geographic spread of loans







# Geographic spread of deposits







# Core retail deposit base

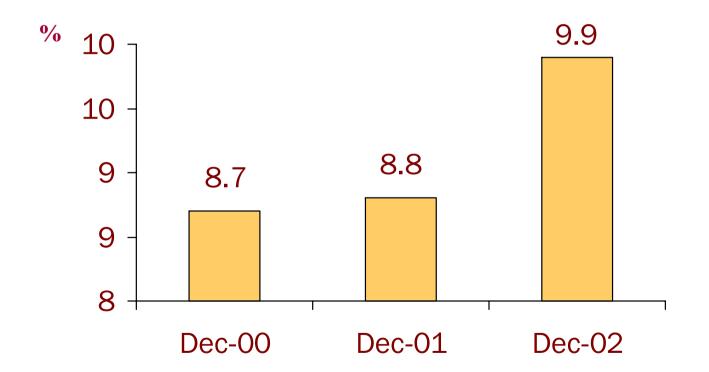
### Funding mix







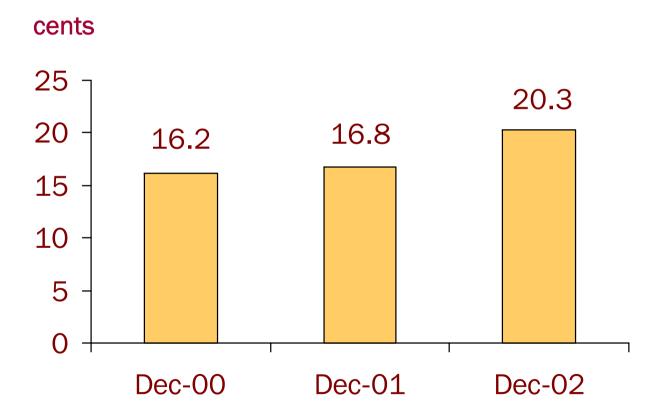
# Return on equity







# Earnings per share

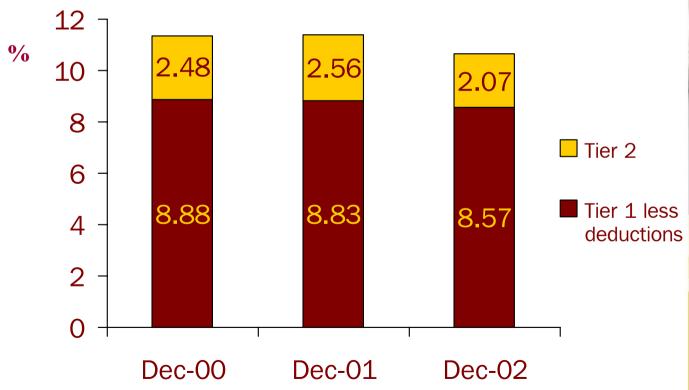


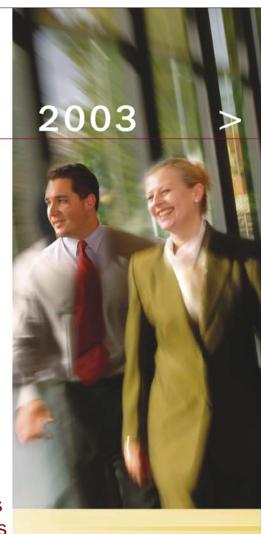




# Capital adequacy

Tier one capital remains strong. Slightly above the targeted mix of 8.0% tier one and 2-3% tier two

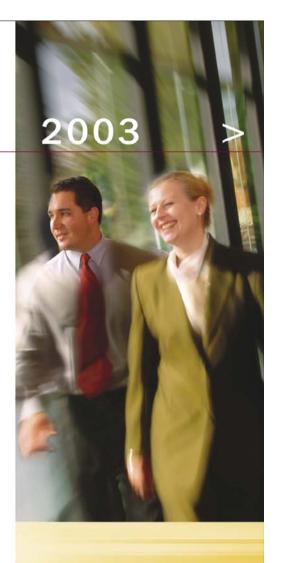






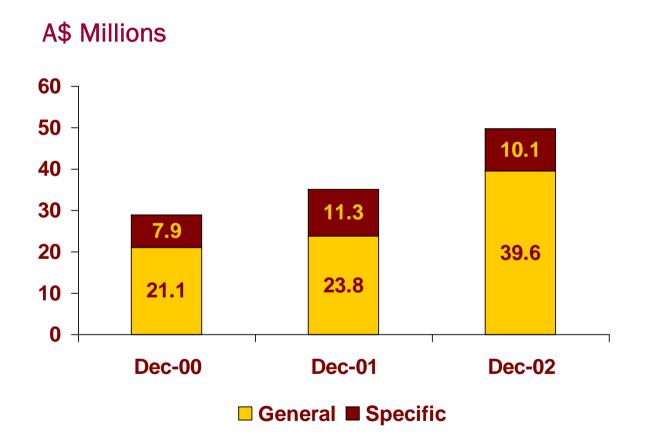
### Non-accrual loans

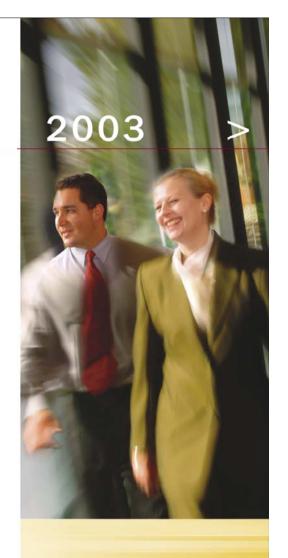
#### **\$A Millions** 40 37.3 35 30 **25.8** 25 27.1 20 15.5 19.3 15 **5.7** 10 10.2 5 9.8 6.5 0 Dec-00 Dec-01 Dec-02 ■ Specific Provision ■ Net Non Accrual





## Provision for doubtful debts

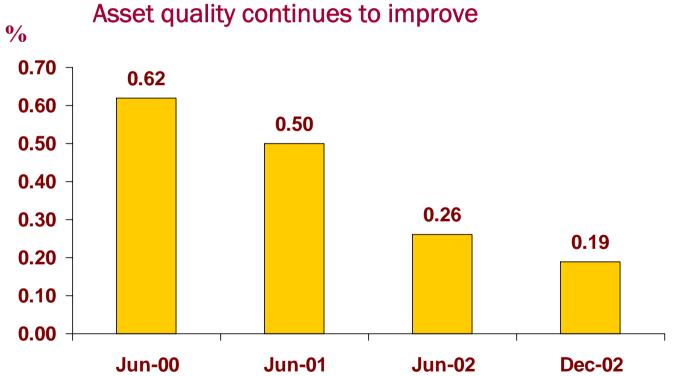


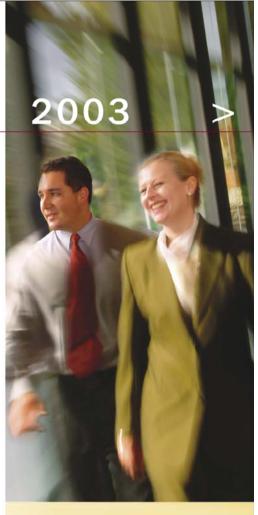




# **Asset quality**

#### Impaired loans / total assets

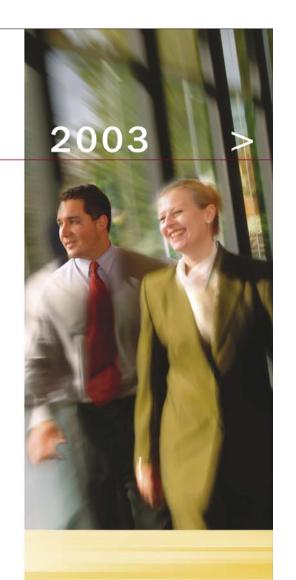






# Retail bank

Greg Gillett
Chief General Manager Retail





### Retail outcomes

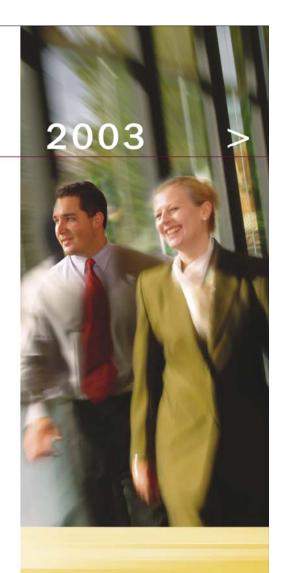
Opened 15 Community Banks. Now:

43 Vic.15 NSW / ACT21 W.A.Qld

4 S.A.

Opened 5 company owned branches (all in Sydney). Now:

70 Vic. 50 Qld
 9 NSW / ACT 5 Tas.
 1 W.A. 1 S.A.





### Retail outcomes

Appointed 10 financial planners to Queensland network

Appointed 11 additional business bankers

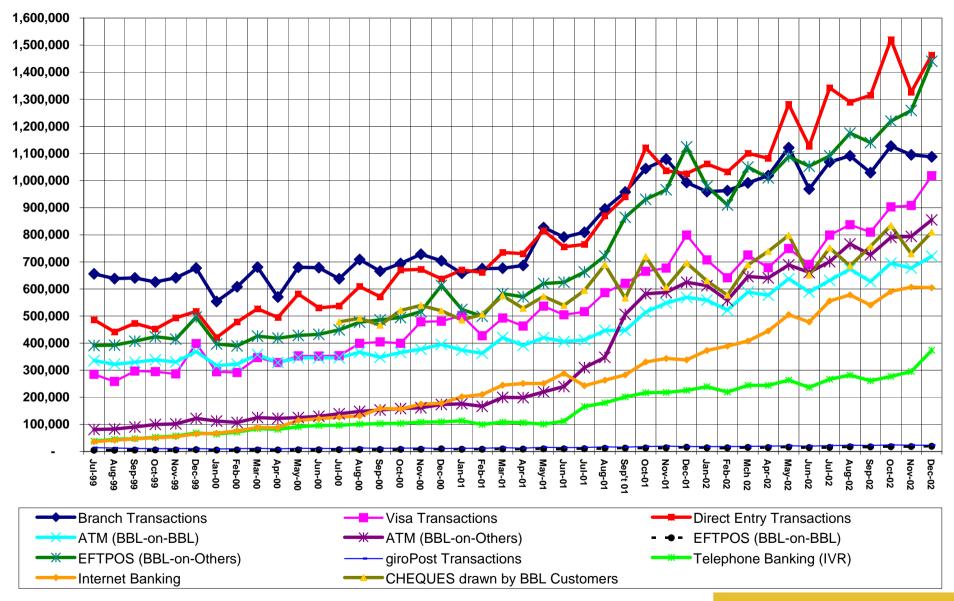
Customer numbers growing 12% pa

Business volumes growing 18% pa





### BBL CUSTOMER TRANSACTION VOLUMES PER MONTH BY CHANNEL (Jul 99 to Dec 02)



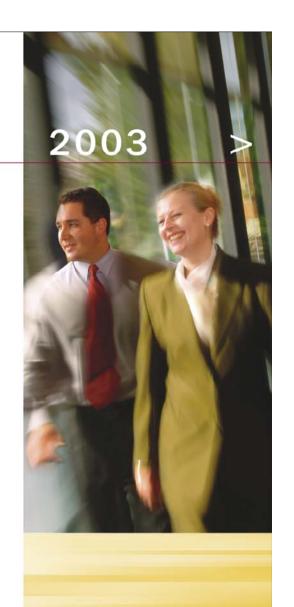


## Remainder of year

15 Community Banks to open

Strong deposit inflow expected to continue

Demand for housing finance expected to fall slightly but we are confident of reaching year growth target regardless





## Summary: a unique bank

Only regionally based bank

Growing network

Track record in growing new markets (both sides of the balance sheet)

Strong community and regional focus

Bright prospects for volume and customer growth

Skilled in managing change and integrating new businesses

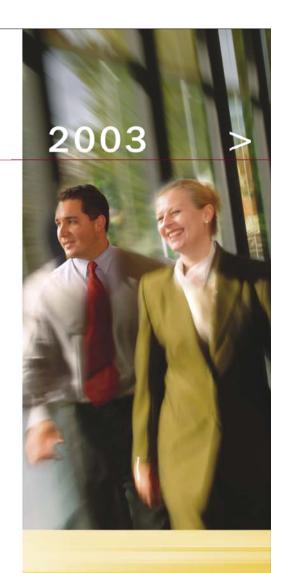




# Strategy

Rob Hunt

**Managing Director** 





### Key strategies over many years

Develop a unique position and brand

Build and broaden national distribution capability

Build capacity of our buyers (and their inclination to buy from Bendigo Group)

Broaden the range of solutions

Develop our structure and skill base to ensure it aligns with our customer and community focus





# Creating shareholder value

Rapidly expanding our distribution network and product range

Growing the revenue base sustainably (commitment from buyers)

Progressively building profitability

Establishing a strong brand, market positioning and point of difference

Doing the "right thing" and great business at the same time



# Creating shareholder value

Progressively building demand

Aligning objectives with our buying base and strengthening their commitment to buy from us

Building relationships (multiple purchases) and therefore more loyal business

Improving efficiency

Continuing investments in revenue generation activities



### Value created

Over the past 3 years Bendigo Bank has produced solid growth in shareholder value . . .

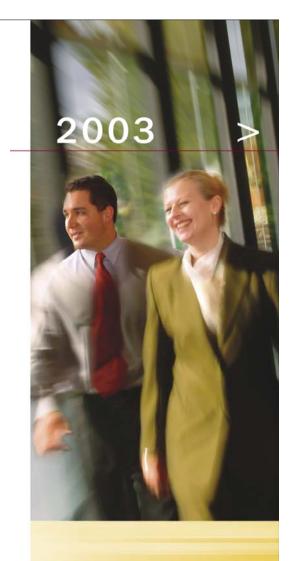
Maintaining this momentum improves the prospect of further increasing value as the performance improves ... (as planned)





# Highlights







### First-half successes

Improved profit performance by 30%

Increased distribution network and interstate representation

Increased earnings per share and dividend payment

Strong retail deposit growth

Solid lending and growth in assets under management





### First-half successes

Improved contribution from businesses established over past 3 years

Implemented & expanded new Wealth Management structure & product range

Strong asset quality performance

Continued community enhancement activities (building demand)

Increased e-Bank usage

Strong contribution from subsidiaries & joint ventures



### Investments continue

... to maintain strong revenue growth

91 branches to 227 branches over past 3 years 21 branches in past 6 months

**Alliances and Joint Ventures** 

NSW developments

Community Bank expansion

5 branches in Sydney

Plus development over next few years

Expansion and implementation of Wealth Management structure

Expansion of the advisory service

Expansion of product range (BMF)





### Investments continue

... to maintain strong revenue growth

Group-wide Shaping to Grow exercise

Expensed during first 6 months

Implementing improvements in 2<sup>nd</sup> half

Establishment of Community Sector Banking structure and operation

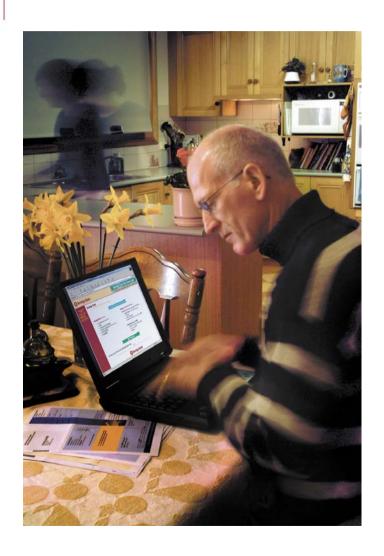
Continued growth in our skill base

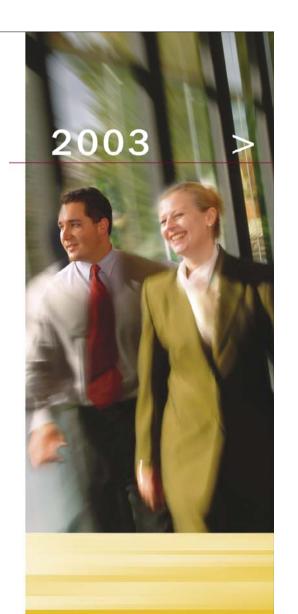
Enhanced business banking capability

Continued enhancement of risk management framework



# Looking forward







# Why progress will continue

Differentiated brand (unique style)

Strong growth and demand

Relevant business & community solutions

New businesses increasing contribution

50% of BBL branches under 3 years old (Elders Rural Bank, Community Bank, Guild Banking, Tasmanian Banking Services, Community Sector Bank)

Wealth Management Division revenue contribution

Strong community and business demand for Bendigo solutions





# Bendigo's proven ability to ...

Integrate other businesses

Form and run alliances and partnerships

Grow our base faster than system growth

Create innovative solutions

Unite, engage and involve communities and discrete customer bases and generate strong buyer demand and commitment

In effect . . . build strong revenue growth





### **Future**

Continued growth in distribution network
Another 35-plus branches

New communities & customer groups
Growing national presence

Roll-out of Wealth Management

Expanded capability in business banking

Strong growth in e-banking

Solid increase in revenue base expected

Steady improvement in profitability & company performance

